



**Program Svcs & Childhood Health Committee Meeting**  
Thursday, April 8, 2021  
3250 S.W. 3<sup>rd</sup> Avenue (Coral Way)  
United Way – Ryder Room  
**“Virtual Meeting via Zoom Webinar”**  
3:30 p.m. – 5 :30 p.m.

Board of Directors

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Monique Jiménez-Herrera, Psy.D.  
Tiombe Bisa Kendrick-Dunn  
Marissa Leichter  
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David Lawrence Jr.  
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County Attorney's Office  
Legal Counsel

**AGENDA**

3:30 p.m. **Welcome and opening remarks**

Pamela Hollingsworth  
*Committee Chair*

3:35 p.m. **Public Comments**

Pamela Hollingsworth  
*Committee Chair*

3:45 p.m. **Approval of March 4, 2021 Program Svcs. & Childhood Health Committee minutes summary**  
*(Addl. Items packet, Pgs. 3-5)*

Pamela Hollingsworth  
*Committee Chair*

3:50 p.m. **Resolutions**

Pamela Hollingsworth  
*Committee Chair*

**Resolution 2021-A:** Authorization to execute contract amendments with 19 programs identified herein, to increase funding for their Youth Development contracts, which incurred additional expenses as a result of delivering full day supports during the first six weeks of Miami-Dade County Public Schools virtual schooling, for a one-time total additional amount not to exceed \$174,762.00, each for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, subject to annual funding appropriations. *(Pgs. 6-7)*

**Resolution 2021-B:** Authorization to negotiate and execute contract renewals with 82 providers identified herein, to deliver high-quality after-school programming for 12,257 elementary school children and summer programming for 13,185 elementary school children, in a total amount not to exceed \$36,018,147.00, each for a term of 12 months, commencing August 1, 2021, and ending July 31, 2022, for year-round and school-year programs, with one remaining 12-month renewal, subject to annual funding appropriations. *(Pgs. 8-16)*

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

**Resolution 2021-C:** Authorization to negotiate and execute contract renewals with 57 providers identified herein, to deliver high-quality after-school programming for 3,798 middle and high school youth and summer programming for 2,492 middle and high school youth, in a total amount not to exceed \$14,451,841.00, each for a term of 12 months, commencing August 1, 2021, and ending July 31, 2022, for year-round and school-year programs, with one remaining 12-month renewal, subject to annual funding appropriations. *(Pgs. 17-23)*

**Resolution 2021-D:** Authorization to negotiate and execute a contract renewal with Nova Southeastern University, Inc., for program and professional development supports for The Children's Trust's providers and staff in a total amount not to exceed \$661,676.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations. *(Pgs. 24-25)*

**Resolution 2021-E:** Authorization to negotiate and execute a contract renewal with Florida International University Board of Trustees (FIU) for reading enhancement services, in a total amount not to exceed \$882,168.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with two remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 26-28)*

**Resolution 2021-F:** Authorization to negotiate and execute a single source contract with Jewish Community Services for the 211 Helpline call center for children and families in our community, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, in a total amount not to exceed \$1,174,176.00. *(Pgs. 29-30)*

**Resolution 2021-G:** Authorization to negotiate and execute a contract renewal with CCDH, Inc. d.b.a. The Advocacy Network on Disabilities in an amount not to exceed \$200,000.00 for direct youth inclusion supports and \$788,000.00 for program and professional development support services for The Children's Trust providers and staff, for a total amount not to exceed \$988,000.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations. *(Pgs. 31-33)*

**Resolution 2021-H:** Authorization for a procurement waiver to enter into a purchase agreement with Community Health of South Florida (CHI) to purchase personal protective equipment (PPE) for Trust-funded programs, in a total amount not to exceed \$250,000.00, for a term of 6 months, commencing April 1, 2021, and ending on September 30, 2021. *(Pgs. 34-35)*

5:25 p.m. **CEO Report**

James R. Haj  
President/CEO

5:30 p.m. **Adjourn**

**Reminder:**  
**Next Committee Meeting: Thursday, May 6, 2021**

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.



**Program Services & Childhood Health Committee Meeting  
Summary of Actions Taken  
March 4, 2021  
3:30 p.m.**

**These actions were taken by the Program Services & Childhood Health Committee meeting held on March 4, 2021, with a quorum of members physically present and some members attending virtually:**

**\*Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.**

**Motion to approve the January 7, 2021 Program Services & Childhood Health Committee meeting minutes was made by Mary Donworth and seconded by Marissa Leichter. Motion passed unanimously, 13-0.**

**Resolution 2021-A: Motion to recommend the resolution to the Board of Directors on March 15, 2021 was made by Dr. Daniel Bagner and seconded by Mary Donworth.** Authorization to negotiate and execute a contract with the Early Learning Coalition of Miami-Dade/Monroe for an amount not to exceed \$10,000,000.00 for the disbursement of slot payments to early learning programs for The Children's Trust Child Scholarship program, and for The Children's Trust to encumber a purchase order in the amount of \$10,000,000.00 for high-quality tiered payment differentials, in a total amount not to exceed \$20,000,000.00 for a term of 15 months, commencing July 1, 2021, and ending September 30, 2022. **Motion passed, 12-0. Recusal by Pamela Hollingsworth.**

**Resolution 2021-B: Motion to recommend the resolution to the Board of Directors on March 15, 2021 was made by Lourdes Gimenez and seconded by Pastor Richard Dunn.** Authorization to negotiate and execute a contract renewal with United Way of Miami-Dade to provide early childhood development supports for an ongoing, observation-based assessment system for young children, in a total amount not to exceed \$1,166,667.00 for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations. **Motion passed, 12-0. Recusal by Mary Donworth.**

**Resolution 2021-C: Motion to recommend the resolution to the Board of Directors on March 15, 2021 was made by Tiombe Bisa Kendrick-Dunn and seconded by Karen Weller.** Authorization to negotiate and execute a contract renewal with the University of Miami (UM) in a total amount not to exceed \$3,500,000.00, to provide infant and early childhood mental health consultation (I/ECMHC) services, for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations. **Motion passed unanimously, 13-0.**

**Resolution 2021-D: Motion to recommend the resolution to the Board of Directors on March 15, 2021 was made by Karen Weller and seconded by Pastor Richard Dunn.** Authorization to negotiate and execute a contract with the Children's Forum for the administration of the Child Care INCENTIVE\$ Florida (formerly known as WAGE\$ Florida) program for the education and employment stability of child care practitioners for a term of 12 months commencing October 1, 2021, and ending September 30, 2022, in an amount not to exceed \$250,000.00; and authorization for The Children's Trust to encumber a new purchase order in the amount of \$1,990,000.00 for wage supplement payments, in a total amount not to exceed \$2,240,000.00. **Motion passed unanimously, 13-0.**

**Resolution 2021-E: Motion to recommend the resolution to the Board of Directors on March 15, 2021 was made by Mary Donworth and seconded by Dr. Monique Jimenez-Herrera.** Authorization to negotiate and execute a contract renewal with the Children’s Forum for an amount not to exceed \$600,000.00 for the management of the Early Learning Career Center, and for The Children’s Trust to expend up to \$1,000,000.00 for educator scholarships, in a total amount not to exceed \$1,600,000.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations. **Motion passed unanimously, 14-0.**

**Resolution 2021-F: Motion to recommend the resolution to the Board of Directors on March 15, 2021 was made by Tiombe Bisa Kendrick-Dunn and seconded by Lourdes Gimenez.** Authorization to negotiate and execute a contract renewal with the University of Miami Miller School of Medicine (UM) in an amount not to exceed \$1,516,667.00 for comprehensive early intervention services for children with mild developmental delays who do not meet eligibility requirements for the Individuals with Disabilities Education Act (IDEA) parts B or C, for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022, with one remaining 12 month renewal, subject to annual funding appropriations. **Motion passed unanimously, 14-0.**

**Resolution 2021-G: Motion to recommend the resolution to the Board of Directors on March 15, 2021 was made by Pastor Richard Dunn and seconded by Marissa Leichter.** Authorization to negotiate and execute a contract with the University of Miami-Nova Southeastern University (UM-NSU) Center for Autism and Related Disabilities (CARD) for autism spectrum disorders (ASD) diagnostic evaluation services, in a total amount not to exceed \$264,000.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022. **Motion passed unanimously, 14-0.**

**Resolution 2021-H: Motion to recommend the resolution to the Board of Directors on March 15, 2021 was made by Karen Weller and seconded by Tiombe Bisa Kendrick-Dunn.** Authorization to negotiate and execute contract renewals with six providers for comprehensive school-based health services, each for a term of 12 months, commencing July 1, 2021, and ending June 30, 2022, in a combined total amount not to exceed \$16,250,000.00, with one additional 12-month renewal, subject to funding appropriations; and also to request authorization to use funds from this initiative to leverage federal funding through the Low-Income Pool program (LIP). **Motion passed unanimously, 14-0.**

**Resolution 2021-I: Motion to recommend the resolution to the Board of Directors on March 15, 2021 was made by Dr. Dorothy Bendross-Mindingall and seconded by Tiombe Bisa Kendrick-Dunn.** Authorization to negotiate and execute a contract with Nova Southeastern University for capacity building for school nurses focused on oral health screening, prevention and referrals, in a total amount not to exceed \$312,500.00 for a term of 15 months commencing, July 1, 2021, and ending September 30, 2022. **Motion passed unanimously, 14-0.**

**Resolution 2021-J: Motion to recommend the resolution to the Board of Directors on March 15, 2021 was made by Lourdes Gimenez and seconded by Pastor Richard Dunn.** Authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program, for a term of 12 months, commencing July 1, 2021, and ending June 30, 2022, in a total amount not to exceed \$400,000.00. **Motion passed unanimously, 14-0.**

**Resolution 2021-K: Motion to recommend the resolution to the Board of Directors on March 15, 2021 was made by Dr. Dorothy Bendross-Mindingall and seconded by Dr. Nicole Gomez.** Authorization to negotiate and execute contract renewals with three providers identified herein, to deliver oral health preventive services, in a total amount not to exceed \$639,350.00 for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal. **Motion passed, 13-1. Recusal by Karen Weller. Opposed by Tiombe Bisa Kendrick-Dunn**

**Resolution 2021-L: Motion to recommend the resolution to the Board of Directors on March 15, 2021 was made by Dr. Daniel Bagner and seconded by Marissa Leichter.** Authorization to negotiate and execute contract renewals with five providers, identified herein, to deliver public benefits enrollment, in a total amount not to exceed \$852,542.00, for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations. **Motion passed unanimously, 14-0.**

**Meeting adjourned at 4:01 p.m.**

# The Children's Trust Board Meeting

**Date: April 19, 2021**

**Resolution: 2021-A**

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**Strategic Plan Priority Investment Area:** Youth Development: After-school programs and summer camps.

**Strategic Plan Headline Community Results:** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to execute contract amendments with 19 programs identified herein, to increase funding for their Youth Development contracts, which incurred additional expenses as a result of delivering full day supports during the first six weeks of Miami-Dade County Public Schools virtual schooling, for a one-time total additional amount not to exceed \$174,762.00, each for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, subject to annual funding appropriations.

**Budget Impact:** Funding in the additional amount of \$174,762.00 for this resolution was allocated for FY 2019-20 and is available in FY 2020-2021.

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Approval of this resolution will amend resolutions number 2020-47 and 2020-48, approved by the board on April 20, 2020. Specifically, resolution #2020-47 authorized the president/CEO to approve contract renewals with the Youth Development: K-5 providers while resolution #2020-48 authorized the president/CEO to approve contract renewals with the Youth Development: 6-12 providers. The following Youth Development providers were included in these resolutions and are recommended for additional funding as a result of providing full day services from August 31, 2020 to October 2, 2020 during Miami-Dade County Public Schools virtual schooling period.

<b>Provider</b>	<b>Youth Development Initiative</b>	<b>Current 20-21 Contract Amount</b>	<b>Additional Expenses (%)</b>	<b>New 20-21 Contract Amount</b>
Abundant Living Citi Church, Inc.	K-5	\$160,380.00	\$5,400.00 (3.4%)	\$165,780.00
Belafonte TACOLCY Center, Inc.	K-5	\$211,773.00	\$7,035.00 (3.3%)	\$218,808.00
Coalition of Florida Farmer Organizations, Inc.	6-12	\$146,841.00	\$3,199.00 (2.2%)	\$150,040.00
Concerned African Women, Inc.	K-5	\$830,583.00	\$28,056.00 (3.4%)	\$858,639.00
Excel Kids Academy, Inc.	K-5	\$289,245.00	\$14,800.00 (5.1%)	\$304,045.00
Gang Alternative, Inc.	K-5	\$1,177,692.00	\$19,179.00 (1.6%)	\$1,196,871.00
Gang Alternative, Inc.	6-12	\$336,391.00	\$8,583.00 (2.6%)	\$344,974.00
Hosanna Community Foundation	K-5	\$124,989.00	\$6,563.00 (5.3%)	\$131,552.00

<b>Provider</b>	<b>Youth Development Initiative</b>	<b>Current 20-21 Contract Amount</b>	<b>Additional Expenses (%)</b>	<b>New 20-21 Contract Amount</b>
Just Kids Centers, Inc.	K-5	\$385,080.00	\$9,930.00 (2.6%)	\$395,010.00
Kingdom Academy	K-5	\$373,505.00	\$11,069.00 (3.0%)	\$384,574.00
La Viña del Señor, Inc./Kidz XL Sports	K-5	\$194,340.00	\$6,970.00 (3.6%)	\$201,310.00
Leadership Learning Center at Saint John Bosco, Inc.	K-5	\$496,519.00	\$13,246.00 (2.7%)	\$509,765.00
Leadership Learning Center at Saint John Bosco, Inc.	6-12	\$384,913.00	\$3,540.00 (0.9%)	\$388,453.00
Llirraf'O, Inc. d.b.a. O'Farrill Learning Center	K-5	\$235,988.00	\$5,965.00 (2.5%)	\$241,953.00
Musical, Inc.	K-5	\$184,419.00	\$7,350.00 (4.0%)	\$191,769.00
PEACE CDC, Inc.	K-5	\$498,246.00	\$11,465.00 (2.3%)	\$509,711.00
PEACE CDC, Inc.	6-12	\$195,750.00	\$4,755.00 (2.3%)	\$200,505.00
Teen Up-ward Bound, Inc.	K-5	\$281,803.00	\$3,000.00 (1.1%)	\$284,803.00
United Cerebral Palsy Association of Miami, Inc.	6-12	\$240,673.00	\$4,657.00 (1.9%)	\$245,330.00

**Background:** Despite the coronavirus (COVID-19) pandemic's disruptions to the past two school years and last summer, our Youth Development programs continue to serve students with innovation and flexibility. The 2020-21 school year began in the fall with six weeks of online learning. In response, most of our programs offered full-day, in-person supports so impacted children and families had safe and supervised learning environments.

The 19 programs above were among those that provided full day supports. These programs operated for a minimum of 10 hours per day during the first six weeks of virtual schooling to allow enough time for pick up/drop off, virtual learning hours and after-school enrichment programming. As a result, operational expenses went up by the amounts identified in the table above. These numbers align with the budget analysis conducted by staff based on providers' historical expenditures and their unit costs.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19<sup>th</sup> day of April 2021.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_  
SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

# The Children's Trust Board Meeting

**Date: April 19, 2021**

**Resolution: 2021-B**

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**Strategic Plan Priority Investment Area:** Youth Development: After-school programs and summer camps.

**Strategic Plan Headline Community Results:** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute contract renewals with 82 providers identified herein, to deliver high-quality after-school programming for 12,257 elementary school children and summer programming for 13,185 elementary school children, in a total amount not to exceed \$36,018,147.00, each for a term of 12 months, commencing August 1, 2021, and ending July 31, 2022, for year-round and school-year programs, with one remaining 12-month renewal, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$36,018,147.00 for this resolution is allocated for FY 2020-21 and is projected to be available in FY 2021-2022.

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**Description of Services:** The Children's Trust provides funding for after-school programs and summer camps for elementary school children (grades K-5) in inclusive and specialty disability programs. Inclusive programs engage 10 percent or more children with disabilities. Programs operate five days per week (Monday-Friday). After-school programs follow the Miami-Dade County Public School calendar (180 days). Based on specific funding applications, programs may also operate full days on teacher planning days, holidays, and spring break. Summer programs operate at least 10 hours per day for a period of six to 11 weeks.

Programs follow a structured schedule of activities to support academic success, social-emotional learning (SEL), and physical fitness. There is a focus on reading fluency in grades K-3, with a shift to reading comprehension in grades 4-5. Evidence-based group literacy strategies are utilized, along with differentiated (individualized) small group reading instruction by certified teachers for children struggling with reading. Homework assistance is provided during the school year. SEL is focused on developing essential competencies and life skills. Fitness components aim to help children meet the recommended levels for high-intensity physical activity. Children receive nutritious food and beverages, and programs incorporate family engagement. Additional skills-building activities vary across programs and may include:

- STEM (science, technology, engineering, math)
- Arts and culture
- Civic engagement
- Specialized programming for children with disabilities.



**The following providers are recommended for renewal at current funding levels:**

<b>Agency</b>	<b>Amount Not to Exceed</b>
• Bullet points denote subcontractors	
Abundant Living Citi Church, Inc.	\$160,380.00
Adults Mankind Organization, Inc.	\$180,882.00
American Children's Orchestras for Peace, Inc.	\$324,044.00
Amigos Together for Kids, Inc.	\$227,650.00
The Arc of South Florida	\$1,228,703.00
Arts for Learning/Miami, Inc.	\$243,450.00
Ayuda, Inc.	\$237,692.00
• AME Enterprises, Inc. d.b.a. Kiddie Ranch School	
Belafonte TACOLCY Center, Inc.	\$211,773.00
Big Ideas Educational Services, Inc.	\$221,618.00
Boys and Girls Clubs of Miami-Dade, Inc.	\$475,000.00
Branches, Inc.	\$576,404.00
Carlmar, Inc. d.b.a. Town Center Preschool	\$207,316.00
Centro Campesino Farmworker Center, Inc.	\$255,000.00
Centro Mater Childcare Services, Inc.	\$1,213,855.00
The Children's Village d.b.a. The Resource Room	\$333,828.00
City of Hialeah	\$905,998.00
City of Miami Beach	\$464,940.00
City of Miami Gardens	\$282,150.00
City of North Bay Village	\$169,252.00
City of North Miami Beach	\$336,938.00
CMB Visions Unlimited, Inc.	\$387,266.00
Coalition of Florida Farmworker Organizations, Inc.	\$163,164.00
• Melania Holdings Group, LLC (Tiny Kingdom Learning Center)	
Community Coalition, Inc.	\$205,774.00
Concerned African Women, Inc.	\$830,583.00
The Dave and Mary Alper Jewish Community Center, Inc.	\$403,887.00
Early Childhood Quality Consultant, LLC (ECQC), d.b.a. Playing the Game of Life	\$451,979.00
• FL Academy	
• Happy Memories Learning Center Corp	
• Happy Memories Learning Center II	
Easter Seals South Florida, Inc.	\$292,078.00
Educate Tomorrow	\$110,619.00
Excel Kids Academy, Inc.	
Family Action Network Movement, Inc. (FANM)	\$278,355.00
Family & Children Faith Coalition, Inc.	\$2,072,737.00
The Family Christian Association of America, Inc.	\$688,237.00
First Step Champions, Inc.	\$183,586.00
Fit Kids of America	\$500,000.00
FIU Board of Trustees (College of Engineering and Computing)	\$510,818.00
• Fit Kids of America	
Foundation of Community Assistance and Leadership, Inc. (FOCAL)	\$277,726.00
Future Leaders Academy of Kendall, Corp.	\$320,453.00
Gang Alternative, Inc.	\$1,177,692.00
Grace Christian Preparatory, Inc.	\$159,401.00
Hosanna Community Foundation, Inc.	\$124,989.00
Institute for Child & Family Health, Inc.	\$199,012.00
Just Kids Centers, Inc.	\$385,080.00
Kayleen's Learning Center Corp.	\$617,024.00

<b>Agency</b>	<b>Amount Not to Exceed</b>
• Bullet points denote subcontractors	
Kids Learning Center of South Dade, Inc.	\$281,951.00
Kids Learning Center of South Dade III, Inc.	\$387,338.00
Kidworks, USA, Inc.	\$455,036.00
Kingdom Academy, Inc.	\$373,505.00
Knowledge Builders of Florida, Inc.	\$149,177.00
La Viña del Señor, Inc./Kidz XL Sports	\$194,340.00
Leadership Learning Center at Saint John Bosco, Inc.	\$496,519.00
The Liberty City Optimist Club of Florida, Inc.	\$217,179.00
Llirraf'O, Inc. d.b.a. O'Farrill Learning Center	\$235,988.00
Miami Children's Initiative, Inc.	\$192,969.00
The Miami Children's Museum, Inc.	\$637,002.00
Miami Dade County (Parks, Recreation and Open Spaces)	\$938,791.00
Multi-Ethnic Youth Group Association, Inc.	\$269,192.00
MUSICALL, Inc.	\$184,419.00
New Hope Development Center, Inc.	\$116,073.00
The New Jerusalem Community Development Corporation	\$763,140.00
• Mt. Sinai Baptist Church	
• National Auxiliary Association	
• Sweet Home Community Builders, Inc.	
• St. Paul A.M.E. Church	
Overtown Youth Center, Inc.	\$409,620.00
PEACE CDC, Inc.	\$498,246.00
Recapturing the Vision International, Inc.	\$833,744.00
Richmond-Perrine Optimist Club, Inc.	\$498,421.00
Sanrau Corp. d.b.a. Lago Mar Pre-School	\$251,364.00
SBC Community Development Corporation of Richmond Heights, Inc.	\$212,919.00
Sunflowers Academy, Inc.	\$499,929.00
Teen Up-ward Bound, Inc.	\$281,803.00
The Urban League of Greater Miami, Inc.	\$209,702.00
Thomas Armour Youth Ballet, Inc.	\$1,010,000.00
Thumbelina Learning Center Corporation	\$404,346.00
Thumbelina Learning Center II	\$222,173.00
Tiger and Dragon Group, Inc.	\$231,464.00
Tiny Town Day Care Center, Inc. d.b.a. Kids Paradise Childcare & Learning Center	\$174,098.00
Touching Miami With Love Ministries, Inc.	\$652,464.00
Town of Cutler Bay	\$185,636.00
Trinity Church, Inc.	\$820,549.00
• EnFamilia, Inc.	
• Holy Cross Lutheran Church and School of North Miami	
United Cerebral Palsy Association of Miami, Inc.	\$1,052,770.00
Urgent, Inc.	\$197,238.00
Young Men's Christian Association of South Florida, Inc. (YMCA)	\$1,344,346.00

**The following providers are recommended for renewal with a change in the amount of slots and funding:**

<b>Agency</b>	<b>Slot Expansion/ (Reduction)</b>	<b>Funding Increase/ (Decrease)</b>	<b>Amount Not to Exceed</b>
*Bullet points denote subcontractors			
Empowering Youth, Inc. <ul style="list-style-type: none"> <li>o Prosperity Social and Community Development Group, Inc.</li> </ul>	+45 School Year and Summer	+\$132,697.00	\$239,157.00
FIU Board of Trustees (Center for Children and Families)	(-90 School Year and Summer)	(-\$265,394.00)	\$1,042,906.00
Opa-Locka Community Development Corporation, Inc. Florida Education Fund, Inc.	(-30 School Year and Summer)	(-\$85,038.00)	\$255,300.00

Two agencies are not recommended for renewal: Florida Introduces Physical Activity and Nutrition to Youth, Inc. transitioned to a summer-only program and Communities in Schools, Inc. is no longer operating in Miami-Dade County.

**Background:** On May 29, 2018, the board of The Children’s Trust approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle, following a comprehensive review process. To date, programs have been successfully renewed based on their performance and participants’ needs. The most recent program performance ratings available, from prior to the COVID-19 pandemic (in January 2020), indicate 92 percent or more of programs were performing at or beyond contractual expectations.

We are currently in the third year of the funding cycle (2020-2021), and our programs have continued to adapt effectively to the evolving crisis caused by the COVID-19 pandemic. For example, the current school year began in the fall with six weeks of online learning. In response, most of our programs offered full day, in-person supports so impacted children and families had safe and supervised learning environments. In October, as schools reopened in-person, providers transitioned back to more traditional after-school services, albeit in smaller groups with appropriate social distancing.

Current recommendations for renewals for the fourth year of the funding cycle (2021-2022) are based on staff assessment of programs through several site visits to observe activities. Program observations show that providers are offering high-quality, individualized services to meet families’ needs. In-person services are operational, while maintaining child and staff safety following the Centers for Disease Control (CDC) guidelines. Attendance data for the first six months of programming (August 2020 through January 2021) are summarized in the attachment.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19<sup>th</sup> day of April, 2021.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_  
SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

**YOUTH DEVELOPMENT K-5 PROGRESS (August 2020 through January 2021)**

Despite the coronavirus (COVID-19) pandemic’s disruptions to the past two school years and last summer, our Youth Development: K-5 programs continue to serve elementary school students with innovation and flexibility. Based on provider and community input, programs were permitted the option to provide various service delivery modalities based on family needs and social distancing guidelines. Several after-school programs shifted to offer virtual academic and enrichment supports throughout the fourth quarter of last school year when the community was shutdown. Many programs offered summer camp using a combination of in-person and virtual methods. At the start of the current school year, while schools were closed to in-person classes, a number of programs provided full-day, in person supports. Since October 2020, as schools reopened in-person, providers transitioned back to more traditional after-school services.

Providers have exhibited remarkable flexibility, creativity and passion in support of children and families during these most trying times. Their dedication has ensured continued access to enriching programming. Considering current administrative and programmatic realities, program observations were modified to adjustment of program expectations. To limit face-to-face interactions, we implemented safety and administration protocols where providers attested to adherence to contractual administrative policies and procedures, including CDC guidelines. Program observations were conducted in-person and virtually via Zoom or Teams - and observations indicate most participants were fully engaged during the sessions.

**91**  
average days of services



**8,415**  
children served



**21%**  
(1,776)  
children reported living with  
one or more disabilities



<b>Agency</b>	<b>Number of Days of Services</b>	<b>Children Served</b>	<b>% of Children Reported Living with one or more Disabilities</b>
Abundant Living Citi Church, Inc.	89	41	49%
Adults Mankind Organization, Inc.	84	30	33%
American Children's Orchestras for Peace, Inc.	85	73	30%
Amigos Together for Kids, Inc.	89	91	22%
Arts for Learning/Miami, Inc.	91	50	26%
Ayuda, Inc.	86	49	18%
Belafonte TACOLCY Center, Inc.	90	52	19%
Big Ideas Educational Services, Inc.	88	104	4%
Boys and Girls Clubs of Miami-Dade, Inc. Branches, Inc.	91	248	12%
Carlmar, Inc. d.b.a. Town Center Preschool	94	196	15%
Centro Campesino Farmworker Center Inc.	91	64	16%
Centro Mater Childcare Services, Inc.	94	92	10%
Centro Mater Childcare Services, Inc.	107	539	8%
City of Hialeah	90	86	15%
City of Miami Beach	77	96	12%
City of Miami Gardens	86	61	94%
City of North Bay Village	94	31	13%
City of North Miami Beach	85	66	14%
CMB Visions Unlimited, Inc.	89	71	25%
Coalition of Florida Farmworker Organizations, Inc.	98	41	7%
Community Coalition, Inc.	96	64	31%
Concerned African Women, Inc.	82	135	26%
Early Childhood Quality Consultant, LLC(ECQC) d.b.a. Playing the Game of Life	101	106	21%
Easter Seals South Florida, Inc.	95	35	43%
Educate Tomorrow	91	22	14%
Empowering Youth, Inc.	92	34	65%
Excel Kids Academy, Inc.	105	72	11%
Family & Children Faith Coalition, Inc.	90	268	26%
Family Action Network Movement, Inc.	94	75	17%
First Step Champions, Inc.	89	21	33%
Fit Kids of America	88	216	15%
FIU Board of Trustees (Center for Children and Families)	89	102	5%
FIU Board of Trustees (College of Engineering and Computing)	98	130	35%
Foundation of Community Assistance and Leadership, Inc.	82	19	16%
Future Leaders Academy of Kendall, Corp.	97	64	8%
Gang Alternative, Inc.	96	72	17%
Grace Christian Preparatory, Inc.	96	318	39%
Hosanna Community Foundation, Inc.	90	46	22%

<b>Agency</b>	<b>Number of Days of Services</b>	<b>Children Served</b>	<b>% of Children Reported Living with one or more Disabilities</b>
Institute for Child & Family Health, Inc.	90	53	10%
Just Kids Centers, Inc.	94	97	23%
Kayleen's Learning Center Corp.	104	141	12%
Kids Learning Center of South Dade III, Inc.	95	73	34%
Kids Learning Center of South Dade, Inc	98	84	23%
Kidworks, USA, Inc.	94	95	49%
Kingdom Academy, Inc.	90	105	17%
Knowledge Builders of Florida, Inc.	80	26	15%
La Viña del Señor, Inc./Kidz XL Sports	89	57	4%
Leadership Learning Center at Saint John Bosco, Inc.	90	77	26%
Llirraf'O, Inc. d.b.a. O'Farrill Learning Center	90	38	16%
Miami Children's Initiative, Inc.	96	56	5%
Miami Dade County	90	228	12%
Multi Ethnic Youth Group Association, Inc.	94	40	33%
MUSICALL, INC.	91	71	17%
New Hope Development Center, Inc.	88	17	0%
Opa-Locka Community Development Corporation, Inc.	61	25	0%
Overtown Youth Center, Inc.	79	98	23%
PEACE CDC, Inc.	95	156	15%
Recapturing the Vision International, Inc.	75	219	31%
Richmond-Perrine Optimist Club, Inc.	89	94	15%
Sanrau Corp. d.b.a. Lago Mar Pre-School	100	75	39%
SBC Community Development Corporation of Richmond Heights, Inc.	88	29	14%
Sunflowers Academy, Inc.	98	185	16%
Teen Up-ward Bound, Inc.	93	51	22%
The Arc of South Florida	90	90	80%
The Children's Village d.b.a. The Resource Room	92	38	21%
The Dave and Mary Alper Jewish Community Center, Inc.	73	23	17%
The Family Christian Association of America, Inc.	91	211	13%
The Liberty City Optimist Club of Florida, Inc.	68	59	17%
The Miami Children's Museum, Inc.	93	151	16%
The New Jerusalem Community Development Corporation	98	125	21%
The Urban League Of Greater Miami, Inc.	86	76	16%
Thomas Armour Youth Ballet, Inc.	94	251	27%
Thumbelina Learning Center Corporation	105	124	15%
Thumbelina Play & Learning Center, Inc.	94	48	11%
Tiger and Dragon Group, Inc.	89	47	38%

Agency	Number of Days of Services	Children Served	% of Children Reported Living with one or more Disabilities
Tiny Town Day Care Center, Inc. d.b.a Kids Paradise Childcare & Learning Center	94	33	12%
Touching Miami With Love Ministries, Inc.	89	139	22%
Town of Cutler Bay	77	44	21%
Trinity Church, Incorporated	103	188	6%
United Cerebral Palsy Association of Miami, Inc.	108	208	54%
Urgent, Inc.	86	47	24%
Young Men's Christian Association of South Florida, Inc.	94	443	16%



# The Children's Trust Board Meeting

**Date: April 19, 2021**

**Resolution: 2021-C**

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**Strategic Plan Priority Investment Areas:** Youth Development: After-school programs and summer camps; and youth enrichment programs.

**Strategic Plan Headline Community Results:** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute contract renewals with 57 providers identified herein, to deliver high-quality after-school programming for 3,798 middle and high school youth and summer programming for 2,492 middle and high school youth, in a total amount not to exceed \$14,451,841.00, each for a term of 12 months, commencing August 1, 2021, and ending July 31, 2022, for year-round and school-year programs, with one remaining 12-month renewal, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$14,451,841.00 for this resolution is allocated for FY 2020-21 and is projected to be available in FY 2021-22.

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**Description of services:** The Children's Trust provides funding for after-school programs and summer camps for middle and high school youth (grades 6-12) in inclusive and specialty disability programs. Inclusive programs engage 10 percent or more youth with disabilities. School-year programs engage youth for at least 50 days over no less than 36 weeks, with a minimum of 150 individual contact hours over the school year. Year-round programs offer both after-school and summer activities. Summer programs operate for no less than six weeks, with a minimum of 90 contact hours per youth. Summer programs may provide shorter service intervals for youth of at least 15 days of service, as long as contact hours are met.

Programs follow a structured schedule of activities to support academic success, social-emotional learning (SEL) and skills-building in one or more specialized areas. The specialized areas include arts, STEM (science, technology, engineering, math), civic engagement, sports, job training/coaching, entrepreneurship and/or college readiness. Many programs also include family engagement activities.

**The following providers are recommended for renewal:**

<b>Agency</b>	<b>Amount Not to Exceed</b>
• Bullet points denote subcontractors	
Abundant Living Citi Church, Inc.	\$352,410.00
Adults Mankind Organization, Inc.	\$164,248.00
• Community Coalition	
Ayuda, Inc.	\$257,904.00
Barry University	\$274,208.00
Be Strong International, Inc.	\$200,000.00
Branches, Inc.	\$244,170.00

<b>Agency</b>	<b>Amount Not to Exceed</b>
<ul style="list-style-type: none"> <li>Bullet points denote subcontractors</li> </ul>	
Boys & Girls Clubs of Miami-Dade, Inc.	\$512,725.00
Casa Valentina, Inc.	\$195,262.00
City of Hialeah	\$375,000.00
City of Homestead <ul style="list-style-type: none"> <li>Start Off Smart, Inc. (SOS)</li> </ul>	\$195,811.00
City of Miami Beach	\$371,089.00
City of Miami Gardens	\$125,240.00
City of North Miami Beach	\$98,975.00
CMB Visions Unlimited, Inc.	\$248,037.00
Coalition of Florida Farmworker Organizations, Inc.	\$146,841.00
Concerned African Women, Inc.	\$193,418.00
Easter Seals South Florida, Inc.	\$504,019.00
Educate Tomorrow	\$285,600.00
Empowering Youth, Inc.	\$295,680.00
Family & Children Faith Coalition, Inc.	\$499,800.00
Family Action Network Movement, Inc. (FANM)	\$80,511.00
Federation of Families, Miami-Dade Chapter, Inc.	\$285,280.00
FIU Board of Trustees (School of Education and Human Development)	\$225,000.00
Florida Film Institute, Inc.	\$161,927.00
Foundation of Community Assistance and Leadership, Inc. (FOCAL)	\$162,346.00
Gang Alternative, Inc.	\$336,391.00
Greater Miami Youth for Christ, Inc.	\$187,434.00
Greater Miami Youth Symphony of Dade County, Florida, Inc.	\$195,009.00
Guitars Over Guns Organization, Inc.	\$302,634.00
Haitian Neighborhood Center, Sant La <ul style="list-style-type: none"> <li>Prosperity Social and Community Development Group</li> </ul>	\$172,800.00
Kids Learning Center of South Dade III, Inc.	\$156,871.00
Kingdom Academy, Inc.	\$186,208.00
Leadership Learning Center at Saint John Bosco, Inc	\$384,913.00
Mexican American Council, Inc.	\$351,545.00
Miami Children's Initiative, Inc.	\$162,168.00
Miami Dade County (Parks, Recreation and Open Spaces)	\$416,533.00
Miami Dade County (Community Action and Human Services Department)	\$179,823.00
Miami Dance Project, Inc.	\$195,858.00
Miami Music Project, Inc.	\$225,848.00
MUSICALL, Inc.	\$55,872.00
OIC of South Florida, Inc.	\$189,000.00
Opa-Locka Community Development Corporation, Inc. <ul style="list-style-type: none"> <li>Florida Education Fund</li> </ul>	\$457,043.00
Overtown Youth Center, Inc.	\$271,040.00
Parks Foundation of Miami-Dade, Inc. <ul style="list-style-type: none"> <li>Miami-Dade County</li> </ul>	\$364,434.00
Peace CDC, Inc.	\$195,750.00
Prosperity Social & Community Development Group, Inc.	\$75,600.00
Recapturing the Vision International, Inc.	\$181,782.00
Shepherd of God Christian Academy, Corp.	\$115,033.00
The Arc of South Florida	\$656,565.00
The Children's Village d.b.a. The Resource Room	\$211,511.00
The Liberty City Optimist Club of Florida, Inc.	\$113,893.00

<b>Agency</b> • Bullet points denote subcontractors	<b>Amount Not to Exceed</b>
The Motivational Edge, Inc	\$66,780.00
Tiger and Dragon Group, Inc.	\$63,676.00
Touching Miami with Love Ministries, Inc.	\$433,926.00
United Cerebral Palsy Association of Miami, Inc.	\$240,673.00
Urgent, Inc.	\$592,207.00
World Literacy Crusade of Florida, Inc.	\$257,520.00

**Background:** On May 29, 2018, the board of The Children’s Trust approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle, following a comprehensive review process. To date, programs have been successfully renewed based on their performance and participants’ needs. One program declined the renewal of its award. The most recent program performance ratings available, from prior to the COVID-19 pandemic (in January 2020), indicate 90 percent or more of programs were performing at or beyond contractual expectations.

We are currently in the third year of the funding cycle (2020-2021), and our programs have continued to adapt effectively to the evolving crisis caused by the COVID-19 pandemic. For example, the current school year began in the fall with six weeks of online learning. In response, most of our programs offered full day, in-person supports so impacted children and families had safe and supervised learning environments. In October, as schools reopened in-person, providers transitioned back to more traditional after-school services, albeit in smaller groups with appropriate social distancing.

Current recommendations for renewals for the fourth year of the funding cycle (2021-2022) are based on staff assessment of programs through several site visits to observe activities. Program observations show that providers are offering high-quality, individualized services to meet families’ needs. In-person services are operational while maintaining child and staff safety following the Centers for Disease Control (CDC) guidelines. Attendance data for the first six months of programming (August 2020 through January 2021) are summarized in the attachment.

**Geographic Area:** Countywide

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19<sup>th</sup> day of April, 2021.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## YOUTH DEVELOPMENT 6-12 PROGRESS (August 2020 through January 2021)

Despite the coronavirus (COVID-19) pandemic's disruptions to the past two school years and last summer, our Youth Development: 6-12 programs continue to serve middle and high school students with innovation and flexibility. Based on provider and community input, programs were permitted the option to provide various service delivery modalities based on family needs and social distancing guidelines. Several after-school programs shifted to offer virtual academic and enrichment supports throughout the fourth quarter of last school year when the community was shutdown. Many programs offered summer camp using a combination of in-person and virtual methods. At the start of the current school year, while schools were closed to in-person classes, a number of programs provided full-day, in person supports. Since October 2020, as schools reopened in-person, providers transitioned back to more traditional after-school services.

Providers have exhibited remarkable flexibility, creativity and passion in support of children and families during these most trying times. Their dedication has ensured continued access to enriching programming. Considering current administrative and programmatic realities, program observations were modified to adjustment of program expectations. To limit face-to-face interactions, we implemented safety and administration protocols where providers attested to adherence to contractual administrative policies and procedures, including CDC guidelines. Program observations were conducted in-person and virtually via Zoom or Teams - and observations indicate most participants were fully engaged during the sessions.

**77**  
average days of services



**2,684**  
children served

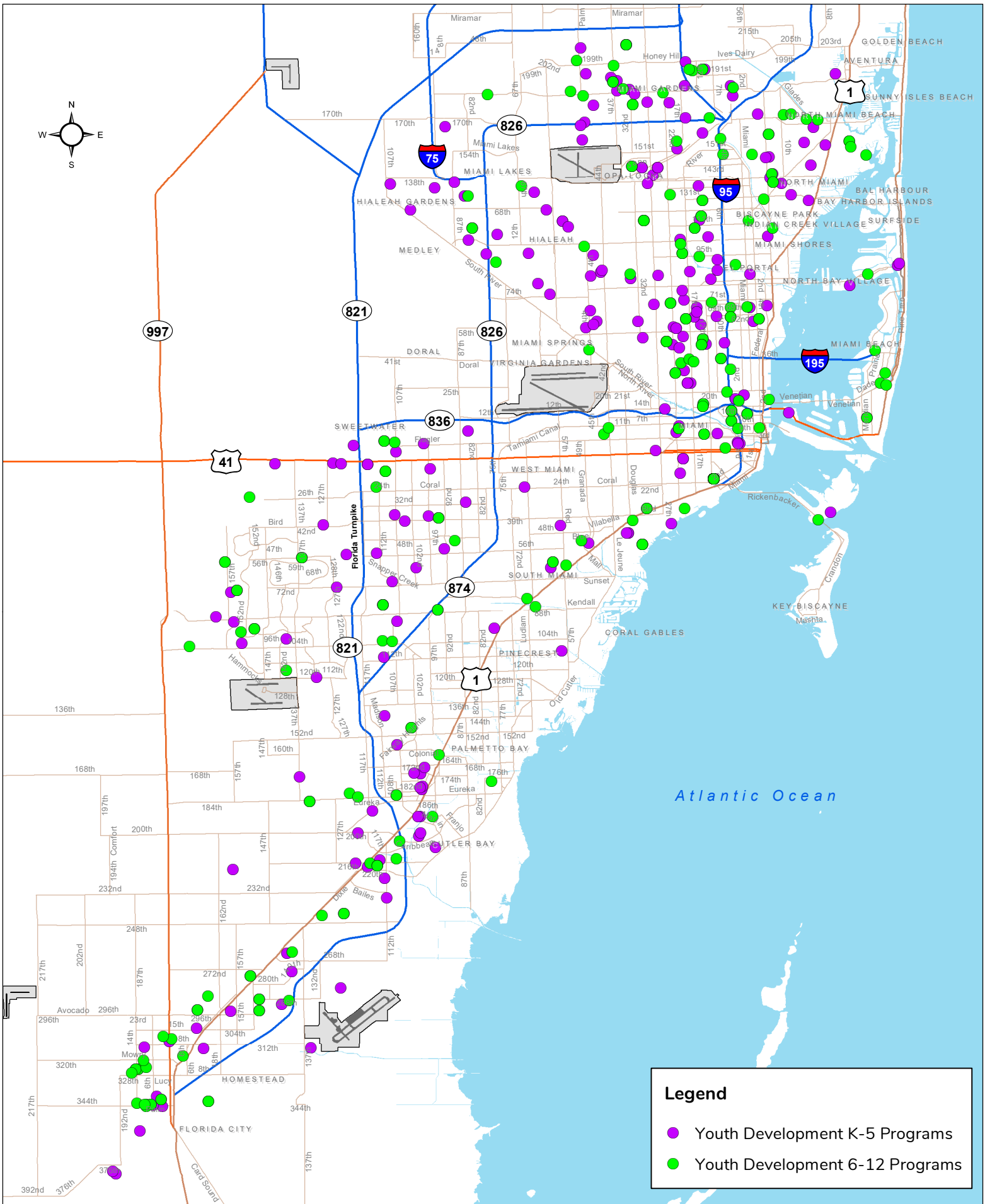
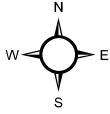


**27%**  
(731)  
Children reported living with  
one or more disabilities



<b>Agency</b>	<b>Number of Days of Services</b>	<b>Children Served</b>	<b>% of Children Reported Living with one or more Disabilities</b>
Abundant Living Citi Church, Inc.	93	56	23%
Adults Mankind Organization, Inc.	62	56	13%
Ayuda, Inc.	71	43	35%
Barry University	73	47	9%
Be Strong International, Inc.	36	18	39%
Boys and Girls Clubs of Miami-Dade, Inc.	99	85	21%
Branches, Inc.	90	240	21%
Casa Valentina, Inc.	93	16	100%
City of Hialeah	89	27	100%
City of Homestead	70	45	16%
City of Miami Beach	101	49	25%
City of Miami Gardens	75	13	100%
City of North Miami Beach	72	27	0%
CMB Visions Unlimited, Inc.	38	35	14%
Coalition of Florida Farmworker Organizations, Inc.	107	21	0%
Concerned African Women, Inc.	52	60	3%
Easter Seals South Florida, Inc.	96	24	100%
Educate Tomorrow	104	51	77%
Empowering Youth, Inc.	68	28	22%
Family & Children Faith Coalition, Inc.	74	62	81%
Family Action Network Movement, Inc.	52	18	6%
Federation of Families, Miami-Dade Chapter Inc.	89	14	7%
FIU Board of Trustees	84	31	29%
Florida Film Institute, Inc.	71	50	28%
Foundation of Community Assistance and Leadership, Inc.	94	79	9%
Gang Alternative, Inc.	78	96	9%
Girl Power Rocks, Inc.	72	22	23%
Greater Miami Youth for Christ, Inc.	68	40	35%
Greater Miami Youth Symphony of Dade County, Florida, Inc.	35	23	22%
Guitars Over Guns Organization, Inc.	71	59	14%
Haitian Neighborhood Center, Sant La	33	18	0%
Kids Learning Center of South Dade III, Inc.	95	35	52%

<b>Agency</b>	<b>Number of Days of Services</b>	<b>Children Served</b>	<b>% of Children Reported Living with one or more Disabilities</b>
Kingdom Academy, Inc.	93	47	28%
Leadership Learning Center at Saint John Bosco, Inc.	96	56	25%
Mexican American Council, Inc.	78	100	25%
Miami Children's Initiative, Inc.	99	62	5%
Miami Dade County (Parks, Recreation and Open Spaces)	103	63	62%
Miami Dade County (Community Action and Human Services Department)	67	24	29%
Miami Dance Project, Inc.	104	97	44%
Miami Music Project, Inc.	78	76	13%
MUSICALL, INC.	55	26	31%
OIC of South Florida, Inc.	9	10	30%
Opa-Locka Community Development Corporation, Inc.	30	14	14%
Overtown Youth Center, Inc.	83	110	18%
Parks Foundation of Miami-Dade, Inc.	91	62	10%
Peace CDC, Inc.	99	26	12%
Prosperity Social & Community Development Group, Inc.	35	24	21%
Recapturing the Vision International, Inc.	60	25	36%
Shepherd of God Christian Academy, Corp.	75	33	21%
The Arc of South Florida	90	51	88%
The Children's Village d.b.a. The Resource Room	76	35	17%
The Liberty City Optimist Club of Florida, Inc.	66	24	21%
The Motivational Edge, Inc.	122	37	35%
Tiger and Dragon Group, Inc.	75	12	17%
Touching Miami With Love Ministries, Inc.	91	50	8%
United Cerebral Palsy Association of Miami, Inc.	104	71	24%
Urgent, Inc.	80	61	28%



**Legend**

- Youth Development K-5 Programs
- Youth Development 6-12 Programs



**Youth Development 2020-21  
Program Sites**

Data Sources:  
-The Children's Trust

Location:  
Miami-Dade County,  
Florida

Created by  
Research and  
Evaluation  
March 2021

The Children's Trust  
3150 SW Third Ave  
Miami, FL 33129  
[www.childrenstrust.org](http://www.childrenstrust.org)

## The Children's Trust Board Meeting

**Date: April 19, 2021**

**Resolution: 2021-D**

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**Strategic Plan Priority Investment Area:** Program and Professional Development: Supports for quality program implementation.

**Strategic Plan Headline Community Results:** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute a contract renewal with Nova Southeastern University, Inc., for program and professional development supports for The Children's Trust's providers and staff in a total amount not to exceed \$661,676.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$661,676.00 for this resolution is projected to be available in FY 2021-2022.

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**Description of Services:** Nova Southeastern University's Project RISE (Research, Inspiration, Support & Evaluation) offers quality supports for youth development after-school and summer program providers serving children and youth in kindergarten through 12<sup>th</sup> grades.

Project RISE supports youth development programs through training (in-person, live virtually and in online courses in the Learning Management System) and peer learning opportunities such as communities of practice and peer networks. The focus is supporting provider staff to deliver engaging best practices, and more specifically, to implement activities as intended for core services required by The Children's Trust, which are noted below for the K-5 and 6-12 initiatives. Child and youth engagement techniques and effective group behavior management are also emphasized as critical staff skillsets.

- a. K-5 programs must deliver group and differentiated (individualized) literacy instruction (the latter for struggling readers), homework assistance during the school year, social-emotional learning, and physical activity.
- b. 6-12 programs must include academic supports and social-emotional learning.

When coaching youth development providers, Project RISE implements universal, selected, and targeted supports depending on the results of assessments and observations of activities. In-person and virtual coaching strategies help youth development staff to:

- 1) create positive, nurturing, developmentally-appropriate program environments;
- 2) successfully implement program curricula and activities;
- 3) accurately administer and score participant outcome measures while operating virtually, in-person or through hybrid programming; and
- 4) keep children and youth engaged in virtual activities and support social-emotional health in light of these unprecedented times.



Additionally, planning and policy support and input is provided to The Children’s Trust through ongoing data and policy analyses, technical assistance, and guidance contributing to The Trust’s strategic planning, program evaluation, program development, continuous quality improvement, and future solicitation planning as related to youth development (K-5, 6-12) programs.

**Background:** Program and professional development (PPD) continues to be a vital cornerstone of the success of The Children's Trust's strategic plan. We recognize that our mission is accomplished through our contracted services. The aim of PPD investments is to support providers in achieving meaningful, measurable results through consistent, high-quality services delivered by strong, sustainable organizations. PPD services incorporate best practices in capacity building, implementation research, adult learning, and organizational development.

On July 9, 2018, the board of The Children’s Trust approved the funding recommendation from the competitive invitation to negotiate ITN #2018-07, for program and professional development support services for programs serving children and youth, for a five-year funding cycle. Following a comprehensive review process, Nova Southeastern University, Inc. Project RISE demonstrated its capacity, expertise, and qualifications to provide the services.

Overall performance has met expectations. In the first five months of the 2020-21 contract year (August 2020-December 2020), there were 3,229 completions of 30 online courses created by Project RISE, and 138 people attended eight virtual group trainings. Two additional courses were created by Project RISE during the first six months of this contract term. They also collaborated with other funded PPD providers in creating the course “Navigating Uncertainty: Helping Families Cope with COVID-19,” available to all providers. Coaching was provided with 58 provider staff members from 19 programs for 113 total hours through 106 virtual sessions.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19<sup>th</sup> day of April, 2021.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**Date: April 19, 2021**

**Resolution: 2021-E**

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**Strategic Plan Priority Investment Area:** Youth Development: After-school programs, summer camps & reading enhancements.

**Strategic Plan Headline Community Results:** Children are ready for kindergarten, and students are succeeding academically.

**Recommended Action:** Authorization to negotiate and execute a contract renewal with Florida International University Board of Trustees (FIU) for reading enhancement services, in a total amount not to exceed \$882,168.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with two remaining 12-month renewals, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$882,168.00 for this resolution is projected to be available in FY 2021-2022.

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**Description of Services:** The FIU Reading Explorers program provides reading enhancement services to existing Trust-funded after-school and summer programs and Trust-affiliated early childhood education programs. During the summer, FIU delivers literacy interventions directly for young children attending these programs. During the school year, Reading Explorers provides on-site coaching and support to assist after-school program staff in delivery of effective differentiated (individualized) literacy instruction (DLI).

Summer services are the most intensive and include:

- 1) pre/post reading assessments for children entering kindergarten, first and second grades to identify children in need of targeted reading intervention beyond that typically provided by Trust-funded summer camps and affiliated early childhood education programs;
- 2) small-group tutoring services (with no more than five children, four days per week for 30-45 minutes per session, led by certified teachers) for struggling readers and pre-readers using an age-appropriate, evidence-based curriculum;
- 3) parent involvement activities to engage families in supporting literacy skills at home, including book giveaways; and
- 4) referral connections to Miami-Dade County Public Schools for additional school-year services, when indicated.

School-year services include on-site collaborative coaching, observation, and consultation for Children's Trust-funded after-school program staff to ensure the delivery of high-quality, evidence-based DLI.

**Background:** As part of The Children's Trust Read to Learn efforts to reduce summer learning loss, reading enhancement services have been funded by The Children's Trust since 2013, starting with summer reading services only. During the second funding cycle, 2016-2018, the program was expanded year-round to include after-school staff coaching and consultation during the school year.

On February 19, 2019, the board of The Children’s Trust approved the funding recommendation from the competitive request for proposals, RFP# 2019-03, to fund one agency with demonstrated expertise to provide reading enhancement services, for a five-year funding cycle. Through the competitive solicitation process, FIU demonstrated its capacity, expertise, and qualifications to continue providing the services. Contract performance has consistently met or exceeded expectations in terms of numbers to be served and participant outcomes.

In response to COVID-19, Reading Explorers was able to pivot to meet the needs of K-5 youth development providers by offering a virtual *Coaching Connection Café Series*, launched at the end of the 2019-20 school year and continued throughout the summer. Coaching sessions focused on virtual services supports and resources, implementing literacy instruction virtually, and engaging parents and students. Reading Explorers also implemented two additional coaching series in the summer, one focused on supporting summer reading instruction, and another on incorporating science, technology, engineering, arts, and math (STEAM) into virtual and in-person summer literacy programming. During Summer 2020, 21 youth development K-5 programs participated in coaching (sometimes with multiple staff participating), and 92 percent of participants indicated they “much” or “very much” enjoyed and benefitted from the sessions.

Last summer of 2020, Reading Explorers coaches supported the planning, virtual hosting, and materials distribution for the second annual Battle of the Books event, which engaged more than 800 participants virtually from 20 summer camps and distributed more than 1,000 books to children. Unfortunately, Reading Explorers was unable to offer its small group tutoring services for young struggling readers last summer due to COVID-19. Nonetheless, the longstanding program was recognized nationally as a Pacesetter community by the Campaign for Grade-Level Reading for community solutions impacting School Readiness, School Attendance/Chronic Absence, Summer and Afterschool, Healthy Development, Parent Success and Grade-Level Proficiency. Prior summer services have consistently performed well and are in high demand.

From August to December 2020, 62 after-school program staff at 19 sites received 51 hours of coaching and consultation to improve their delivery of DLI. Coaching hours varied by location depending on site needs and mutually agreed upon coaching support plans. Coaching topics included: DLI support planning (e.g., creating small-groups, staffing, scheduling, and training), resource allocation, progress monitoring and outcomes review.

As in previous years, to assist with DLI implementation, literacy kits containing instructional materials and 42 lesson plans from the Florida Center for Reading Research in storage bins were distributed to after-school literacy teachers. Sites serving large populations of English as a Second Language (ESL) learners were provided ESL resource workbooks. Based on the needs of providers to date for 2020-21, four literacy kits and 580 books were provided to after-school programs receiving consultation services. Coaching recipients were highly satisfied with the reading enhancement supports.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19<sup>th</sup> day of April 2021.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**Date: April 19, 2021**

**Resolution: 2021-F**

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**Strategic Plan Priority Investment Area:** Family & Neighborhood Supports: 211 Helpline.

**Strategic Plan Headline Community Results:** This initiative supports all headline community results.

**Recommended Action:** Authorization to negotiate and execute a single source contract with Jewish Community Services for the 211 Helpline call center for children and families in our community, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, in a total amount not to exceed \$1,174,176.00.

**Budget Impact:** Funding in the amount of \$1,174,176.000 for this resolution is projected to be available in FY 2021-2022.

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**Description of Services:** This resolution authorizes The Children's Trust to fund Jewish Community Services (JCS) to operate the 211 Helpline call center. Services are described below.

- A 24-hour staffed call center provides comprehensive information referrals, and crisis counseling services that support the health and human service needs of children, youth and their families throughout the county. Counselors are fluent in English, Spanish, and Haitian-Creole and respond to inquiries by telephone and text messages. JCS follows up directly with the most vulnerable callers who have more complicated issues to ensure they receive the services they need.
- Maintenance of an up-to-date, searchable online community resource directory, accessible via computer and mobile devices, as well as an online chat feature. The directory includes information about more than 4,000 services offered by nearly 1,200 community-based organizations and government agencies offering health and human services. Services include basic needs, child care, after-school programs, educational programs, family resource centers, summer camps, recreation programs, mentoring, tutoring, and protective services.
- Active partnership with Help Me Grow, a national and statewide system supporting families with young children (birth to eight years of age) who are at risk for health, developmental or behavioral issues, to facilitate telephone access to screening and support services.

**Background:** The 211 Helpline informs individuals and service providers of the array of health and human services available, including their locations and eligibility requirements. During fiscal year 2019-20, counselors assisted more than 54,200 callers (a 54 percent increase from the prior year) with more than 62,000 needs. In last March and April alone (the initial months of the pandemic), the 211 Helpline experienced a 126 percent increase in call volume, answering nearly 9,000 additional calls those two months. The following chart notes the top five needs for callers.



JCS contracts with Florida International University’s Metropolitan Center (FIU) for professional services. Specifically, FIU conducts external “secret shopping” of the 211 Helpline call center to assess the quality of services and to provide regular continuous learning and improvement feedback to JCS. Last year there was a 93 percent satisfaction rating of the completeness of the information provided and 92 percent satisfaction with the resolution of information-only calls.

JCS is currently the sole license-holder for the 211 number in Miami-Dade County. As such, per The Children’s Trust’s procurement policy, section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-4, Single Source Purchases), a competitive solicitation is not required.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19<sup>th</sup> day of April, 2021.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**Date: April 19, 2021**

**Resolution: 2021-G**

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**Strategic Plan Priority Investment Area:** Program and Professional Development: Supports for quality program implementation.

**Strategic Plan Headline Community Results:** This investment supports all headline community results.

**Recommended Action:** Authorization to negotiate and execute a contract renewal with CCDH, Inc. d.b.a. The Advocacy Network on Disabilities in an amount not to exceed \$200,000.00 for direct youth inclusion supports and \$788,000.00 for program and professional development support services for The Children's Trust providers and staff, for a total amount not to exceed \$988,000.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$988,000.00 for this resolution is projected to be available in FY 2021-2022.

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**Description of Services:** The Advocacy Network on Disabilities (the Network) offers supports for quality, inclusive programming for children and youth with disabilities and their families. For more than 10 years, these supports have focused on staff training and coaching supports for Trust-funded program providers, as well as limited direct family supports through a resource hotline and service linkage assistance.

Last year, in Resolution #2020-63, the Board authorized additional funding for this Agreement to increase participation for children and youth with more significant accommodation needs in Trust-funded youth development programs. As children continue to return to group activities after the COVID-19 pandemic, there will be an increased need for these supports. Program inclusion funds provide individualized supports for children's needs in several ways including, but not limited to, expenses to:

- support field trip participation,
- provide adaptive equipment,
- hire additional direct service staff to lower ratios,
- engage specialized professionals,
- equip spaces to meet individual child needs, and the like.

These funds also pay for respite, in-home supports for children and youth who have significant and multiple support needs such as activities of daily living (e.g. using the bathroom, eating, moving, or communicating); requiring medication administration or other assistance because of medical conditions; and/or exhibiting behavior that is aggressive or self-injurious. During COVID-19, the need for in-home supports became exacerbated, but we also know that such family supports represent an ongoing community need that too often goes unmet. Supports are tailored to each family's individual needs.

In addition to managing program inclusion/in-home support funds, the Network will continue training and coaching supports for Trust-funded programs and staff. These provider supports are based upon an assessment of each agency's organizational- and site-level inclusion readiness. Assessment results help focus the supports offered to improve agency policies, practices and actions to encourage a culture of inclusion. Online and in-person trainings for provider staff are offered on legal requirements and best practices for inclusive, individually tailored programming. These practices are reinforced through individualized coaching, technical assistance, and peer learning opportunities. The Network also provides public outreach, education, and advocacy around the inclusion of children with disabilities. Such efforts assist The Children's Trust and its providers in promoting welcoming programs. Finally, the current resource hotline will be maintained, and assistance linking children and families with resources, as needed.

The Network works to increase the participation of children with disabilities and their families in all aspects of community life through capacity building, advocacy, and promoting best practices. Utilizing research-based strategies for positive outcomes in adult learning, Network staff members work collaboratively with programs funded by The Children's Trust to ensure that providers have the materials, training, skills, and supports needed to facilitate the creation of positive, nurturing, developmentally-appropriate programs that welcome all children.

**Background:** Program and Professional Development (PPD) continues to be a vital cornerstone of the success of The Children's Trust's strategic plan. We recognize that our mission is accomplished through our contracted service providers. The aim of PPD investments is to support providers in achieving meaningful, measurable results through consistent, high-quality services delivered by strong, sustainable organizations. PPD services incorporate best practices in capacity building, implementation research, adult learning, and organizational development.

On July 9, 2018, the board of The Children's Trust approved the funding recommendation from the competitive invitation to negotiate, ITN #2018-08, for PPD support services for inclusion support, for a five-year funding cycle. Following a comprehensive review process, the Network demonstrated its capacity, expertise, and qualifications to provide the services.

In 2019, as part of its contract, the Network conducted a needs assessment with providers and parents of children with more significant disabilities and needs for program accommodations. As a result of this effort and based upon board input at the Ad Hoc Health Committee meeting on December 9, 2019, the Network also began management of a flexible fund for direct youth inclusion supports.

The Network's overall performance has met expectations. In the first five months of the 2020-21 contract year (August 2020 – December 2020), there were 476 course completions of the two available online courses created by the Network, and seven virtual group trainings were attended 65 people. In the same timeframe, coaching and content consultation were provided with 26 people from 14 programs for 53 total hours through 29 virtual sessions. Initial ramp up of flexible funding for direct youth inclusion and in-home supports began with a soft launch last October 2020, and so far, have served two youth for inclusion supports and 11 youth for 1,100 hours of in-home support. As families of children and youth with disabilities become more comfortable with their children returning to in-person services, and as the awareness of available in-home supports is increased, these numbers are expected to increase substantially.

**Geographic Area:** Countywide.



The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19<sup>th</sup> day of April, 2021.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA  
BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**Date: April 19, 2021**

**Resolution: 2021-H**

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**Strategic Plan Priority Investment Areas:** This initiative supports all priority investment areas.

**Strategic Plan Headline Community Results:** This initiative supports all headline community results.

**Recommended Action:** Authorization for a procurement waiver to enter into a purchase agreement with Community Health of South Florida (CHI) to purchase personal protective equipment (PPE) for Trust-funded programs, in a total amount not to exceed \$250,000.00, for a term of 6 months, commencing April 1, 2021, and ending on September 30, 2021.

**Budget Impact:** Funding in the amount of \$250,000.00 for this resolution is available in FY 2020-2021.

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**Description of Services:** In response to the present and anticipated critical human service community needs caused by coronavirus disease 2019 (COVID-19), The Children's Trust is dedicated to continuing its support of the Trust-funded provider community by purchasing PPE items such 3-ply masks, sanitizing solution, and cleaning supplies for summer camp, afterschool services, family services, early childhood, and health programs to be made available for participating children and families and staff. Community Health of South Florida (CHI) is a Trust-funded healthcare organization that can leverage its buying power to procure PPE items thereby enabling us to get approximately 800,000 items. The items will be distributed to providers in May 2021 and at the end of the summer 2021.

**Background:** During May 2020, through the emergency funding authority provided by procurement policy 2009, The Children's Trust collaborated with CHI to procure more than 500,000 PPE items during the height of COVID-19 when resources in our community were scarce. CHI was able to negotiate competitive prices with vendors on behalf of The Children's Trust to maximize the number of items.

**Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present):** In order to respond to critical human service community needs caused by coronavirus disease 2019 (COVID-19), this resolution is requesting a waiver of the competitive procurement process to purchase PPE for Trust funded providers in an effort to keep them safe during this time.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19<sup>th</sup> day of April, 2021.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_  
SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_