



## **Board of Directors Meeting**

**June 15, 2020**

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THE CHILDREN'S TRUST BOARD OF DIRECTORS  
"VIRTUAL MEETING VIA ZOOM WEBINAR"

The Children's Trust Board of Directors  
Meeting was held on June 15, 2020, commencing at  
4:03 p.m., in teleconference via Zoom Webinar. The  
meeting was called to order by Ken Hoffman, Chair.

BOARD MEMBERS:

- Kenneth C. Hoffman, Chair
- Mark A. Trowbridge, Vice-Chair
- Steve Hope, Treasurer
- Karen Weller, Secretary
- Dr. Magaly Abrahante
- Laura Adams
- Matthew Arsenault
- Dr. Daniel Bagner
- Constance Collins
- Mary Donworth
- Rev. Richard P. Dunn II
- Hon. Juan Fernandez-Barquin
- Gilda Ferradaz
- Lourdes P. Gimenez
- Nicole Gomez
- Mindy Grimes-Festge

1 Pamela Hollingsworth  
2 Dr. Monique Jimenez-Herrera  
3 Tiombe-Bisa Kendrick-Dunn  
4 Marissa Leichter  
5 Frank Manning  
6 Dr. Susan Neimand  
7 Hon. Orlando Prescott  
8 Javier Reyes  
9 Emily Rosendo  
10 Hon. Isaac Salver  
11 Sandra West  
12 David Lawrence Jr.  
13 Shanika Graves  
14 Leigh Kobrinski  
15  
16 STAFF:  
17 Bevone Ritchie  
18 Bianca Montenegro  
19 Carol Brogan  
20 Dane Minott  
21 Danielle Barreras  
22 Donovan Lee-Sin  
23 Erika Dambreville  
24 Felix Becerra  
25 Garnet Esters

1 STAFF CONTINUED:

2 Imran Ali

3 James Haj

4 Jennifer Ulysse

5 Joanna Revelo

6 Jorge Gonzalez

7 Juana Leon

8 Juliette Fabien

9 Lisanne Gage

10 Lisete Yero

11 Lori (Katherine) Hanson

12 Maria-Paula Garcia

13 Muriel Jeanty

14 Patricia Leal

15 Rachel Spector

16 Sabine Dulcio

17 Sebastian del Marmol

18 Sheryl Borg

19 Stephanie Sylvestre

20 Susan Marian

21 Tatiana Canelas

22 Vivianne Bohorques

23 William Kirtland

24 Willmeisha Hall

25 Ximena Nunez

## 1 GUESTS:

2 Soledad Foucauld, Yellow Box

3 Francine Andersen, Miami-Dade County Department of  
4 Cultural Affairs5 Dana Outlaw-Pezoldt, Miami-Dade County Department of  
6 Cultural Affairs

7 Marjorie Lopez, Miami-Dade Public Library System

8 Paul Cypher, CypherWorx, Inc.

9 Jose Dans, WOW Mktg.

10 Michael Spring, Miami-Dade County Department of  
11 Cultural Affairs

12 Annie Lord, Miami Homes For All

13 Gale Nelson, Big Brothers Big Sisters of Miami

14 Claudia Sarabia, WOW Mktg.

15 Katherine Revell, Miami-Dade County Department of  
16 Cultural Affairs

17 Blanca Camacho, ACentral

18 Sarah Wright, Key Biscayne Community Foundation

19 Angel Johnson, Key Biscayne

20 Miguel Iturrey, Miami-Dade Public Library System

21 Natalia Coletti, Miami-Dade Family Learning  
22 Partnership

23 DaVenya Armstrong, Level Up Impact Group

24 Jason Jent, Armstrong Creative Consulting

25 Betty Dantzler, University of Miami

1 GUESTS CONTINUED:

2 Harvey Rodriguez, Best of the Bess, Inc.

3 Audrey Aradanas, Agencia Central, LLC

4 Natalia Cap, Miami Homes For All

5 LaTousha Daniels, Miami-Dade Family Learning  
6 Partnership

7 Demetria Henderson, Miami Children's Initiative

8 Joseph Graves, CypherWorx, Inc.

9 Mike Iturrey, Miami-Dade Public Library System

10 Melissa White, Key Biscayne Foundation

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## 1 PROCEEDINGS

2 (Recording of the meeting began at 4:03 p.m.)

3 MR. HOFFMAN: Thank you. Good afternoon.

4 Before we get into the business of the meeting, I'd  
5 like to share a few remarks about the activities of  
6 the trust since our last board meeting.

7 First, as you all know, the Trust has been very  
8 active over the past few months, both adapting the  
9 trust's own business model to the stay at home  
10 environment, as well as supporting our provider  
11 community.

12 Friday afternoon, our CEO sent an email that  
13 included a great summary of the activities undertaken  
14 to support our providers and our other community  
15 partners.

16 I'm especially proud of the leadership role that  
17 the trust and our CEO in particular took in any day  
18 account, childcare facilities, summer camps, sports  
19 camps and after school programs working group.

20 Recommendations of the working group had been  
21 incorporated into one of the mayor's emergency  
22 orders, and they lay out the path forward to  
23 reopening these important activities.

24 Also proud of the numerous initiatives we have  
25 undertaken throughout this challenging period to

1 financially support our providers, and to sustain and  
2 expand services throughout the community.

3 This includes providing the much needed funding  
4 to retain childcare staff, providing additional  
5 funding to family and neighborhood support,  
6 partnerships, and most recently distributing on June  
7 5th over 360,000 items of PPE to over 120 service  
8 providers of our youth development and early  
9 intervention programs.

10 If you will indulge me for two minutes, I'd like  
11 to ask the -- we've received a lot of thank you's  
12 from the community for all that our staff has done to  
13 support programs. I'd like Vivianne if you can, to  
14 play a thank you note that we received from one of  
15 our providers. So maybe not.

16 MS. BOHORQUES: No.

17 (Video playing.)

18 MR. HOFFMAN: Thank you to Hope for Miami.  
19 Next, I wanted to briefly address the Ad Hoc  
20 committee which has been formed to discuss  
21 structural discrimination and racism as it pertains  
22 to the Children's Trust.

23 We have been planning to devote a portion of  
24 our July board meeting to discuss the role of the  
25 Children's Trust in addressing racism and



1 discrimination.

2       Nothing has changed with respect to the need  
3 for this inquiry, except that the murder of George  
4 Floyd, other reasons and prominent acts of police  
5 brutality, racism, and the upwelling of protest have  
6 brought these issues into the forefront of our  
7 community's consciousness and made this self-  
8 examination by the Children's Trust that much more  
9 imperative.

10       And with our own community crying out for  
11 dialogue and for change, I felt that we needed to  
12 bring this discussion outside of our regular meeting  
13 format and create a forum where all of our directors  
14 who wanted to could participate.

15       I'm asked that Tiombe Kendrick-Dunn to chair  
16 the committee, primarily because she has been the  
17 most passionate among us in bringing issues of race  
18 and cultural competence to the forefront of our board  
19 discussions. This is not to diminish the role or  
20 efforts in our community of any of our other  
21 directors engaged in social justice activities.

22       Also, rather than handpick a select group of  
23 board members as we do for other committees, I urge  
24 all of our directors who are able and who want to  
25 provide input to attend and to participate.

1           Because of sunshine law restrictions, Tiombe  
2 and I have not had an opportunity to communicate or  
3 coordinate an agenda. But in my mind, there are  
4 several parts of the inquiry we should follow.

5           These include examining the role of racism and  
6 discrimination in childcare outcomes, as well as  
7 determining what actions the children trust must take  
8 as a funder, as an institution, and as an agent for  
9 good in our community.

10          As members of the governing board of the trust,  
11 I think we owe it to our community to examine these  
12 issues now and to provide our wisdom, guidance and  
13 direction to management. I look forward to seeing  
14 many of you tomorrow.

15          Now we'll move on to the meeting. Muriel, is  
16 there any public comment?

17          MS. JEANTY: No, Ken. There's nobody  
18 commenting.

19          MR. HOFFMAN: I will now turn the meeting over  
20 to our secretary, Karen Weller for approval of the  
21 minutes of our last meeting.

22          MS. WELLER: Sure. The board of directors met  
23 on May the 18th of 2020, and the meeting minutes are  
24 in your packets on pages five through six. I hope  
25 everyone has had an opportunity to review them. May

1 I have a motion for acceptance of these minutes?

2 MR. SALVER: Salver.

3 MS. WELLER: Thank you. Second?

4 MR. BAGNER: Second, Bagner.

5 MS. HOLLINGSWORTH: Second --

6 MS. WELLER: Okay. Thank you. Any discussion  
7 about them? All those in favor?

8 ALL: Aye.

9 MS. WELLER: The motion carries, Mr. Chair.

10 MR. HOFFMAN: Thank you. Okay, moving on to  
11 the agenda. And you notice I'm following the agenda  
12 which is not something I always successfully do.

13 Is Michael Torino present? Michael, could you  
14 speak up if you are?

15 MR. TORINE: Yes, I am here.

16 MR. HOFFMAN: Okay. Michael, I'd like to thank  
17 you for your service on the board. As many of you  
18 know, Michael has served since last year as  
19 representative of the Miami-Dade County School  
20 Student Government Association.

21 Michael, in addition to his dual enrollment at  
22 the School for Advanced Studies in Miami-Dade College  
23 has been very active serving our community in various  
24 civic leadership positions, volunteering a  
25 significant amount of his time for the benefit of

1 others.

2 Michael, I hope this has been a rewarding  
3 experience for you, and we look forward to your  
4 future contributions to our community. Jim, would  
5 you like to say a few words to Michael? And Michael,  
6 we do have a statue for you, a statuette but it's not  
7 here on the phone.

8 MR. HAJ: Michael, the statue is in the mail.  
9 But I just -- I am very -- I'm exceptionally proud of  
10 this young man. We've been communicating throughout  
11 the year and in the last couple weeks and his future  
12 is exceptionally bright.

13 I think those board members who are -- who have  
14 been with us for a while, his brother was on the  
15 board prior, he just has intellect, heart,  
16 compassion, everything we looked -- everything we  
17 asked for, he has it. And I'm just -- I'm excited  
18 for him to reach back as the years go by, just so we  
19 can track his progress.

20 So Michael, we are a phone call away. You're  
21 always part of the trust family but just know, this  
22 entire board, this community is behind you and thank  
23 you for your effort this last year.

24 MR. TORINO: Thank you. I greatly appreciate  
25 that and I'd just like to take a moment to say that

1 I've thoroughly enjoyed my position and it's been  
2 truly humbling to be able to participate with each  
3 one of you.

4 You folks are so welcoming and sharing and are  
5 so dedicated to the community and are just making  
6 Miami Dade County better every day, and I greatly  
7 appreciate that, so thank you.

8 MR. HOFFMAN: Thank you. Thank you, Michael.  
9 And again, we appreciate your service. Is Emily  
10 Rosendo with us?

11 MS. ROSENDO: Yes, she is.

12 MR. HOFFMAN: Okay. And can you speak up  
13 because we can then see your picture I think.

14 MS. ROSENDO: Hello.

15 MR. HOFFMAN: Okay. Hi. So, Emily is  
16 replacing Michael as a board representative of the  
17 Student Government Association of Miami-Dade County.

18 Emily is currently an 11th grade high school  
19 student attending school for Advanced Studies. She's  
20 also pursuing, like Michael was, a dual enrollment at  
21 Miami-Dade College pursuing an Associate's in Arts  
22 degree.

23 She's maintained a 4.0 GPA throughout her  
24 academic career and has consistently distinguished  
25 yourself by helping others in her community,

1 accumulating over 700 community service hours. Emily  
2 is the Vice President for the School of Advanced  
3 Studies Student Government Association. She's also  
4 the Vice-President of the Miami-Dade County Schools  
5 District Student Government.

6 Emily also takes part in community service  
7 projects such as beach cleanups, mental health  
8 wellness plans, and other community events in the  
9 town of Miami Lakes. Welcome Emily, and we look  
10 forward to your participation forward.

11 And finally, is Sandra West with us today?

12 MS. WEST: I am.

13 MR. HOFFMAN: Sandra, I believe you might have  
14 been -- you were introduced at the last board  
15 meeting, but I wanted to welcome you to your first  
16 board meeting as a representative of Miami-Dade  
17 County Council PTA-PTSA.

18 In addition to her role as president of the  
19 council, Sandra is also a mother of three children  
20 and a biology and research teacher at Hialeah Miami  
21 Lakes Senior High School. Welcome.

22 MS. WEST: Thank you. And now on the agenda,  
23 we were going -- we will turn this over to Steve Hope  
24 with the Finance and Operations Committee report.  
25 Steve?

1 MR. HOPE: Thank you, Mr. Chair. Good  
2 afternoon, everyone. Happy Monday. First of all,  
3 you know, I think the success of any organization is  
4 contingent upon the quality of people that the  
5 organization has.

6 And it's always important to recognize that the  
7 work that the staff, the CEO, and management the  
8 trust continues to do, has enabled the agency to  
9 continue with its vision and mission during this  
10 difficult time.

11 The Finance Committee met on June the fourth  
12 and we -- there were two key areas that was  
13 addressed. We had eight resolutions that was  
14 presented to the Finance Committee. The CEO And CFO  
15 presented the draft budget for the year 2020-21.

16 Without pre-empting what the CEO and CFO is  
17 going to present, I think two key factors must be  
18 recognized. The budget was a conservative budget  
19 taking into consideration, I would say two key  
20 mandates.

21 One, the responsibility to the community and  
22 ensuring that there would be adequate funding to fund  
23 programs in the community, while at the same time  
24 recognizing the agency's every possibility to  
25 taxpayers.

1           So without pre-empting, the information that  
2           the CEO and CFO is going to present, I would turn  
3           over to Jim to start the presentation on the proposed  
4           budget for 2020-2021.

5           MR. HAJ: Steve, thank you. So -- well, while  
6           Vivianne's popping up the budget, I just want to let  
7           everybody, especially as we have new board members,  
8           what you're going to see in front of you today is the  
9           proposed budget.

10          This is in June. It went to the Finance  
11          Committee. It's reviewed by the board. There is no  
12          action at this board meeting. It will come back to  
13          you in July. It will come back to the Finance  
14          Committee. They will bring a recommendation to this  
15          board in July and at July we will vote, and whatever  
16          the board votes on in July will be what gets moved  
17          forward.

18          The book is advertised in the Herald and  
19          different avenues and not what -- that's what will  
20          appear on the TRIM which are scheduled for -- we have  
21          two dates in September that we have on your calendars  
22          that -- those are the TRIM meetings that they're  
23          scheduled.

24          So Vivianne, can you go to the next slide? So  
25          I want to go over some of the highlights here. So



1 since the beginning of this funding cycle as people  
2 remember, we are now a five year funding cycle which  
3 started in '18. October 1st is our new fiscal year  
4 of '18.

5 The trust is currently committed an additional,  
6 besides what we were putting out, we've put an  
7 additional 35.1 million annually and 162 million over  
8 this funding cycle and additional funds are earmarked  
9 for program services.

10 This five year commitment continues to  
11 emphasize a portion of program spending that provides  
12 critical services to children and families in our  
13 community. This year, this upcoming year, we've also  
14 budgeted and the board has approved many -- this was  
15 on my -- the email that went out Friday from me.

16 The additional money in Parenting Early  
17 Childhood Development. Many of these we're using our  
18 current initiatives to respond to the Coronavirus and  
19 to the community needs. Total budget of program  
20 services 157,544,000.

21 As it relates to TRIM revenues and millage, the  
22 property appraiser report and assessed tax roll of  
23 324,982,000,000, and the proposed millage rate before  
24 you that you will be considering that we're  
25 recommending is at .4478 which is a rollback rate.

1           So I want to just go over the definition of a  
2   rollback rate. A rollback rate is what the  
3   government -- that government is not increasing  
4   taxes. This is not a tax increase, even if the rate  
5   itself increases. That's because the rollback rate  
6   calculates taxable property values in relation to the  
7   total revenue they generate for a government.

8           If the tax rate generates the same total  
9   revenue one year as it did the previous year, then  
10   the rollback rate has been applied. The total TRIM  
11   revenues is 138 million.

12           So if you look at the total TRIM revenues, what  
13   we're bringing in 138, and what we're expending,  
14   there's a difference. We're expending more than what  
15   we're bringing in, and that's because there was --  
16   for the last three years we have been working with  
17   the Finance Committee to develop a plan of action for  
18   using our fund balance and we have a five year --

19           We had a five year analysis and the plan that  
20   has been developed is on track. It is working and it  
21   is doing what it was intended to do with giving us  
22   the flexibility, and the rollback rate was part of  
23   this plan that in year three, we would be around this  
24   rate.

25           So, we're happy to happy to announce that the

1 rate is working and that we're very proud. Also, at  
2 the very bottom of this PowerPoint that the 2021  
3 budget reflects management expenses of 6.23 of total  
4 expenses.

5 This is an all-time low in the 18 year history  
6 of the trust. This is the lowest it's ever been.  
7 And in trust history, this is the lowest management  
8 expense and the largest budget investment.

9 So this is the lowest expense rate we've ever  
10 had, the percentage, and it's also the highest amount  
11 of dollar for programmatic services that we have ever  
12 put out. So can we go to the next slide.

13 So, the next three slides, what you're going to  
14 see is what you're -- that's going to come in front  
15 of you next month and in TRIM.

16 So, the first page is Attachment A. And  
17 Attachment A includes the budget information that  
18 will be disclosed and advertised to the public. So  
19 in July, whatever the board has approved, this page  
20 will be put in the Herald and during -- and  
21 publicized throughout, so the public is aware.

22 So on this, you'll see the -- is the revenue  
23 section expenditures, the general administer, the GA,  
24 which is again at record lows, capital expenditures,  
25 total operating, and then the bottom is non-operating

1 expenses.

2 You see an increase here, but this is nothing  
3 that we really control. This is the property  
4 appraiser, the tax collector, the CRAs and those fees  
5 we do not control. And then you keep on going down,  
6 and these are the total expenditures of the year. It  
7 would be 172,908,000.

8 So, on the next page, the second slide will be  
9 the fund balance and this is what the Finance  
10 Committee has been developing and discussing  
11 repeatedly for the last three years of how do we draw  
12 down our fund balance and that was the plan to put  
13 additional money out during this five year cycle and  
14 reduce the millage rate.

15 And the last page, this really brings it down  
16 to more a granular level that talks about where the  
17 dollars are at. So if you look at the first part,  
18 the sustained expand direct services.

19 These are all our -- the strategic initiatives,  
20 and all throughout we have the increases which we  
21 have just -- have been talking about the last couple  
22 of months.

23 Community awareness and active awareness  
24 advocacy program and PVD, all that is that -- it's  
25 going to be the same as last year, all that is

1 static.

2 And then you see the management of the  
3 Children's Trust. That has gone up a little bit, but  
4 that was with health insurance and there was a great  
5 increase in FRS rates this year from the state. And  
6 then non-operating expenses what we're talking about;  
7 the property appraiser, the tax collector, and  
8 others.

9 So those are the three pages that we will bring  
10 back to the Finance Committee in July but the real --  
11 what will be approved in July are two different  
12 issues.

13 One will be the millage rate, which we are  
14 recommending -- the staff has recommended, and I  
15 believe the Finance Committee is in agreement that we  
16 go back to the rollback rate and the budget will come  
17 back in front of you. So I will open it up to Bill  
18 first. Did I miss anything, Bill?

19 MR. KIRTLAND: No, not really. And actually,  
20 it leaves me with very little to say. You know,  
21 maybe before there are any more detailed questions  
22 which we're prepared to answer as staff.

23 I mean, this budget comes to the entire board  
24 today after being vetted and thought through with  
25 our, you know, panel of experts that are included

1 within the Finance and Operations Committee.

2 As Jim has already stated, the timetable for  
3 these, this information, is primarily for information  
4 purposes at this point in the month of June. Today,  
5 we will not be, you know, voting or having a motion  
6 for approval for this budget, but it can be a lot of  
7 information to digest.

8 So, we don't expect this information to change  
9 very much in between June and July. Historically,  
10 the information that's provided by the Miami-Dade  
11 County appraiser's office is relatively consistent  
12 between these funds.

13 So -- and in our close relationship and  
14 communications with the Miami Dade County budgeting  
15 offices it has actually given us a leg up and some --  
16 a real advantage to developing this budget very early  
17 on.

18 Up until just a couple of days before our last  
19 June Finance and Operations Committee, we weren't  
20 absolutely sure what the Miami Dade County property  
21 values would be for the year that we would be drawing  
22 our revenue from.

23 However, what we had forecasted was very, very  
24 close to what they informed us it would be. But as  
25 we go into the future, some of the question marks and

1 long term planning and vision for the trust budget  
2 development is that we're going to make a flexible  
3 position as much as possible to deal with the  
4 uncertainties that may arise from fluctuating  
5 property values.

6 We're not necessarily sure maybe what kind of  
7 effect the economic effect we can see happen in the  
8 coming years as a result of the COVID-19 and a lot of  
9 commercial properties potentially being vacant as a  
10 result of all this.

11 So we develop each budget every year making  
12 sure that we're developing a millage rate or  
13 requesting to adopt a millage rate that's nothing  
14 more than what's necessary, especially considering  
15 the reserves that we do have in place, but we are  
16 making sure that we're responding to community needs  
17 and putting additional funds into our budget windows  
18 needs are occurring.

19 So essentially, we have the potential to grow  
20 revenues in the coming years but we're being  
21 responsible, like, essentially how much of those  
22 revenues we request on a year to year basis making  
23 sure that we only are responding in a reasonable and  
24 full growth manner.

25 So as Jim said, we are on track to spending at

1 a rate that we had predicted and developed in the  
2 early years of this plan and essentially we're moving  
3 in throughout our funding cycle and potentially to  
4 the next funding cycle with the potential for growing  
5 each year as we develop more community needs.

6 MR. HAJ: Steve, that's it for our report.

7 MR. HOFFMAN: Did we lose Steve?

8 MS. JEANTY: We lost Steve.

9 MR. HOPE? My apology. My computer crashed on  
10 me so I'm using my phone. All right.

11 MS. JEANTY: Okay. Good to see you back.

12 MR. HOPE: Can you hear me, I'm sorry?

13 MS. JEANTY: Yes, we can hear you.

14 MR. HOFFMAN: Yes, we can.

15 MR. HOPE: Okay. I may need some help. Can  
16 the vice-chair assist me? I just lost my  
17 resolutions. I'm rebooting right now. Oh, okay,  
18 it's on the phone. I'm sorry. Okay.

19 Resolution 2020-64. Authorization to renew  
20 services and execute related agreements with multiple  
21 II vendors in a total amount not to exceed \$1,921,101  
22 for a term of 12 or 14 months with two agreements  
23 commencing on August 1, 2020, and all others  
24 commencing on October 1, 2020 and ending September  
25 30th, 2021 and request a waiver of the procurement



1 policy. Can I get a motion please?

2 MR. TROWBRIDGE: I'll move it Trowbridge.

3 MR. HOPE: May I have a second?

4 MS. GRIMES-FESTGE: Second, Grimes-Festge.

5 MR. HOPE: Any recusals? Okay. If none, just  
6 before I open up this resolution to discussion, what  
7 I would like to add is that each year the accounting  
8 firm Deloitte normally puts out a white paper that  
9 looks at IT expenditure as a percentage of overall  
10 budget of organizations.

11 And for the 2020 white paper IT expenditures,  
12 Deloitte indicated that IT expenditure ranges between  
13 eight percent to about two percent of the budget with  
14 a medium of about 3.65 percent.

15 The trust IT budget that is being proposed is  
16 just over one percent of our annual budget. So based  
17 on what is out there in terms of industry benchmark,  
18 the trust requests for IT expenditures is pretty much  
19 below that benchmark outlined in Deloitte's annual  
20 report. I will open up the resolution now for  
21 discussion for board members.

22 MR. HAJ: Steve, this is Jim. Have any  
23 comments on this?

24 MR. HOPE: Yes, sir.

25 MR. HAJ: I just want to highlight two things.

1 That -- one I mentioned the Finance Committee where I  
2 talked about it's hard to quantify our IT measures  
3 and the dollar amount that's saved, but two items  
4 that we change for IT solutions and in the last two  
5 years has resulted in our 1.1 million dollar savings.

6 So, it really pretty much pays for itself where  
7 the 1.1 million went out to provide -- the savings  
8 went to put additional money into programs.

9 The second thing I really want to highlight  
10 that we've done this year is that we also have -- I  
11 do want to thank the IT staff for all their work that  
12 put us in a great position to pivot during the  
13 pandemic.

14 And just to remind the staff that we have an IT  
15 award winning department. We had Marty Munoz receive  
16 the Tech Innovation Award by special taxing districts  
17 for Florida this year, and our own Stephanie  
18 Sylvester, who runs programs and IT received the  
19 Florida Business Journal Magazine CIO of the Year.

20 And you have Sheryl who's a director of IT and  
21 a bunch of others who have really done some amazing  
22 work. So I thought this would be the best time to  
23 really acknowledge him during this reso. Thank you.

24 MR. HOPE: Thank you, sir. Any additional --  
25 any discussion on this resolution? If none, all in

1 favor?

2 ALL: Aye.

3 MR. HOPE: Opposed? The resolution passes.  
4 Resolution 2020-65. Authorization to execute a  
5 contract amendment with Merge IT to add additional  
6 funds for an amount not to exceed 20,000 for a new  
7 total amount not to exceed \$152,500 for term of 12  
8 months commencing October 1, 2019 and ending  
9 September 30th, 2020. Can I get a motion, please?

10 MS. FERRADAZ: So moved, Ferradaz.

11 PASTOR DUNN: Second, Richard Dunn.

12 MR. HOPE: Thank you Any recusals? Before  
13 opening to the floor, this is an additional \$20,000  
14 to meet the additional expenditures for IT, which  
15 will take the IP contract to Merge IT to 152,500.  
16 This amount is included in the request in the  
17 previous resolution for the 2020-2021. So, if new  
18 staff would like to add anything to this before we  
19 open it up discussion?

20 MR. HAJ: Steve, you just pointed out that  
21 we're asking for an additional \$20,000 for this year.  
22 This was the really -- the last piece for us working  
23 remotely was the ACH to make sure we get checks  
24 automated to our providers.

25 So staff still -- a couple of staff --

1 essential staff is coming on Fridays to still do  
2 checks. Once we fix this, we can fully operate  
3 remotely. So this is really the last piece we need,  
4 additional money to finalize it, so we're asking for  
5 an additional 20,000.

6 MR. HOPE: Thank you, sir. Any discussion on  
7 this resolution? If none, all in favor.

8 ALL: Aye.

9 MR. HOPE: Opposed? The resolution passes.  
10 Resolution 2020-66. Authorization to execute a  
11 service agreement with AT&T for internet connection  
12 services in a total amount not to exceed \$27,759.20  
13 for a term of 12 months commencing October 1, 2020  
14 and ending September 30th, 2021. Can I get a motion,  
15 please?

16 MS. HOLLINSWORTH: So moved, Hollinsworth.

17 MR. HOPE: Second?

18 MS. DONWORTH: Second, Donworth.

19 MR. HOPE: Any recusals?

20 MS. JEANTY: Who moved first? Who moved?

21 MS. KOBRINSKI: Muriel, I have Hollingsworth  
22 moved first and it was seconded by Donsworth.

23 MS. JEANTY: Okay.

24 MR. HOPE: Before opening this resolution to  
25 discussion, you if those of you who would have read

1 the notes, it indicated that the trust has moved from  
2 a VoIP system to AT&T resulting in approximately  
3 \$67,000 in savings.

4 I will also open the floor to staff to see if  
5 you have anything you want to add before discuss  
6 among the board member.

7 MR. HAJ: Steve, just as I mentioned a Finance  
8 Committee as we moved a couple of weeks before the  
9 pandemic hit, we moved to Microsoft Teams and got rid  
10 of all our office phones.

11 So we adjusted the contract so there was a cost  
12 savings of \$67,000 to make this move. So we're happy  
13 to bring the cost savings in. It really worked. The  
14 timing was perfect to move right before the pandemic  
15 hit, so now our primary mode of communications is  
16 Microsoft Teams.

17 MR. HOPE: Thank you, sir. If you could scroll  
18 to the next resolution, please.

19 MS. KOBRINSKI: We need to vote on --

20 MR. HOPE: Oh.

21 MS. KOBRINSKI: -- the resolution.

22 MR. HOPE: I'm sorry. We did not. I  
23 apologize. All in favor?

24 ALL: Aye.

25 MR. HOPE: Any opposed? The resolution passes.

1 Resolution 2020-67. Authorization for procurement  
2 waiver for formal competitive solicitation to expend  
3 monies to be paid to the Miami Herald Publishing  
4 Company (Miami Herald), to advertise Children's  
5 Trust, truth in mileage rate, board vacancies and  
6 other advertisement related to funding announcements,  
7 activities, initiatives, events and program in  
8 addition to the 2021 Silver Knights and Spelling Bee  
9 sponsorships in a total amount not to exceed \$75,000  
10 for a term of 12 months commencing October 1, 2020  
11 and ending September 30th, 2021. Can I get a  
12 motion, please?

13 MS. WELLER: So moved, Weller.

14 MS. DONWORTH: Second, Donworth.

15 MR. HOPE: Any recusals?

16 MS. JEANTY: Who seconded it?

17 MS. JEANTY: Bagner.

18 MS. KOBRINSKI: Sorry, say that again, Muriel?

19 MS. JEANTY: Bagner, seconded.

20 MS. KOBRINSKI: Thank you.

21 MR. HOPE: Does staff have input prior to board  
22 discussion?

23 MR. HAJ: Steve, this is just -- the  
24 advertisement in the Herald, part of the TRIM  
25 requirement is that newspaper the advertising in the

1 newspaper, general circulation for the county and  
2 it's put out in English and Spanish, and we also have  
3 advertise board openings or vacancies, TRIM and other  
4 things. So, this is just giving us the ability to do  
5 so and use the Herald as one of the avenues.

6 MR. HOPE: Thank you. Any discussion on this  
7 item? If none, all in favor?

8 ALL: Aye.

9 MR. HOPE: Any opposed? Okay. If none, the  
10 resolution passes. Resolution 2020-68. Authorization  
11 to negotiate and execute contracts renewals with the  
12 three agencies identified herein for advertising  
13 creative, media buying and community outreach  
14 services in a combined total amount not to exceed  
15 \$1,970,000 for a term of 12 months commencing October  
16 1, 2020 and ending on September 30th, 2021 with three  
17 remaining 12 months renewal subject to annual funding  
18 appropriations. Can I get a motion, please?

19 MS. DONWORTH: So moved, Donworth.

20 MR. TROWBRIDGE: Second, Trowbridge.

21 MR. HOPE: Any recusals?

22 MR. REYES: Recusal, Reyes. Relationship WOW.

23 MR. HOPE: Okay. Before I open up for  
24 discussion, one of the question that I hoped staff  
25 might be of assist to provide that information to the

1 board as to was provided at the Finance Committee.

2 In terms of the amount requested in the  
3 resolution, if you can segregate what percentage of  
4 this amount consists of media buying versus fees for  
5 which the agency does not. I will open it up to  
6 staff before opening it up to discussion before.

7 MR. HAJ: Steve, thank you. So, if this reso  
8 looks familiar, it's because it was -- you -- this  
9 was approved back in February. It was a late start  
10 to last year. So four months later we're bringing  
11 this back, the same reso.

12 But in terms of -- your ask is that it's 15  
13 percent, is the administrative fee, and I'm looking  
14 here, and I'm going to ask Ximena to chime in.  
15 However, due to a large amount of media buying that  
16 WOW does, we do get a great benefit in the -- amount  
17 of, and Ximena, I'm going to need you without a  
18 dollar amount. Was it 400 or 800,000?

19 MS. NUNEZ: 800,000 combined between the added  
20 value that we received from WOW and from Creative.

21 MR. HAJ: Yeah. So, it's 15 percent, but we do  
22 believe we recoup that cost and more from the added  
23 value.

24 MR. HOPE: Thank you very much. Any discussion  
25 on this item?



1 PASTOR DUNN: Yes. Dunn to the Chair. Richard  
2 Dunn to the Chair. Can you hear me?

3 MR. HOPE: Yes, sir.

4 PASTOR DUNN: What is the listing of some of  
5 the media outlets? Do we have that available now  
6 that will be used through this funding?

7 MR. HAJ: Ximena, do we have -- Ximena, can you  
8 answer Reverend Dunn, Pastor Dunn?

9 MS. NUNEZ: Yes, sure. So we have a  
10 combination and I believe when I did my presentation  
11 back in February, you might remember our graphic was,  
12 you know, they -- what I called ecosystem (sic), the  
13 communications ecosystem(sic) and within that  
14 ecosystem (sic) we have different media aperture, so  
15 we have out of home communication.

16 That is transit buses, whether they're outside  
17 or they're inside of the buses. We have the Metro  
18 Mover bus shelters. We have messages at convenience  
19 stores. We also have digital buys that is basically  
20 stands and digital banners. I also advertise on  
21 platforms such as YouTube, Facebook. We have some  
22 broadcast on TV and we also have print and radio as  
23 well.

24 PASTOR DUNN: Okay. When you say print --

25 MS. NUNEZ: For print, we have --

1 PASTOR DUNN: Do you -- I'm sorry. I'm sorry.  
2 Do you have a listing of the print medial outlets and  
3 radio outlets, that's your media outlet that you --

4 MS. NUNEZ: Yes. So, for --

5 PASTOR DUNN: Can I --

6 MS. NUNEZ: -- the print -- what?

7 PASTOR DUNN: Go ahead. I'm sorry.

8 MS. NUNEZ: So, for the print media outlets  
9 that we use, we have the Gospel Truth Magazine, we  
10 have Miami Times, and we have La Florida Newspaper.  
11 For radio, we have WMBM. We have nine -- 1490  
12 and 99 JAM, and 103.5 iHeart Radio. And we also have  
13 in -- for Haitian outlets, we have 10320 AM, 1360 AM,  
14 1580 AM, 1700 AM, and 99.5 FM.

15 PASTOR DUNN: Okay. Perfecto. Thank you.

16 MS. NUNEZ: You're very welcome.

17 MR. HOPE: Thank you, sir. Any other  
18 discussion? If none, all in favor?

19 ALL: Aye.

20 MR. HOPE: Any opposed? Resolution passes.  
21 Resolution 2020-69. Authorization to negotiate and  
22 execute a service agreement with Cay Industries,  
23 Inc., d/b/a Print Dynamics to print and prepare for  
24 distribution The Children's Trust's trilingual  
25 monthly Parenting Our Children newsletter in a total

1 amount not to exceed \$40,000.00 for a term of 12  
2 months commencing on October 1, 2020 and ending on  
3 September 30th, 2021. Can I have a motion, please?

4 MS. HOLLINGSWORTH: So moved, Hollingsworth.

5 MR. HOPE: Can I have a second?

6 MS. NEIMAND: Second, Neimand.

7 MR. HOPE: Any recusals? Any discussion on this  
8 resolution? None? All in favor?

9 ALL: Aye.

10 MR. HOPE: Resolution passes.

11 MS. KOBRINKSKI: You have to ask if there are  
12 any opposed.

13 MR. HOPE: I'm sorry?

14 MR. PRESCOTT: Any opposition.

15 MS. KOBRINSKI: Please ask if there's anyone  
16 opposed.

17 MR. HOPE: I thought I did. I'm sorry. Anyone  
18 opposed? Okay. Hearing none, resolution passes.  
19 Resolution 2020-70.

20 Authorization to execute a service agreement  
21 with Yellow Box, Inc. to rent and maintain Yellow Box  
22 kiosks in a total amount not to exceed \$50,000.00 for  
23 a term of 12 months commencing October 1, 2020 and  
24 ending September 30th, 2021. Can I have a motion,  
25 please?

1 MS. GRIMES-FESTGE: Moved, Grimes-Festge.

2 MR. HOPE: Can I have a second?

3 MS. NEIMAND: Second, Neimand.

4 MR. HOPE: Any recusals? Any discussion on this  
5 item? If none, can we have a vote? All in favor?

6 ALL: Aye.

7 MR. HOPE: Any opposed? Resolution passes.

8 Resolution 2020-71. Authorization to negotiate and  
9 execute a contract renewal with The United Way of  
10 Miami-Dade County, Inc. for matching funds for the  
11 Community Based Care Alliance of Miami-Dade County  
12 (CBC Alliance), in a total amount not to exceed  
13 \$64,000.00 for a term of 12 months commencing October  
14 1, 2020 and ending September 30th, 2021. Can I have  
15 a motion, please?

16 MS. WELLER: So moved, Weller.

17 MR. HOPE: May I have a second?

18 MS. GIMENEZ: Second, Gimenez.

19 MR. HOPE: Any recusals?

20 MS. DONWORTH: Recusal, Donworth.

21 MR. HOPE: Any other?

22 MS. FERRADAZ: Recusal, Ferradaz.

23 MR. MANNING: Can I ask you a question? This is  
24 Frank Manning. DJJ has the seat on these CBC's.  
25 Should I recuse?

1 MS. LEICHTER: I have to see. Leichter has the  
2 same inquiry. Foster Care of You has the seat on the  
3 CBC Alliance.

4 MS. KOBRINSKI: I believe the Commission on  
5 Ethics issued an opinion and staff can confirm, but I  
6 don't think if you're just a board -- for us to have  
7 a seat that you need to recuse.

8 MR. HAJ: The Commission on Ethics recommended  
9 Gilda, Mary, and Nelson recuse.

10 MR. MANNING: Thank you.

11 MR. HOPE: Thank you very much. Any discussion?  
12 Okay. If none, all in favor?

13 ALL: Aye.

14 MR. HOPE: Any opposed? If none, resolution  
15 passes. I'll send it back to you, Mr. Chair.

16 MR. HOFFMAN: Sorry, thank you. With that, I  
17 will turn it over to Pamela Hollingworth, our Program  
18 Services and Childhood Health Committee Chair.

19 MS. HOLLINGSWORTH: Thank you, Mr. Chair. Good  
20 afternoon, everyone. The Program Services and  
21 Childhood Health Committee met on Thursday, June 4th  
22 to consider the resolutions that we bring before you  
23 today. Beginning with Resolution 2020-72.

24 Authorization to negotiate and execute a match  
25 contract renewal with Miami-Dade County Department of

1 Cultural Affairs, for cultural arts programs in an  
2 amount not to exceed \$1,500,000.00 for a term of 12  
3 months commencing October 1, 2020 and ending  
4 September 20, 20-21. May I have a motion, please?

5 MS. GRIMES-FESTGE: So moved, Grimes-Festge.

6 MS. HOLLINGSWORTH: Thank you, and a second?

7 MS. NEIMAND: Second, Neimand.

8 MS. HOLLINGSWORTH: Are there any recusals? And  
9 moving into discussion, in 2019 the county awarded 82  
10 grants for this funding that served 59,876 children.  
11 It also exceeded 85 percent of its outcomes.

12 In the area -- in various areas and I do note  
13 that the county has consistently surpassed the 100  
14 percent match funding that's required as part of this  
15 contract. And you can see some of the major program  
16 areas as Vivianne's scrolling down.

17 Further discussion, observation from the board?  
18 Hearing none, all those in favor?

19 ALL: Aye.

20 MS. HOLLINGSWORTH: Are there any opposed? The  
21 resolution carries. Resolution 2020-73.  
22 Authorization to negotiate and execute a match  
23 contract renewal with Miami-Dade County Department of  
24 -- pardon me.

25 Authorization to enter into a service agreement

1 with Miami-Dade County for a local funding match to  
2 support Miami-Dade Public Library Systems STEAM-based  
3 programming and academic tutoring in an amount not to  
4 exceed \$150,000 for a term of 12 months commencing  
5 October 1, 2020 and ending September 30th, 2021. May  
6 I have a motion, please?

7 MS. GIMENEZ: So moved, Gimenez.

8 MR. HOPE: Second, Steve Hope.

9 MS. HOLLINGSWORTH: Thank you. Any recusals?

10 Moving into discussion, I'll provide a brief  
11 overview. The trust partners with Miami-Dade County  
12 Public Library System through a match project to  
13 increase access for STEAM programming, especially in  
14 marginalized communities.

15 The techno bus makes 60 stops throughout the  
16 community and this project also increased access to  
17 academic tutoring and provides 105 -- teachers. Mute  
18 your phone, please listeners. 105 certified teachers  
19 across 27 library sites.

20 The estimated cost of this project is a total  
21 cost is 936,000. The Children's Trust contributes  
22 150,000 and Miami-Dade Public Library System funds  
23 the balance. And so, that's more than \$5 return on  
24 every trust dollar that's is invested. You can see  
25 all the library vocations and the available subjects

1 before you on the screen. Directors, discussion?  
2 Observations?

3 MR. BAGNER: I have a question.

4 MS. HOLLINGSWORTH: Yes?

5 MR. BAGNER: Yes. So, I was wondering, given  
6 the significant gender gaps in STEAM careers, I was  
7 wondering if there was any data on how many girls  
8 versus boys are participating in this?

9 MR. HOLLINGWORTH: Thank you, Daniel. Do you  
10 have a staff -- oh, Jim. Yes.

11 MR. HAJ: Yeah, Donovan?

12 MR. LEE-SIN: Sorry, I was on mute. We don't  
13 have many of the demographics in terms of ethnicity  
14 or gender for the program. Library to date has not  
15 collected that data consistently, so we've already  
16 talked to them about being able to do that for the  
17 coming year.

18 MR. BAGNER: Okay. Great. Thank you, Donovan.  
19 I think that would be important to measure in the  
20 future.

21 MS. HOLLINSWORTH: Thank you. Further comments,  
22 discussion from the directors?

23 MS. KENDRICK-DUNN: This is Tiombe. So, I'll  
24 just mention briefly. I think I mentioned it during  
25 the committee meeting but, you know, just to make



1 sure that, you know, if any of the students who  
2 participate or children who participate in this realm  
3 that the trust considers, you know, for those kids  
4 that continue to have interest or that may rise at  
5 the top.

6 Maybe somebody sees, like, they have, you know,  
7 an aptitude in math and science that's very high that  
8 there will be some kind of way to refer them on after  
9 this. I think that would be something that is  
10 important.

11 MS. HOLLINGSWORTH: Thank you, Tiombe.

12 MS. KENDRICK-DUNN: Thank you.

13 MR. HOPE: This is Steve Hope. Is there a way  
14 we measure how successful the investment is in terms  
15 of -- based on the amount of monies, accumulative  
16 amount of money spent between the trust and other  
17 sources, how is success measured for a program like  
18 this?

19 MS. HOLLINGSWORTH: Jim, do we have -- I know  
20 that there are some outcomes included with the backup  
21 documentation inside the packet.

22 MR. HAJ: Yeah. We have it up now on the  
23 screen. I'm not sure if you can see, Steve and I  
24 know you can ask Donovan to talk you through it.

25 MR. LEE-SIN: Sure, Steve. So, at the bottom of

1 each of these one-pagers, there's some data there  
2 related to the outcome or the influence of the STEAM  
3 program on kids and then at the one after that -- the  
4 page after that, there's a snippet from the survey.

5 So, all of the parents and students are surveyed  
6 at the end of the school year and so, we wait until  
7 grades come in and then parents are asked about the  
8 great improvement of the student over the year from  
9 when they started and when they ended tutoring with  
10 the program.

11 So, that data is forthcoming. Those surveys are  
12 currently out in terms of the effective grades and  
13 with regards to tutoring.

14 MR. HOPE: Okay. Thank you, sir.

15 MS. GIMENEZ: Quick question. This is Lourdes  
16 Gimenez.

17 MS. HOLLINGWORTH: Yes?

18 MS. GIMENEZ: Donovan, quick question.

19 MR. LEE-SIN: Yes?

20 MS. GIMENEZ: In regarding what's up on this,  
21 the -- right now on the computer. The parents are  
22 the ones that are giving the information. Do we have  
23 the teachers, the tutors that are actually tutoring  
24 the children, are also surveyed as well?

25 MR. LEE-SIN: Yes.

1 MS. GIMENEZ: And do we --

2 MR. LEE-SIN: And that's a part -- that's part  
3 of the data collection that happens at the end of the  
4 school year, yes.

5 MS. GIMENEZ: Perfect. Thank you so much.

6 MS. HOLLINGSWORTH: Thank you, directors.  
7 Further discussion? Hearing none, all those in  
8 favor?

9 ALL: Aye.

10 MS. HOLLINGSWORTH: Are there any opposed? The  
11 resolution passes. Resolution 2020-74.  
12 Authorization to negotiate and execute a funder  
13 collaboration contract renewal with Big Brothers Big  
14 Sisters of Miami, Inc., (BBBS), in an amount not to  
15 exceed \$62,500.00 for a term of 12 months commencing  
16 October 1, 2020 and ending September 30, 2021. May I  
17 have a motion, please?

18 MS. GIMENEZ: Motion, Jimenez-Herrera.

19 JUDGE PRESCOTT: Prescott, second.

20 MS. HOLLINGSWORTH: And Judge Prescott second.  
21 Are there any recusals? And moving into discussion,  
22 this funder collaboration project supports the boys  
23 -- the Big Brothers and Big Sisters Organization and  
24 its efforts to provide one-to-one mentorship and  
25 family support services and programs to 2,975 youths

1 and families, and that includes children in foster  
2 care, children with disabilities, and children of  
3 parents who are incarcerated.

4 The evaluation and some of the indicators are  
5 included inside of your packet. 99.6 percent  
6 promoted to the next grade are graduating high  
7 school. 88 percent of youth improve academic  
8 performance. 94 percent of youth improve behavior,  
9 and 74 percent of matches reach the 12 month of  
10 engagement. More than half of -- in more than half  
11 reach their fifth anniversary.

12 And lastly, for the trust investment of \$62,500.  
13 And while a host of other funders invested 500,000  
14 collectively, that resulted in a total collaborative  
15 investment of 562.5. So, for every dollar the trust  
16 invests in this project, \$8 are leveraged in return.

17 And you can see we are the nine contributing  
18 funders on the screen in front of you. Comments,  
19 discussion from the directors? Hearing none, all  
20 those in favor?

21 ALL: Aye.

22 MS. HOLLINGSWORTH: Are there any opposed? The  
23 resolution passes. Resolution 2020-75.  
24 Authorization to negotiate and execute a funder  
25 collaboration contract renewal with Miami Homes For

1 All, Inc. to support partnerships to end youth  
2 homelessness in Miami-Dade County in an amount not to  
3 exceed \$100,000.00 for a term of 12 months commencing  
4 October 1, 2020 and ending September 30th, 2021. May  
5 I have a motion, please?

6 MS. GRIMES-FESTGE: Moved, Grimes-Festge.

7 MR. BAGNER: Second, Bagner.

8 MS. HOLLINGSWORTH: Thank you. Are there any  
9 recusals? And a brief overview as we move into  
10 discussion. Miami Homes for All coordinates systems  
11 partners to identify and track homeless youth and  
12 provide immediate access to appropriate programs and  
13 services.

14 The Miami Homes for All is a primary county-wide  
15 supporter agency for the helping our Miami-Dade youth  
16 collective also known as the HOMY Collective and  
17 that's a multi-sector effort to create a locally  
18 designed comprehensive system of care to prevent and  
19 address youth homelessness in Miami-Dade County.

20 This collective works with more than 100  
21 agencies working collaboratively together to serve  
22 Miami-Dade County's youth experience homelessness.

23 2020 I-count survey indicated that there are  
24 more than 700 homeless individuals between the ages  
25 of 13 and 24 in Miami-Dade County. The Children's

1 Trust invests \$100,000 while the Homeless Trust  
2 invests \$360,000 in a fund collaborative investment  
3 totaling \$460,000.

4 Meaning that for every dollar the Children's  
5 Trust invests, approximately \$3.60 is leveraged in  
6 return. Feedback? Observations from the directors?

7 MS. JIMENEZ-HERRERA: I have a comment, Jimenez-  
8 Herrera.

9 MS. HOLLINGSWORTH: Yes?

10 MS. JIMENEZ-HERRERA: I want to make mention  
11 that it includes the LGBTQ youth. We know that is a  
12 community that experiences high rates of  
13 homelessness. They are thrown out of their homes  
14 when they come out for parents believe or find out  
15 that their child identifies as one of the members of  
16 the LGBTQ community. So I'm very happy that we are  
17 supporting this initiative.

18 MS. HOLLINGSWORTH: Thank you. Further  
19 discussion? Hearing none, all those in favor?

20 ALL: Aye.

21 MS. HOLLINGSWORTH: Are there any opposed? The  
22 resolution carries. Resolution 2020-76.

23 Authorization to negotiate and execute a match  
24 contract with Key Biscayne Community Foundation to  
25 support the Evidence to Success Initiative in a total

1 amount not to exceed \$50,000 for a term of 12 months  
2 commencing October 1, 2020 and ending September 30th,  
3 2020. May I have a motion, please?

4 MS. GIMENEZ: So moved, Gimenez.

5 MS. HOLLINGSWORTH: And a second?

6 MR. HOPE: Steve Hope.

7 MS. HOLLINGSWORTH: Thank you. Are there any  
8 recusals? And as we move into discussion, I'll  
9 remind you that the Evidence to Success Framework  
10 includes the engagement of community residents and  
11 decision making and action alongside agency leaders  
12 inside of Liberty City.

13 During this three year evidence to success  
14 roadmap, there was an allowance for a data driven  
15 partnership to understand better how children in  
16 Liberty City are doing.

17 And this also provides for the selection of  
18 proven evidence based programs to enhance strengths  
19 and address needs and to develop financing and action  
20 plans to support the ongoing use of the of these  
21 community evidence based programs.

22 Now in its third year, and the -- in this third  
23 year the evidence to success board has learned about  
24 preventative prevention, science and strategic  
25 financing, deepened its knowledge of the local

1 context and partner neighborhoods in participating  
2 public systems and related disparities, created a  
3 board structure and formed workgroups, and done a  
4 variety of other things.

5 During this upcoming contract year, the board  
6 will also focus on writing a vision statement,  
7 formulating key messages about evidence to success in  
8 neighborhoods in public systems, and begin fund max  
9 -- fund map.

10 Key Biscayne Community Foundation is the fiscal  
11 agent providing in-kind services in the amount of  
12 \$50,000 for this effort, and MCI serves at the Miami  
13 Children's Initiative serves as the lead agency  
14 convening the public officials and community  
15 stakeholders.

16 The trust supports a site coordinator at MCI who  
17 convenes the numerous community meetings and manages  
18 the day to day work in this project. And in closing,  
19 for every dollar of the Children's Trust invest in  
20 the Evidence to Success Program, \$3 is invested by  
21 funding partners and you'll see the table is actually  
22 in front of you now in your packet.

23 Discussion from the board members, please.  
24 Comments? Hearing none, all those in favor?

25 ALL: Aye.



1 MS. HOLLINGSWORTH: Are there any opposed? The  
2 resolution carries. Resolution 2020-77.  
3 Authorization to negotiate and execute a funded  
4 collaboration contract with Key Biscayne Community  
5 Foundation for the Fab Lab in a total amount not to  
6 exceed \$100,000 for term of 12 months, commencing  
7 October 1, 2020 and ending September 30th, 2021. May  
8 I have a motion, please?

9 MR. HOPE: Motion, Steve Hope.

10 MS. HOLLINGSWORTH: And a second?

11 MS. NEIMAND: Second, Neimand.

12 MS. HOLLINGSWORTH: Are there any recusals? And  
13 moving into discussion, the Fab Lab is a mobile unit  
14 initially designed for communities as a prototyping  
15 platform for local entrepreneurship that educators  
16 use for project based hands on STEM based activities.

17 It supports the Liberty City Optimist Club,  
18 youth development programs that are also funded by  
19 the Children's Trust. The anticipated outcomes for  
20 105 youth are 25 percent increase in the number of  
21 participants who see themselves in a STEM job or  
22 career.

23 A 20 percent increase in the number of  
24 participants will take more STEM classes in the  
25 future, and after completing the eight weeks of

1 curriculum, 80 percent of students will feel  
2 comfortable using the tools in the fabrication  
3 laboratory.

4 You'll note that this complements the match that  
5 we voted on earlier with the Miami Dade Library  
6 System bringing stem opportunities directly to  
7 communities. There have been some modifications made  
8 in this program due to the pandemic, and although  
9 this project is on track with all of the deliverables  
10 including the delivery of materials, preparation of  
11 space, and hiring of staff, the trust invests  
12 \$100,000 while the Key Biscayne Community Foundation,  
13 Hyman brown and the Anonymous Foundation invest a  
14 combined total of \$364,320.

15 Which means, that for every dollar the  
16 Children's Trust invests in the Fab Lab program, the  
17 funding partners invests in the Fab Lab Program, the  
18 funding partners invest \$303.60. Discussion, comments  
19 from the board, please. Tiombe?

20 MS. KENDRICK-DUNN: Well, I'll just make the  
21 same comment, I think I mentioned it in the community  
22 -- I mean, in our committee meetings. For any of the  
23 children that participate and it seemed that there  
24 may be high aptitude rising to the level that the  
25 staff recognizes that we have opportunities or

1 referrals available for future opportunity of  
2 students that may have expressed high interest.

3 I think I hand mentioned that, you know, it's  
4 really great to have programs like this which I think  
5 it helps students -- some students that may not be  
6 exposed to STEM-related programming, projects, but  
7 what happens, you know, when you just get a taste of  
8 something and then you cannot further explore your  
9 interests.

10 So, I just think in the future if not know, if  
11 it can't be done within the future where creating  
12 such wonderful proposals such as this, that we  
13 consider building in something that will -- let's  
14 take those students that, you know, may have a need,  
15 you know, that are interested, that they can go  
16 further than this because this is something that's  
17 not, you know, it's not going to last a long time.

18 And to me, it's just like allowing a child to  
19 get a taste of something and then you kind of maybe  
20 take it away.

21 MS. HOLLINGSWORTH: Thank you, Tiombe. Dan, did  
22 -- were you going to say something?

23 MR. BAGNER: Yeah. I also had the same comment  
24 as before. I didn't know if they had data on this,  
25 but again, I just want to highlight the importance of

1 making sure there are a lot of girls that are  
2 participating in this as well as boys.

3 MS. HOLLINGSWORTH: Thank you. Further  
4 discussion from the board? Hearing none, all those  
5 in favor?

6 ALL: Aye.

7 MS. HOLLINGSWORTH: Are there any opposed? The  
8 resolution carries. Resolution 2020-78.  
9 Authorization to negotiate and execute a final  
10 contract renewal with Miami Children's Initiative,  
11 Inc. (MCI), for the MCI Infrastructure Supports  
12 program, in a total amount not to exceed \$176,000.00  
13 for a term of twelve months commencing October 1,  
14 2020 and ending September 30, 2021; and request a  
15 waiver of the formal competitive procurement process.  
16 May I have a motion, please?

17 PASTOR DUNN: So moved, Richard Dunn.

18 MS. HOLLINGSWORTH: Thank you. And a second?

19 MR. HOPE: Second, Hope.

20 MS. HOLLINGSWORTH: Are there any recusals?  
21 Moving into discussion. This collaboration provides  
22 infrastructure support for Miami's Children  
23 Initiative in support of its provision of A Cradle to  
24 Career strategy for children and families in the  
25 Liberty City community.

1 Funding from the trust for this MCI  
2 infrastructure support refers to the funding to  
3 support MCI's chief executive officer, director of  
4 programs, and their administrative system -- their  
5 assistant, pardon me.

6 This investment represents the sixth and the  
7 final year of funding for MCI infrastructure supports  
8 and for every dollar that the Children's Trust  
9 invests in the MCI infrastructure program, 100 and --  
10 \$1.98 is invested by funding partners. Discussion,  
11 feedback from directors, please? Hearing none, all  
12 those in favor?

13 ALL: Aye.

14 MS. HOLLINGSWORTH: Are there any opposed? The  
15 resolution carries. And our final resolution for the  
16 day, Resolution 2020-79.

17 Authorization to negotiate and execute contract  
18 renewals with Training and Implementation Associates  
19 and the University of Miami, for program and  
20 professional development (PPD) support services for  
21 The Children's Trust's family services providers and  
22 staff in a total amount not to exceed \$583,334.00 for  
23 a term of 14 months commencing August 1, 2020 and  
24 ending September 30, 2021 with two remaining 12-month  
25 renewals. May I have a motion, please?

1 MS. NEIMAND: So moved, Neimand.

2 MS. HOLLINGSWORTH: A second, please.

3 MR. TROWBRIDGE: Second, Trowbridge.

4 MS. HOLLINGSWORTH: Thank you. Are there any  
5 recusals? And a quick overview as we move into  
6 discussion. Training and implementation associates  
7 in the University of Miami offer county-wide support  
8 -- quality supports to 55 trust funded family service  
9 providers including group and individual parenting  
10 programs, family strengthening programs, and family  
11 and neighborhood support partnerships.

12 The ultimate aims of these supports are to  
13 achieve meaningful and measurable results for  
14 children, parents and families, and to consistently  
15 deliver high quality services in alignment with best  
16 practices, and to effectively and efficiently satisfy  
17 the trust contract requirements.

18 There have been some shifts in response to the  
19 COVID-19 pandemic and a number of virtual sessions  
20 were provided to keep service delivery consistent.

21 And finally directors, you will note that the  
22 funding amount for each contract is higher than the  
23 prior year's funding amount because the contract term  
24 is for 14 months in order to align with the  
25 Children's Trust fiscal year. Discussion, comments

1 from the directors, please? Hearing none, all those  
2 in favor?

3 ALL: Aye.

4 MS. HOLLINGSWORTH: Are there any opposed? The  
5 resolution carries and that concludes the Program and  
6 Health Committee report. Back to you, Mr. Chair.

7 MR. HOFFMAN: Thank you, Pamela. I think we've  
8 actually gotten pretty good at these virtual  
9 meetings, but I don't relish the thought that this  
10 kind will do for the rest of our terms. So I do look  
11 forward to seeing everybody in person at some point.  
12 Jim, I'll turn it over.

13 MR. HAJ: Thank you. Mr. Chair, thank you.  
14 Just a couple of brief updates and comments.  
15 Financial disclosure forms from the board members are  
16 due July 1ST, so you have two weeks left for those of  
17 you who have not put in.

18 Muriel did send the email with a link. If you  
19 need us to send it to you again, please let us know  
20 but they are due July 1st.

21 The TRIM -- the two TRIM meetings are September  
22 14th and September 21st. They're in your -- they  
23 should be in your calendars. If not, we we'll drop  
24 them into your calendars.

25 We need a quorum to vote for the budget that you

1 saw today. I know we reviewed the budget and it went  
2 by pretty quick. It's kind of hard to do it  
3 virtually. We will send it to you, and just like  
4 with every reso, those of you who want to take a  
5 deeper dive or to discuss it with us, myself, you can  
6 call me or Bill, and we'll be happy to go through  
7 the budget with you, but you will again be seeing it  
8 next month in front of you.

9 The Expo that -- normally coming up the next  
10 several months we have two things. We have Champions  
11 and Expo. So champions usually takes place in July,  
12 which is our award ceremony.

13 Obviously that will not be happening but we're  
14 looking at options how to do that virtually because  
15 we want we do want to recognize some unsung heroes in  
16 the community that stepped up the last several  
17 months.

18 And Expo, which is usually in September at the  
19 youth fairgrounds, where we have around 15,000 people  
20 come in, obviously will not be happening. So I just  
21 want to give you an update on those two events, and I  
22 think that is it, Mr. Chair. Thank you for the  
23 board. Thank you for all your support and I look  
24 forward to seeing everybody tomorrow.

25 MR. HOFFMAN: Okay, I'll entertain. Actually,



1 I'll make a motion to adjourn.

2 MS. GIMENEZ: Mr. Chair, may I say something  
3 before you make the motion?

4 MR. HOFFMAN: Yes, you may.

5 MS. GIMENEZ: This is Lourdes. I just want to  
6 commend Jim, our CEO and the incredible staff that he  
7 has with him.

8 When I was reading the email that he sent with  
9 all of the efforts that they've been taking, it just  
10 brought to my mind, our mission as the Children's  
11 Trust which is to plan to advocate.

12 And the most important piece, which in my  
13 opinion right now with the pandemic is the funding  
14 strategically, the investments that are going to  
15 improve the lives of the children and families of  
16 Miami-Dade County.

17 And if you have not had a chance -- I know you  
18 spoke about it, Mr. Chair, at the beginning, but if  
19 any of the board members have not had a chance to  
20 read that email, do so because it really shows how  
21 our mission and the Children's Trust has been really  
22 carried out with perfection. That's all I want to  
23 say.

24 MS. HOLLINGSWORTH: Well said. Very well said.

25 MR. HOFFMAN: Thank you. I agree completely,

1 and I think that we can't thank our staff enough for  
2 the extra efforts and the normal efforts, but the  
3 extra efforts that have gone into the trust, you  
4 know, and keeping our providers able to provide  
5 services in this pandemic. So, thank you. Thanks  
6 for pointing it out. All right. We're adjourned.

7 MS. HOLLINGSWORTH: We adjourn. All right.  
8 Leaving the meeting.

9 (Whereupon, at 5:14 p.m., the meeting was  
10 adjourned.)

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The above and foregoing transcript is a true and correct typed record of the contents of the file, which was digitally recorded in the proceeding identified at the beginning of the transcript, to the best of my ability, knowledge, and belief.

Signed this 25th day of June, 2020.

*Brenda Saliba*

Brenda Saliba, Transcriptionist

<hr/>	<b>\$364,320</b>	44:4 46:2 48:7	53:24	<b>20,000</b>
<b>\$</b>	49:14	51:13 52:23	<b>1490</b>	26:6 27:5
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