

Program Services and Childhood Health Committee Meeting Transcript

January 9, 2020



1	THE CHIILDREN'S TRUST PROGRAM SERVICES			
2	AND CHILDHOOD HEALTH COMMITTEE MEETING			
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4	The Children's Trust Program Services and			
5	Childhood Health Committee Meeting was held on			
6	January 9, 2020, commencing at 3:00 p.m., at 3150			
7	Southwest 3rd Avenue, United Way, Ryder Conference			
8	Room, Miami, Florida 33129. The meeting was called			
9	to order by Pamela Hollingsworth, Chair.			
10				
11	COMMITTEE MEMBERS:			
12	Pamela Hollingsworth, Chair			
13	Karen Weller, Vice-Chair			
14	Dr. Daniel Bagner			
15	Constance Collins			
16	Mary Donworth			
17	Pastor Richard Dunn II			
18	Lourdes P. Gimenez			
19	Nicole Gomez			
20	Dr. Monique Jimenez-Herrera			
21	Tiombe-Bisa Kendrick-Dunn			
22	Frank Manning			
23	Shanika Graves			
24	Leigh Kobrinski			
25				

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1	STAFF:		
2	Donovan Lee-Sin		
3	Garnet Esters		
4	Juliette Fabien		
5	Lisanne Gage		
6	Lori Hanson		
7	Maria-Paula Garcia		
8	Rachel Spector		
9	Sheryl Borg		
10	Tatiana Canelas		
11	Ximena Nunez		
12			
13	GUESTS:		
14	Stephen Keppal		
15	Amy Pont		
16	Deborah Nunez		
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PROCEEDINGS

(Recording of the meeting began at 3:04 p.m.)

MS. HOLLINGSWORTH: Good afternoon and Happy New Year. I'd like to welcome all of you to the Program Services Childhood Health Committee Meeting. Today is Thursday, January 9. Before we get going, I want to share that we have a visiting, I guess is the best word to say, court reporter with us today. Say hello to Miriam. And to make things easier for her, please speak up as you're seconding motions and so forth. And please be sure to state your name clearly so that she can get everything that she needs for the record.

Miriam, do we have any public comments? Okay.

So let's move on to the approval of the November 7, 2019 Program Services and Childhood Health Committee Minutes Summary. I'm sure you all had a chance to review.

May I have a motion, please?

MS. DONWORTH: So moved, Donworth.

MS. HOLLINGSWORTH: And a second?

MR. BAGNER: Second.

MS. HOLLINGSWORTH: All those in favor?

(WHEREUPON, the committee members all responded

24 | with "aye.")

MS. HOLLINGSWORTH: Opposed?

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The minutes are approved.

We are going to move onto resolutions. And the first resolutions that are before you today are in support of the small community-based organization initiative. And you will recall that we are entering the second year of this two year initiative which supports capacity building efforts for small community based organizations. And these were selected through an open solicitation.

There are 18 organizations that were chosen for participation and funding and you'll be reviewing those today. The executive directors of these organizations have been actively participating in local workshops and in community networking events and they have also completed a self-assessment of needs in creating capacity building growth plans. They're working on this very aggressively. Most have engaged in coaching opportunities and many have increased their funding resources as well as improving administration of their organizations as part of the participation in this effort.

Catalyst Miami is the lead partner in supporting these capacity-building efforts. Florida CBOs has been with the Trust in that capacity since the initial cohort in 2016. You know Catalyst Miami brings

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connections in the community to facilitate workshops
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     and networks and share with the small CBOs.
          So let's move on to Resolution 2020-A:
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     Authorization to negotiate and execute a contract with
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     the Early Learning Coalition of Miami-Dade/Monroe
     (ELC) for match funding for the state of Florida Child
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     Care Executive Partnership (CCEP) grant, in a total
     amount not to exceed $1,230,000.00 for a term of 12
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     months, commencing July 1, 2020, and ending June 30,
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     2021.
          May I have a motion, please?
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          MR. DUNN:
                     So moved, Dunn.
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          MS. HOLLINGSWORTH: And a second?
                       Second, Weller,
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          MS. WELLER:
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          MS. HOLLINGSWORTH: Are there any recusals?
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          (NO VERBAL RESPONSE)
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           MS. HOLLINGSWORTH: And as we move into
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     discussion, any comments or observations?
          MR. BAGNER: A comment.
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                                   This is the second time,
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     as Kevin said, that we're funding these types of small
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            I think this is a really good idea because this
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     is a way that we can get into the highest risk
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     community by helping to develop capacity for these
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     really small organizations that need help to then get
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     the larger grants to be able to provide services.
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I applaud our efforts in continuing to do this. 1 2. support this. MS. GIMENEZ: Lourdes Gimenez. I'd just like to 3 add the follow-up coaching is very important. Its 4 seen in here. You can do all the workshops you want, 5 but if you don't follow up and make sure the 6 implementation that we learned in the workshop is 7 happening, then you really are wasting your money with 8 the workshop piece. So I really commend them for 9 10 having that follow up with monitoring and coaching. 11 MS. HOLLINGSWORTH: Thank you. 12 Reverend? 13 MR. DUNN: I particularly like the word small 14 sometimes because it is a biblical phrase that says, 15 "Despise not the small beginnings." And everything 16 large at one point was small. So this gives them an 17 opportunity to participate. 18 MS. HOLLINGSWORTH: Thank you. 19 And you'll also note that the responses to the 20 summaries and the surveys that's inside your packet 21 shows some pretty impressive high degree of 22 satisfaction and some pretty successful results. All those in favor? 23 24 (WHEREUPON, the committee members all responded 25 with "aye.")

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          MS. HOLLINGSWORTH: Are there any opposed?
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          (NO VERBAL RESPONSE)
          MS. HOLLINGSWORTH: The resolution carries.
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          Resolution 2020-B: Authorization to negotiate
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     and execute contracts with the Early Learning
     Coalition of Miami-Dade/Monroe and the United Way of
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    Miami-Dade for match funding for the federal Early
     Head Start- Child Care Partnership (EHS-CCP) grant, in
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     a total amount not to exceed $1,000,000.00 for a term
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     of 12 months, commencing August 1, 2020, and ending
     July 31, 2021.
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          May I have a motion, please?
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          MS. GIMENEZ: So moved, Gimenez.
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          MR. DUNN: Second, Dunn.
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          MS. HOLLINGSWORTH: Thank you.
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         Are there any recusals?
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         (NO VERBAL RESPONSE)
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          MS. HOLLINGSWORTH: As we move into discussion,
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     I'll remind you that the 18 CBOs are receiving
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     coaching and training and attending workshops in a
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     broad variety of areas. And you will also note that
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     the funding for the CBOs vary based on their total
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     funding, their total budget, operating budget anywhere
     between $20K to $50K.
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          Further discussion, observations?
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          (NO VERBAL RESPONSE)
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           MS. HOLLINGSWORTH: Hearing none, all those in
     favor?
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          (WHEREUPON, the committee members all responded
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     with "aye.")
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          MS. HOLLINGSWORTH: Are there any opposed?
 7
          (NO VERBAL RESPONSE)
          MS. HOLLINGSWORTH: The resolution carries.
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          The next three resolutions are all reflective of
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     funder collaborations. The first is Resolution 2020-
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     C: Authorization to negotiate and execute a contract
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     with the United Way of Miami-Dade for match funding
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     for the federal Early Head Start-Child Care
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     Partnership (EHS-CCP) grant, in a total amount not to
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     exceed $420,000.00 for a term of 12 months, commencing
     August 1, 2020, and ending July 31, 2021.
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          May I have a motion, please?
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          MR. BAGNER: So moved, Bagner.
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          MS. HOLLINGSWORTH: And a second?
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          MS. GIMENEZ: Second, Gimenez.
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          MS. HOLLINGSWORTH: Any recusals?
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          (NO VERBAL RESPONSE)
          MS. HOLLINGSWORTH: And as we move into
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     discussion, I'll add that this is a funding
     collaboration with seven diverse community partners.
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And for every dollar invested by the Trust, \$5.90 is invested by the partners collectively. And you'll see a funding profile in your packet. And this is a community-wide effort so do take note of the map that is also in your packet.

Inside of this resolution, with the existing work, we're seeing very impressive outcomes in the area of health relating to BMI in aerobic capacity as well as very important youth development outcomes relating to self-esteem and better peer relationships.

Discussion, observations from the Committee? MR. BAGNER: So, I actually, as you all know, I love seeing these data. And these are really exciting I asked Lori for follow-up data because it was data. classified as improved or maintained. Their BMI. what's really compelling is that close to half of the kids improved their BMI and about three quarters of kids improved their aerobic capacity. That's huge. So I really commend the effort. One of the data points that I was interested in hearing a little bit more about is, I don't know if it was on here or the follow-up data I received, but most of the participants were boys. And so I was wondering if there were efforts to increase and recruit more girls into this. I don't know if someone from the agency is

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MS. HOLLINGSWORTH: Donovan?

MR. LEE-SIN: Donovan Lee-Sin for The Children's There's been significant effort to try and recruit more girls. We noticed that as well and so has the program operators. The strategy has been if we place most of these programs in places and areas where we don't already have a footprint of the programming available. Some of the programs you'll see we get the highest participation from are optimist clubs who've opted to offer soccer across both their football players as well as their cheerleaders, et cetera. And they are making conservative efforts in those communities to get more girls out. So there is a strong push for them to get more girls out. like to see it at a level where its 60/40, the 60 being girls and 40 boys. They've tried a similar push for a strategy to engage additional girls in other communities and it's gotten to 60/40 the other way, so they're still trying to push those numbers.

MS. HOLLINGSWORTH: Thank you.

Other comments, questions?

MS. GIMENEZ: I think health outcomes are great, but even more importantly development outcomes for the youth nowadays that they're always on their computers

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or the iPads or the phones, cellphones and not speaking to each other and relating to each other on interpersonal skills. I think you learn so much in sports, teamwork, it's not just about you, it's about working together. And at any job that you're in unless you're in isolation, you're not going to be working on your own, you're going to be working with people. And it's important that our students are learning how to speak with each other when they're always texting and they're not speaking with each other and how to solve a problem conflict with a solution. All that comes playing sports because they come up naturally when you're playing and that's where you can make the opportunity of a teachable moment and have the students, while they're having fun, and sometimes things happen, they can learn there what they don't learn because they're too much involved with the technology, which can take a lot of their time up.

MS. HOLLINGSWORTH: Thank you, Lourdes.

Yes, Pastor?

MR. DUNN: I also noticed that the timing is perfect in light of the fact that professional soccer is coming to Miami in a very real way real soon. And I had some concerns earlier, but I saw where some of

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the contributors contributions were coming from the
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     City of Miami through Commissioner Keon Hardemon's
     District 5 Office, which covers a great portion of
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     Little Haiti. And that was my concern, about our
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     Haitian Americans because I know soccer is the sport
     choice for many of our Haitian Americans. And I also
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     see in the city of North Miami where councilman Alix
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     Desulme, he's also been a contributor, so I know that
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     they were driven by the fact that that is the sport of
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     choice for many of the younger people and older people
     in their district. So that kind of answers my
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     question, it was kind of self-explanatory.
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          MS. HOLLINGSWORTH: Okay, thank you.
          Further discussion?
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          (NO VERBAL RESPONSE)
          MS. HOLLINGSWORTH: All those in favor?
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          (WHEREUPON, the committee members all responded
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     with "aye.")
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          MS. HOLLINGSWORTH: Are there any opposed?
          (NO VERBAL RESPONSE)
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          MS. HOLLINGSWORTH: The resolution carries.
          This resolution is previously a deferred item
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     that we're bringing back to the Committee.
          Resolution 2020-D: Retroactive authorization to
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     execute a contract with Miami Children's Initiative,
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Inc., for the MCI Infrastructure Supports program, in
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     a total amount not to exceed $176,250.00, for a term
     of nine months, commencing January 1, 2020, and ending
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     September 30, 2020; and request a waiver of the
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     Procurement Policy.
          May I have a motion, please?
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          MS. DONWORTH: So moved, Donworth.
          MS. HOLLINGSWORTH: And a second?
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          MS. WELLER: Second, Weller.
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          MS. HOLLINGSWORTH: Are there any recusals?
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          (NO VERBAL RESPONSE)
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          MS. HOLLINGSWORTH: And as we move into
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     discussion, I'll again say that this is a previously
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     deferred item and fifth year of funding for
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     Infrastructure Supports. MCI, as you know, is based
     on and utilizes the concept of the framework of the
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     Harlem Children Zone, and I also add that MCI
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     continues to make great progress in the area of
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     leadership and leadership is now firmly stabilized
     inside of the organization.
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          Further discussion from the Committee, comments?
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          MS. KENDRICK-DUNN: I have a question. As I was
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     reading this item, they had, I think it says three
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     CEOs in three years or something. And then we're
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     looking at infrastructure funding, but do we know why
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there's been three CEOs? I mean, there's something
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     going on with organizational structure, I guess. I
     don't know. But I'm just wondering because that's a
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     little concerning. It just tells me something is
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     going on and I don't know what it is.
          MS. HOLLINGSWORTH: Stephanie?
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          MS. SYLVESTRE: Normally three CEOs would be a
     concerning thing, but they had a CEO and the CEO left.
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     And they had an interim while they were searching for
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     an appropriate CEO. And then they found an
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     appropriate CEO. And so that's why there's three.
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    Not because they had a CEO and then another CEO left
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     and another CEO. It was just because they had an
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     interim.
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          MS. HOLLINGSWORTH:
                              Thank you.
          Further discussion?
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         (NO VERBAL RESPONSE)
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          MS. HOLLINGSWORTH: All those in favor?
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          (WHEREUPON, the committee members all responded
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     with "aye.")
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          MS. HOLLINGSWORTH: Are there any opposed?
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          (NO VERBAL RESPONSE)
          MS. HOLLINGSWORTH: The resolution carries.
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          As we move into Resolution 2020-E, I'm going to
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    punt to Jim for a presentation.
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MR. HAJ: Madam Chair, thank you.

We have a unique opportunity, Univision. And I think its pretty exciting. We're doing a presentation. We're going to have Lori tag team on this, so if I can have Lori start off please.

MS. HANSON: I'm Lori Hanson. Yes, as Jim said, this is a really unique opportunity. It's also a funder collaboration. But it's a new way of really thinking about scaling The Children's Trust impact in support of the mission that we have around improving lives of children. Using communication channels not only for letting people know about programming and resources, which is really important, but also to use those channels for social change. To level storytelling, to demonstrate how some of these early childhood interactions and practices that we kind of instruct parents they should be using, but really to show them in storytelling how that can happen and how that could improve the lives of children.

And just to also kick off, I'll say, because I got a question from a couple of people, what of this listing of things that you see in the resolution would be happening with or without our funding, right.

Because it's really a hybrid combination in the resolution, which I think is also really nice leverage

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for us. In some ways we're a mass on top of a big elephant. It's a national work that's going on with expertise, that has history behind it, around production and media entertainment and integrating these kind of social messages. And that's going to happen with or without us. What can be stronger with us is that maybe the next series can have, gets to have more episodes in it then what they could do without us.

So we're sort of adding to a really strong national thing that exists already in this partnership. But then you'll see a number of components also are very localized activities that would not be happening. The connection of this national messaging to our local resources and our local programming is really a big piece of what we're getting that would not be happening, not without this type of partnership.

We should note that the primary two partners are the Clinton Foundations Too Small To Fail initiative, which I actually think as far back as our prior board chair, that's where we kind of became aware of that national initiative, the Too Small To Fail initiative, and the Univision Corporation, which has a really strong social impact division, given their market that

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they work to entertain.

So I've mentioned the history there. So you can see from the numbers that this is more than a \$1 million dollar initiative project going forward. Our portion really makes up about 17 percent, so less than 20 percent of the total leveraging about \$4.78 for every \$1 we put in.

MS. NUNEZ: Good afternoon, Ximena Nunez with The Children's Trust. So, back in the late 2018, at The Children's Trust, we did a study that was designed to measure the impact of the marketing and advertising that we were doing. It was to measure the marketing and advertising efforts in households that had one or more children in the household. One of the very interesting findings is that most of our target audience was Hispanic population, it was 65 percent. But at the same time, they're the ones who know the least about The Children's Trust. So this is important background information regarding this initiative.

The Pequenos y Valiosos campaign has six components. The first component is [foreign], which is a third season of a [foreign] telenovela. All founders, we sit in a table with the writers to raise key messages that we want to deliver through the

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telenovela. And these messages regarding early childhood and parenting, they're built into the storyline of the telenovela. At the end of each episode, we will have [inaudible] that are tailor-made for the Miami-Dade County residents. With [foreign] telenovela, also we're going to have a special screening event, that is the local event activations. They're going to take place at some of our provider sites. We'll be able to have represents at this event, as well as be able to distribute materials regarding our programs and our initiatives. And also we'll have presence at the Univision's Education and Health Fair in 2020.

Another big component of the Pequenos y Valiosos campaign is Pequenos Gigantes, which is a reality talent children's show. And during this show the host interviews the children and the parents and they ask about how is the parenting daily routines. During different points of this show, the host delivers key messages regarding parenting and see and read and play and learn. And also it directs the audience to register for the text message campaign.

The text message campaign, it's important to mention that Univision operates the largest Spanish text message service for parents with children in the

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United States. It currently has over 100,000 subscribers. And part of these components would be that Miami-Dade County subscribers with the area codes 305 and 786 will be receiving two text messages every month with the parenting tips. So, for example, it will be teaching the parents when they go to Publix, you know, it's not just sitting the child on the cart and just go and do shopping but counting with the apples and it's kind of like giving them some interacting tips.

The other two components are Despierta America and Univision 23 local news. With Despierta America, we're going to have The Children's Trust staff programs, or some of our providers will be featured in two of the Despierta America segments during 2020. And with Univision 23 local news, also The Children's Trust will participate in four segments during the local news segments to talk about issues related to childhood issues in Miami-Dade County.

So, why leveraging storytelling for impact?

Telenovela is a huge part of the Hispanic culture. I know that because I'm Colombian and I grew up with telenovela's my entire life with my mom and my grandmother. It is a big component of who Hispanic people are. And on the other hand we have something

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that is relatively new, that is called content marketing. Content marketing is a new way to do marketing. It's basically to create content that is relevant to the people, but that is delivered in a nontraditional way. So when a mom is at the house, no children, they're in school, it's like a me-time, and she turns on the TV and she's able to have some me-time and a telenovela, but this telenovela through the storyline is giving her advice on parenting, how to deal with issues. It's a moment where the audience is being able to observe all this information without being not as direct as a TV commercial can be already.

So with this storytelling for impacting 2017, Univision and Too Small To Fail did a partner strategy to integrate messages, early brain and language development in their entertainment programming. So the result was [foreign]. It's a regional television mini-series entirely around local development. The ratings that they had back in 2017, they were really good. It was an average of 2.3 million viewers reached in average per episode.

MS. HANSON: So, as part of that first season of the show, they conducted some research that was pretty powerful. So they had also, as part of their prior campaigns, done more traditional public service

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announcements or PSAs. So these are more, for lack of a better word, didactic, you know, read to your child, you know, whatever. And they compared sort of the impact of those types of exposures and messaging to the embedded storytelling approach. And they really found that the latter was much more powerful in showing parents acceptance of the messages and resonating and really in knowledge gain and behavior change.

So we think that it's a really powerful tool. I won't read it to you, but I think that the PowerPoint is on your iPads if you want to read the details. And in the resolution there are some of the details of that research from the first season.

MS. NUNEZ: So after the success of the first season of [foreign], Univision joined forces with Too Small To Fail, Literacy Partners, and the Vessels Foundation to fund and produce a second season, that it was a five episode season. It incorporated messages regarding development, brain development and parenting messages. These five episodes aired early last year 2019 in January. And combined, they reached around 3.4 million viewers during that time.

So, as I mentioned in one of the components is the be able to have audience like the screenings. So

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we want to share with you a video. These are the videos of all the screenings that take place during the viewing. So, basically I was, actually, by coincidence, in early January last year, I was able to attend to one. Nothing of this was in the works, it was a coincidence. And it was interesting to see, to be able to watch the telenovela during the TV commercial break. That was an interaction with the parents, what do you think, what do you feel. And it was really, really interesting. So that's the video we want to show to you.

[Video played.]

MS. NUNEZ: As you can see, this is very innovative. We are very excited about this initiative. It's a different way to be able to reach and help our community. We are very excited about this opportunity with Univision and Too Small To Fail. We appreciate very much to support the solution.

MS. HOLLINGSWORTH: Thank you Lori and Ximena for that great presentation.

And at this time, I'd like to recognize Stephen Keppel, the Vice President of Social Impact and Executive Director of Univision Communications.

Mr. Keppel, would you like to say a few words?

MR. KEPPEL: Sure. Its great to be here and --

1 MS. HOLLINGSWORTH: Step up to the podium and 2 state your name, please.

MR. KEPPEL: Sure.

MS. HOLLINGSWORTH: Sorry to put you on the spot.

MR. KEPPEL: No, no problem.

Yes, Stephen Keppel, Vice President of Social
Impact at Univision. We're really excited about this
potential partnership. It brings a few things that we
wouldn't be able to do on our own. One is the
expertise. Everything from the statistics and science
that The Children's Trust brings to the actual,
potential storylines for the show. And then I think
the second is having a really strong local component
in Miami. We'll be able to do workshops here in
Miami-Dade County and reach out to a number of our
text message subscribers, its thousands that are here
in the county, and provide them directly with
information about Children's Trust services and events
and all that sort of thing.

So we're really excited about that. And I think for us, as a company, this type of project is really important. It's definitely been new over the last few years. It takes a lot of people and resources to make it happen. So again, we're just really happy for the potential partnership and support of The Children's

Trust. 1 2. MS. HOLLINGSWORTH: Thank you very much. Moving onto the resolution. Resolution 2020-E: 3 Authorization to negotiate and retroactively execute a 4 5 funder collaboration contract with Univision Communications, Inc., for the 2020 Univision "Peque os 6 y Valiosos" (young and valuable) campaign of early 7 childhood and education-related programming, in a 8 9 total amount not to exceed \$200,000.00, for a term of 10 12 months, commencing January 1, 2020, and ending 11 December 31, 2020. 12 May I have a motion, please? 13 MS. GIMENEZ: So moved. MR. DUNN: Second. 14 15 MS. HOLLINGSWORTH: Are there any recusals? (NO VERBAL RESPONSE) 16 17 MS. HOLLINGSWORTH: Discussion, comments? 18 MS. KENDRICK-DUNN: As far as the shows that are 19 produced, is there going to be consultation, if 20 they're going to produce shows in Miami with 21 individuals from different ethnic backgrounds? I'm 22 just wondering, like, creating the story, this is 23 great, I'm just always concerned about the cultural 24 piece, making sure it's appropriate and the people

that are targeted have a voice.

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MS. HOLLINGSWORTH: Thank you, Tiombe.

Lourdes?

MS. GIMENEZ: My comment was in reading the slides that we had here, it's interesting the drama piece was the one that was most impacting. I think that will be a great thing, especially our newly arrivals from other countries that don't know the services that we have, not only with The Children's Trust, but in the community itself. And also role modeling, seeing how a parent interacts with a child as the positive way of interacting with a child who misbehaves or a child who did well as opposed to the other way. I think parents need to see that. role modeling is extremely important. A lot of the parents that are viewing this, don't even have their own parents with them. Grandparents can also help in role modeling for children. So it's really upon them. So I think that's a great piece to have and I think it's wonderful. I really like the presentations that were made.

The piece about Despierta America, when they have our providers, the two providers that are going to be selected, are they going to also go onsite and maybe video some of the things that are happening onsite?

MS. NUNEZ: Yes. If they decide to do the

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special segments on the providers, we can showcase the sites and the programs that we fund.

MS. HOLLINGSWORTH: Mary?

MS. DONWORTH: I just want to say I commend
Univision for this whole initiative project. I think
it's phenomenal for the Trust for supporting it. I
love the scope of it, the ingenuity of it. I wish
something like this were available for every different
group. And I know telenovelas are really important in
Hispanic community. But figuring out what that is in
every community because I think this is phenomenal.

MS. HOLLINGSWORTH: Thank you.

MS. JIMENEZ-HERRERA: Monique Jimenez-Herrera.

My comment is I am excited about this possible collaboration. As a clinical psychologist that worked in Puerto Rico for many, many years, I used to go to Univision and Telemundo in the morning shows and provide mental health in lay language for every day individuals, especially the parents. So this is very exciting that we are using a medium that parents in the Hispanic community tune in every day and that we'll be shaping the parenting skills and possibilities moving forward. This is exciting for me.

MS. HOLLINGSWORTH: Karen?

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MS. WELLER: I agree with everyone. I just love that presentation, it was great. And to be able to leverage the dollars to be able to bring that to the community is awesome. I too wish it could be done for all the different communities. And so hopefully we will one day be able to do it for the other communities. This is really exciting.

MS. HOLLINGSWORTH: Thank you.

Dan?

MR. BAGNER: Yeah, I echo all the sentiments.

One question I have, maybe this is thinking longer term, future, is I suspect most are not consuming television, we know, then in the same way that they typically are. Thoughts about how to branch this out to social media or other platforms. I don't know if there's ideas on that.

MS. HANSON: Absolutely. Yeah, we've been talking about that in terms of digital. You noticed the video clip that we showed you, there's a whole library, kind of a video clips from the prior seasons and some of the work being pushed out in different ways, short segments. Literacy Partners actually has developed kind of a tool kit around how to use, either showing home episodes in public forums using segments for shorter interactions. So I'm thinking personally

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about how does this intersect with our parent club work, how do we kind of bring this to our own parenting providers, integrate those tools into other places.

And if I can just tag on to Tiombe's first comment, I don't know if it was a question or not, but interestingly, I'm talking totally out of place here, but I'm just going to share what I've learned and Stephen will correct me if I'm wrong. But my understanding of the history is the first season of the show was actually filmed in Mexico. And when they went and saw how it was going to be produced, they felt like it wasn't really kind of showing the types of families and the realities because it was very glammed up, for lack of a better word. And so they did a lot to kind of deal with that in the Mexico production setting. But one of the great advantages is that Univision Corporate Office is here in Miami and so the second season, they actually filmed it here with local sets, they used houses in Hialeah, and I'm not sure if the writer is local -actors here.

MR. KIPPEL: Yes.

MS. HANSON: The writer is a local person who's doing the screenwriting, who is listening to sort of all the experts in terms of here is the principals we

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want to come across in the storytelling and she's kind of bringing that in. So I think we have a huge advantage of having all of this based in Miami to bring in sort of our diverse Miami setting and cultural diversity even within the Spanish speaking population.

MS. KENDRICK-DUNN: So the experts, are they consulting with some of the people in the community to -- I mean if you're going to do things related to different cultures, I don't know if the director -- I don't know the other people, but are they at least consulting, would be the appropriate thing to do, to make sure it's nothing offensive. There's certain things you would have to do unless they're part of --

MS. HANSON: I don't know, Stephen, you want to speak to some of the other foundations?

We just met briefly in a meeting with some of the other partners that would be potentially part of this partnership, and I got the sense, at least, like that Vanhullet [phonetic] has done a lot of work about getting input from the community about the work that they do.

If you want to speak more to that.

MR. KIPPEL: Yeah, and one of the key things in the whole, we had, before the end of the year, just

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with the writer to kind of present the topics and the themes and the issues. And what we'll do next is actually kind of put the writer and eventually the actors to talk to experts. So the second season was set at a community center. And so I think it was through Too Small To Fail, but they had, and Literacy Partners support, actually, community centers, so they had two heads of community centers talk to the actresses that were going to be acting and doing that and making sure they did it the right way. You'll have the opportunity to be on the sets. We had our partners from Literacy Partners on set. Because they had a lot of research about the modeling piece and what they want to see on the screen and how the parents model to the children, so they were on set kind of talking to the directors saying, well if he gets down on the floor on his knees, that would be a better thing we would show rather than him standing up here talking, things like that.

I think one point, too, just on the Miami is a very ethnically diverse place, and one of the things we were trying to do across the company, but especially in projects like this, is to represent that more so on the screen than we have in the past. So that's been a key thing from all the partners. A lot

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of traditional novellas feature very white Mexican actors. We gradually moved away from that, but I think we're going to be even more proactive about that this year.

MS. NUNEZ: I would like to add two items to this. One is once it creates, after we meet with the writers and provide all the brainstorming, we're going to be able review the script. So that's one way we can check to your concern. Second is to Dr. Bagner's question with social media, Univision has a huge digital platform, so all this, the episodes of the mini-series, they're also going to be uploaded in the digital platform. So that opens up that digital coverage that you're asking for.

MR. DUNN: I wanted to commend Univision. I saw where you have, through your efforts, enrolled over 100,000 parents in the text messaging campaign and I thought that was very impressive.

MR. KIPPEL: Thank you.

MS. HOLLINGSWORTH: Constance?

MS. COLLINS: Yeah, I think it seems like a very innovative vehicle for sharing information, public education, and best practices. And I see the Trust as a repository of a great deal of expertise in best practices and look forward to their input in these

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novellas. Because I think the challenge many times is
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    not just access, but also what are we communicating,
     is the content LGBTQ sensitive, are we ethnically,
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     racially, culturally, social economically sensitive,
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     and what is it that we're teaching. So we have a lot
     information on best practices. I would love to see
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     all those kinds of things fold into the initiative.
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     And I think the Trust has a great deal of information
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     to do that, so I'm very much in favor of the project
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     and, in particular, the way in which the Trust has an
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     opportunity to provide meaningful content with the
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    project.
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          MS. HOLLINGSWORTH:
                              Thank you.
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         All those in favor?
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          (WHEREUPON, the committee members all responded
     with "aye.")
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          MS. HOLLINGSWORTH: Are there any opposed?
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          (NO VERBAL RESPONSE)
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          MS. HOLLINGSWORTH: Resolution passes.
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          I'm not passing to Jim for the CEO report.
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          MR. HAJ: Madam Chair, no items for the CEO
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     report. I just want to wish everybody a happy 2020, a
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     Happy New Year. We look forward to what this year is
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     going to bring.
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          MS. HOLLINGSWORTH: With that, thank you for all
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attending, we are adjourned.
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          (Whereupon, at 4:19 p.m., the meeting was
     adjourned.)
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1	CERTIFICATE OF REPORTER				
2					
3	STATE OF FLORIDA				
4	COUNTY OF MIAMI-DADE				
5					
6	I, MIRIAM BRIGHTON, court reporter and				
7	Notary Public do hereby certify that the foregoing				
8	proceedings were taken before me at the time and place				
9	therein designated, and that the foregoing				
10	pages numbered 1 through 34 are a true and correct record				
11	of the aforesaid proceedings.				
12	I further certify that I am not a relative				
13	or employee, attorney or counsel of any of the parties,				
14	nor am I a relative of any of the parties' attorney or				
15	counsel connected with the action, nor am I financially				
16	interested in the foregoing action.				
17	Under penalties of perjury, I declare that				
18	I have read the foregoing certificate and that the facts				
19	stated herein are true.				
20	Dated this 23rd day of January 2020.				
21					
22	Miriam Brighton				
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24	MIRIAM BRIGHTON				
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