



Board of Directors Meeting

Monday, October 19, 2020

4:00 p.m.

Location:

The Children's Trust
Board Teleconference

"Virtual Meeting via Zoom Webinar"





Board of Directors Meeting

Monday, October 19, 2020

The Children's Trust

Board Teleconference

"Virtual Meeting via Zoom Webinar"

4:00 p.m. – 6:00 p.m.

Board of Directors

Kenneth C. Hoffman
Chair
Mark A. Trowbridge
Vice-Chair
Steve Hope
Treasurer
Karen Weller
Secretary

Magaly Abrahante, Ed.D.
Laura Adams
Matthew Arsenault
Daniel Bagner, Ph.D.
Hon. Juan Fernandez Barquin
Hon. Dorothy Bendross-Mindingall, Ph.D.
Constance Collins
Mary Donworth
Richard P. Dunn II
Gilda Ferradaz
Lourdes P. Gimenez
Nicole Gomez
Mindy Grimes-Festge
Nelson Hincapie
Pamela Hollingsworth
Monique Jiménez-Herrera, Psy.D.
Hon. Barbara J. Jordan
Maurice Kemp
Tiombe Bisa Kendrick-Dunn
Marissa Leichter
Susan Neimand, Ed.D.
Hon. Orlando Prescott
Javier Reyes
Emily Rosendo
Hon. Isaac Salver
Sandra West

David Lawrence Jr.
Founding Chair

James R. Haj
President & CEO

County Attorney's Office
Legal Counsel

AGENDA

4:00 p.m. **Welcome and Opening Remarks**

Kenneth C. Hoffman
Chair

4:05 p.m. **Public Comments**

Kenneth C. Hoffman
Chair

4:10 p.m. **Recognition of elected officials**

Kenneth C. Hoffman
Chair
James R. Haj
President/CEO

4:15 p.m. **Approval of July 20 Board of Directors meeting/
1st TRIM September 14 and 2nd TRIM September 21,
2020 minutes summary**

(Additional Items Packet) (Pgs. 6-9)

Karen Weller
Secretary

4:25 p.m. **Bylaws Committee Report (Pg. 10)**

Dr. Susan Neimand
Committee Chair

4:30 p.m. **Finance & Operations Committee Report**

Steve Hope
Committee Chair

Resolution 2021-01: Authorization to enter into a service agreement with Actors' Playhouse at the Miracle Theatre Inc., for co-production and presenting sponsorship of the Young Talent Big Dreams talent search, in an amount not to exceed \$50,000.00, for a term of 12 months, commencing on October 1, 2020, and ending on September 30, 2021. *(Pgs. 11-12)*

Resolution 2021-02: Authorization to negotiate and execute a contract with Armstrong Creative Consulting, Inc., for event planning services, in a total amount not to exceed \$290,000.00, for a term of 11 months, commencing on November 1, 2020, and ending on September 30, 2021, with four remaining 12-month renewals subject to annual funding appropriations. *(Pgs. 13-14)*

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

Resolution 2021-03: Authorization to enter into a purchase agreement with Linda S. Weston d/b/a Ahead Advertising Specialties for Trust-branded promotional items, in a total amount not to exceed \$50,000.00, for a term of 12 months, commencing October 1, 2020, and ending on September 30, 2021. *(Pgs. 15-16)*

Resolution 2021-04: Authorization to negotiate and execute a service agreement with BoardroomPR, a public relations agency, to plan and execute public relations campaigns on behalf of The Children's Trust, in a total amount not to exceed \$42,000.00, for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021. *(Pgs. 17-18)*

Resolution 2021-05: Authorization to accept a \$192,600.00 contribution from Miami Beach Chamber Foundation, the fiscal agent for the City of Miami Beach and neighboring municipalities, and to negotiate and execute a contract renewal with Borinquen Medical Health Center, a funded school-based health provider, to provide behavioral health enhancements in all eight public schools in Miami Beach, at a cost equal to the same dollar amount for a term of nine months, commencing retroactively October 1, 2020, and ending June 30, 2021. *(Pgs. 19-20)*

Resolution 2021-06: Authorization for the expenditure of dues for membership in the Florida Children's Council, Inc. (FCC) in a total amount not to exceed \$110,000.00 for a term of 12 months, commencing retroactively October 1, 2020, and ending September 30, 2021. *(Pgs. 21-23)*

4:40 p.m. **Lease Agreement Extension**

Steve Hope
Committee Chair

4:45 p.m. **Program Services and Childhood Health Committee Report**

Pamela Hollingsworth
Committee Chair

Resolution 2021-07: Authorization to negotiate and execute a contract amendment with Miami-Dade County, Community Action and Human Services Department (CAHSD), for a contract extension for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$637,500.00, for a term of nine months, commencing November 1, 2020, and ending July 31, 2021. *(Pgs. 24-25)*

Resolution 2021-08: Authorization to negotiate and execute a retroactive contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami's Injury Free Coalition for Kids, in a total amount not to exceed \$408,000.00 for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021. *(Pgs. 26-29)*

Resolution 2021-09: Authorization to renew a service agreement with Kristi House, Inc., for a local funding match to support abuse prevention efforts, human trafficking awareness training, and victims services, in a total amount not to exceed \$150,251.00 for a term of 10 months, commencing December 1, 2020, and ending September 30, 2021. *(Pgs. 30-33)*

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

Resolution 2021-10: Authorization to renew a service agreement with the Miami-Dade State Attorney's Office, for a local funding match to support an anti-human trafficking campaign and to increase services for victims of human trafficking, in a total amount not to exceed \$166,667.00 for a term of 10 months, commencing December 1, 2020, and ending September 30, 2021. *(Pgs. 34-37)*

5:15 p.m. **The following resolutions were not presented to Committees**

Kenneth C. Hoffman
Chair

Resolution 2021-11: Authorization to negotiate and execute a funder collaboration contract with The Miami Foundation, as the fiscal agent for Miami Connected, in a total amount not to exceed \$150,000.00 for a term of 11 months, commencing November 1, 2020, and ending September 30, 2021, with two possible 12-month contract renewals. *(Pgs. 38-40)*

Resolution 2021-12: Authorization to negotiate and execute a match contract with Miami-Dade County for the sixth year of the Summer Youth Internship Program, in a total amount not to exceed \$1,500,000.00, for a term of 12 months, commencing March 1, 2021, and ending on February 28, 2022. *(Pgs. 41-44)*

Resolution 2021-13: Authorization to negotiate and execute contract renewals with 11 providers, identified herein, to deliver high quality summer camp services for 930 elementary school children, in a combined total amount not to exceed \$1,435,523.00, each for a term of up to six months, commencing March 1, 2021, and ending August 31, 2021, for summer only programs, with two remaining annual renewals, subject to annual funding appropriations. *(Pgs. 45-47)*

Resolution 2021-14: Authorization to negotiate and execute contract renewals with 17 providers, identified herein, to deliver high-quality summer camp services to 1,520 youth, in a total amount not to exceed \$2,597,209.00, each for a term of six months, commencing March 1, 2021, and ending August 31, 2021, with two remaining renewals, subject to annual funding appropriations. *(Pgs. 48-50)*

Resolution 2021-15: Authorization to negotiate and execute contracts with eight providers, identified herein, to provide early intervention summer camp services for 635 children, birth to five years of age, in a total amount not to exceed \$2,217,499.00 for a term of six months, commencing March 1, 2021, and ending August 31, 2021, with two remaining renewals, subject to annual funding appropriations *(Pgs. 51-53)*

Resolution 2021-16: Authorization to execute a contract amendment with Ayuda, Inc., to replace a subcontractor in Contract #2114-1040. *(Pgs. 54-55)*

Resolution 2021-17: Authorization to execute a data collaboration and sharing agreement with the University of Miami as part of the Miami-Dade Integrating Data for Effectiveness Across Systems (IDEAS) Consortium for Children to collaborate and share data through an early childhood services (birth through age 8) Integrated Data System (IDS) in order to identify and address children's school readiness needs; improve services and resources needed to meet the needs of children; achieve continuous improvement across programs; and make informed public policy decisions in Miami Dade County. *(Pgs. 56-58)*

Resolution 2021-18: Authorization to negotiate and execute contracts with 22 providers, identified herein, and selected following a competitive solicitation for innovative services to pilot or test new ideas or methods that have the potential to advance The Children's Trust's mission, in a total amount not to exceed \$1,645,000.00, for a term of 12 months, commencing January 1, 2021 and ending December 31, 2021. *(Pgs. 59-66)*

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

Resolution 2021-19: Authorization to release competitive solicitations, in alignment with the board's strategic plan and projected available funding, across multiple priority investment areas that have funding cycles ending in the 2020-2021 fiscal year. *(Pgs. 67-69)*

5:50 p.m. **CEO Report**

James R. Haj
President/CEO

- *Quarterly CEO Reports (Pgs. 70-72)*
- *Emergency Funds (Pg.73)*
- *Amendment Report (Pg.74)*
- *Spooky Symphony – October 25, 2020 at 3:00 pm*
- *Champions for Children – December 9, 2020 at 6:00 pm*
- *Board Retreat – Thursday, February 25, 2021 (9:00 am – 12:30 pm)*

6:00 p.m. **Adjourn**

Reminder:

Next Board Meeting: *Tuesday, January 19, 2021*

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.



Board of Directors Meeting Summary

July 20, 2020

4:00 p.m.

These actions were taken by the Board of Directors of The Children's Trust meeting held virtually on July 20, 2020:

Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.

Motion to approve the May 18, 2020 Board of Directors minutes was made by Pamela Hollingsworth and seconded by Mark Trowbridge. Motion passed unanimously, 25-0.

Discussion Items:

- **Motion to approve the recommendation of the Staff to set the FY 2020-21 proposed millage rate of 0.4507 mills, which is the equivalent of \$.4507 per \$1,000 of property tax value in Miami-Dade County was made by Hon. Isaac Salver and seconded by Dr. Dorothy Bendross-Mindingall. Motion passed 20 YES and 6 NO.**
- **Motion to approve the recommendation of the Staff to propose for the FY 2020-21 a budget including estimates of \$139,822,634 of tax revenues, \$172,908,251 of expenditures and a projected ending fund balance of \$20,263,817 was made by Hon. Isaac Salver and seconded by Javier Reyes. Motion passed unanimously, 26-0.**

Finance & Operations Committee Report

Resolution 2020-80 Deferred by Finance Committee: Motion to withdraw the resolution was made by Nelson Hincapie and seconded by Hon. Isaac Salver. Amend resolution: (1) #2020-47, granting authorization to execute contracts with 84 providers for high-quality after-school and summer programming for elementary school children; (2) #2020-48, granting authorization to execute contracts with 58 providers for high-quality after-school and summer programming for middle and high school youth, to reflect a change in agency from Tiger and Dragon Group, Inc to Tiger and Dragon Miami LLC. **Motion passed unanimously, 26-0.**

Resolution 2020-81: Motion to approve the resolution was made by Mark Trowbridge and seconded by Gilda Ferradaz. Amend resolution: (1) #2020-47, granting authorization to execute contracts with 84 providers for high-quality after-school and summer programming, to remove one of The Urban League of Greater Miami, Inc.'s subcontractors; (2) #2020-56, granting authorization to execute contracts with 14 providers for Family and Neighborhood Support Partnerships, to remove one of the City of Homestead's subcontractors; (3) #2020-46, granting authorization to execute a contract with Miami-Dade County for the HERO truancy prevention program, to replace the subcontractor. **Motion passed, 22-0. Recusals by Tiombe Bisa Kendrick-Dunn, Dr. Dorothy Bendross-Mindingall, Dr. Magaly Abrahante, and Sandra West.**

Resolution 2020-82: Motion to approve the resolution was made by Karen Weller and seconded by Lourdes Gimenez. Authorization to negotiate and execute contracts with the Miami-Dade Family Learning Partnership, Inc. and All in One Mail Shop, Inc. d/b/a All in One Direct Marketing Solutions for the support and maintenance of a birth to five book club, in a total amount not to exceed \$1,387,892.00, for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021, with three remaining 12-month renewals, subject to annual funding appropriations. **Motion passed, 24-0. Recusals by Dr. Daniel Bagner and Dr. Magaly Abrahante.**

Resolution 2020-83: Motion to approve the resolution was made by Tiombe Bisa Kendrick-Dunn and seconded by Mary Donworth. Authorization to expend up to \$50,000.00 for Community Engagement Team support services in the Haitian Community with Hermantin Consulting, LLC., for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021. **Motion passed unanimously, 27-0.**

Resolution 2020-84 Deferred by Finance Committee: Motion to approve the resolution was made by Javier Reyes and seconded by Pamela Hollingsworth. 1) Rescind and replace resolution #2007-60 and #2007-60 (amended September 4, 2018); and 2) amend the procurement policy to reflect separate CEO spending authority for (a) certain categories of funding requests, and (b) purchases of operating goods and services for The Trust. CEO spending authority related to certain categories of funding requests will be limited to \$1,200,000.00 per fiscal year, with quarterly reports provided to the board of directors. CEO spending authority for operating goods and services will be limited to \$25,000.00 per vendor and approved by the board during the budget approval process. **Motion passed unanimously, 27-0.**

Meeting adjourned at 5:42 p.m.



**First TRIM Hearing Summary
September 14, 2020
5:01 p.m.**

These actions were taken by The Children's Trust on September 14, 2020

***Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.**

Resolution 2020-85: Motion to approve the resolution was made by Hon. Barbara Jordan and seconded by Mark Trowbridge. Resolution of The Children's Trust of Miami-Dade County, Florida, adopting the tentative millage rate for levying of ad valorem taxes for The Children's Trust of Miami-Dade County, Florida, for fiscal year 2020-2021; and declaring the percentage change in the property tax levy as defined under section 200.065, Florida Statutes; providing for an effective date. **Motion passed.**

The motion passed: 24 in favor. None opposed. 1 abstained.

Adopted at 5:23 p.m.

Resolution 2020-86: Motion to approve the resolution was made by Pamela Hollingsworth and seconded by Hon. Barbara Jordan. Resolution of The Children's Trust of Miami-Dade County, Florida, adopting the tentative budget for fiscal year 2020-2021; providing for an effective date. **Motion passed unanimously.**

The motion passed unanimously: 25 in favor, None opposed. None Abstained.

Adopted at 5:28 p.m.



Second TRIM Hearing Summary
September 21, 2020
5:01 p.m.

These actions were taken by The Children's Trust on September 21, 2020

Resolution 2020-87: Motion to approve the resolution was made by Pamela Hollingsworth and seconded by Pastor Richard Dunn. Resolution of The Children's Trust of Miami-Dade County, Florida, adopting the final millage rate for levying of ad valorem taxes for The Children's Trust of Miami-Dade County, Florida for fiscal year 2020-2021; and declaring the percentage change in the property tax levy as defined under section 200.065, Florida Statutes; providing for an effective date. **Motion passed.**

The motion passed: 25 in favor. None opposed. 1 abstained.

Adopted at 5:30 p.m.

Resolution 2020-88: Motion to approve the resolution was made by Dr. Susan Neimand and seconded by Pastor Richard Dunn. Resolution of The Children's Trust of Miami-Dade County, Florida, adopting the final budget for fiscal year 2020-2021; providing for an effective date **Motion passed unanimously.**

The motion passed unanimously: 28 in favor, None opposed. None Abstained.

Adopted at 5:35 p.m.

BYLAWS

THE CHILDREN'S TRUST OF

MIAMI-DADE COUNTY (section revised as of 09/29/2020)

H. The Ad Hoc Committees shall be as follows:

1. Nominating Committee. The Nominating Committee shall consist of a minimum of six (6) members. The Nominating Committee shall be convened as needed by either the Board chair or the Board.

a) The ~~purpose of the~~ Nominating Committee shall, as necessary, ~~be to~~ solicit candidates to fill the four (4) at-large positions to the Board and make recommendations to the Board. The Committee shall forward its recommendations to the Board along with the list of all candidates who applied.

For filled at-large positions whose term is about to expire, the Clerk of the Board will notify the Board Chair and President/CEO of the upcoming expiration approximately 90 days before such expiration. Provided that the member whose term is expiring is eligible for and interested in reappointment, the President/CEO will include on the agenda for the next board meeting following such notice, the reappointment of the at-large member. In the event that (i) the at-large member is ineligible for reappointment or is not interested in reappointment, or (ii) the Board does not approve the reappointment of the at-large member, the Board Chair will convene the Nominating Committee to solicit candidates to fill the board position of such at-large member in accordance with the bylaws.

a)b) The Nominating Committee shall make recommendations to the Board of the organizations eligible to fill the Board member seats to be designated by a "locally recognized faith-based coalition" and a "local alliance or coalition engaged in cross-system planning for health and social service delivery in the county. "Upon approval by the Board of an organization to fill either such seat, the Board clerk shall notify the approved organization and request that the organization designate an individual to fill such seat. The Board shall review the organizations serving in the "locally recognized faith-based coalition" and "local alliance or coalition engaged in cross-system planning for health and social service delivery in the county" seats every six (6) years to reevaluate whether the same organizations should continue to fill the Board member seats or other eligible organizations should be recommended by the Nominating Committee to fill such Board seats.

b)c) The Nominating Committee shall also make recommendations to fill officer positions in accordance with Article II.

e)d) The Nominating Committee may determine the process by which it chooses the candidates to recommend to the Board to fill all Board and officer vacancies and shall take into consideration any term limits applicable to any individuals considered.

2. Other Ad-hoc Committees. The Board chair may establish ad-hoc committees.

The Children's Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-01

Strategic Plan Priority Investment Area: Community Awareness and Advocacy.

Strategic Plan Headline Community Results: This investment supports all community results.

Recommended Action: Authorization to enter into a service agreement with Actors' Playhouse at the Miracle Theatre Inc., for co-production and presenting sponsorship of the Young Talent Big Dreams talent search, in an amount not to exceed \$50,000.00, for a term of 12 months, commencing on October 1, 2020, and ending on September 30, 2021.

Budget Impact: Funding in the amount of \$50,000.00 for this resolution is allocated for FY 2020-2021.

Description of Services: Young Talent Big Dreams (YTBD) is an annual countywide performing arts competition now entering its eleventh year. It is open to all children and youth ages 8-17 residing in Miami-Dade County. Actors' Playhouse is a 501 (c)(3) entity that operates a theater and has 30 years of experience implementing programs for children and youth. In exchange for its financial support, The Children's Trust is recognized as the competition's presenting sponsor. The Children's Trust also co-produces the competition, including the selection of audition locations, prizes, judges, media, competition rules, etc.

Actors' Playhouse closely collaborates with The Children's Trust to plan, develop, and execute all aspects of the YTBD talent competition. Participants compete in six individual categories and three group categories including pop, rock or rap vocals, dance, musical instrument, and original spoken word. The competition consists of several auditions, held throughout Miami-Dade County, and semifinal and final rounds. Actors' Playhouse manages the coordination of the competition's many moving parts, which include: 1) securing audition venues, either at a reduced cost or free; 2) overseeing all audition sessions; 3) recruiting dozens of professional volunteer judges; 4) producing the semifinal and final shows; 5) soliciting and securing the donation of masterclasses and other prizes for participants; and 6) promoting auditions and the semifinal and final shows.

Background: This will mark the 10th year of YTBD. In 2020, due to the coronavirus disease 2019 (COVID-19) pandemic, general auditions, semifinals and finals of the competition were held online. Despite the new format, auditions for YTBD increased by 20.9 percent compared to the previous year. In-person auditions, semifinals, and finals are expected to resume next year or as soon as conditions allow.

The competition continues to successfully achieve The Children's Trust's goals of increasing participation in the spoken word and dance categories, and attracting more ethnically and racially diverse contestants with more significant talent from throughout the community.

Additionally, many YTBD participants have subsequently taken part in other national live and televised performances and pursued careers in the performing arts.

This funding is recommended for approval as per the procurement policy, Section 2008 Community Outreach Activities, which allows The Children’s Trust to be a paid sponsor in association with other entities for community outreach activities that support the mission and vision of The Children’s Trust.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October, 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA
BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency

The Children's Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-02

Strategic Plan Priority Investment Area: Community Awareness and Advocacy

Strategic Plan Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to negotiate and execute a contract with Armstrong Creative Consulting, Inc., for event planning services, in a total amount not to exceed \$290,000.00, for a term of 11 months, commencing on November 1, 2020, and ending on September 30, 2021, with four remaining 12-month renewals subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$290,000.00 for this resolution is allocated for FY 2020-2021.

Description of Services: Armstrong Creative Consulting, Inc., will provide event planning services for the 2021 Children's Trust Family Expo. It is the largest community resource fair in Miami-Dade County, with more than 200 exhibitors attracting 10,000-15,000 people annually. Services to be provided include, but are not limited to:

- managing and tracking exhibitor registration;
- providing live and online customer support to exhibitors throughout the registration process, leading up to the event, during setup and breakdown afterward;
- recruiting, managing, tracking and coordinating all event sponsors;
- applying for and securing all permits and inspections;
- hiring security;
- obtaining estimates, paying for, scheduling and managing the execution of all décor, AV services, entertainment and educational/interactive special areas;
- obtaining estimates, paying for, scheduling and managing all entertainment and outdoor activities such as bounce houses, rock climbing walls, face painters, balloon artists, magicians, stilt walkers, and other entertainers;
- selecting and managing an event food vendor for the public and volunteers;
- ordering all on-site event signage and programs;
- hiring and managing all event staff;
- coordinating and managing up to 100 volunteers;
- obtaining estimates, paying for, scheduling and managing sign languages interpreters;
- collaborating with the Miami-Dade County Fair and Expo Center on all event logistics and requirements, including obtaining insurance certificates from exhibitors,
- overseeing all aspects of the event and troubleshooting all issues that may arise; and reconciling all event expenses; and
- implementing all applicable federal, state, and local laws, regulations, and guidelines related to coronavirus disease 2019 (COVID-19).

Background: On October 21, 2019, the board of The Children’s Trust approved the release of requests for proposals (RFPs) seeking applicants with demonstrated expertise to provide event planning services for The Children’s Trust Family Expo. After a comprehensive review of applicants, staff recommended Armstrong Creative Consulting, Inc.’s application for funding. Armstrong Creative Consulting, Inc., has successfully planned and executed the last four Family Expos. On March 16, 2020, the Executive Committee of the board approved Resolution 2020-31, which authorized a contract with Armstrong Creative Consulting, Inc. The resolution was ratified by the full board on April 20, 2020. However, due to the COVID-19 pandemic, the 2020 Family Expo was cancelled and said contract was not executed.

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-03

Strategic Plan Priority Investment Area: Community Awareness and Advocacy: Public Awareness and Program Promotion.

Strategic Plan Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to enter into a purchase agreement with Linda S. Weston d/b/a Ahead Advertising Specialties for Trust-branded promotional items, in a total amount not to exceed \$50,000.00, for a term of 12 months, commencing October 1, 2020, and ending on September 30, 2021.

Budget Impact: Funding in the amount of \$50,000.00 for this resolution is allocated for FY 2020-2021.

Description of Services: Linda S. Weston d/b/a Ahead Advertising Specialties oversees the manufacturing and delivery of various Trust-branded materials, including 4,625 book bags, 1,000 headphones, and other promotional materials to be used for targeted outreach efforts in low-income communities. The book bags and headphones will be disseminated during targeted back-to-school outreach efforts throughout Miami-Dade County. The remaining promotional materials will be selectively distributed at outreach events throughout the year.

Background: To identify a source for The Children's Trust branded promotional items, between January and February 2020, staff received quotes for 4,625 book bags from the following vendors: (1) 4 Imprint, (2) Motivators Promotional Products, and (3) Ahead Advertising Specialties. For other promotional materials, at least three quotes were sought from various other companies, not limited to those mentioned, in compliance with The Children's Trust procurement policy. Detailed item specifications for the book bags and other promotional materials were provided to each vendor. Vendors responded with prices and real samples, when possible, or product photos. Linda S. Weston d/b/a Ahead Advertising Specialties was selected as the vendor for the items identified in this resolution because it provided the lowest bid for the highest-quality products.

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-04

Strategic Plan Priority Investment Area: Community Awareness and Advocacy: Public Awareness and Program Promotion.

Strategic Plan Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to negotiate and execute a service agreement with BoardroomPR, a public relations agency, to plan and execute public relations campaigns on behalf of The Children's Trust, in a total amount not to exceed \$42,000.00, for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021.

Budget Impact: Funding in the amount of \$42,000.00 for this resolution is allocated for FY 2020-2021.

Description of Services: Public relations efforts are an essential element of The Children's Trust communications strategy to increase awareness and educate the public about the services available for children and families in Miami-Dade County. BoardroomPR will create and implement a comprehensive media and public relations plan that adheres to The Children's Trust's communication strategies and emergency operating processes. The plan includes:

- Relationship building, in-person meetings with media and interview opportunities for The Trust staff and our providers.
- Developing and maintaining a targeted media list for distributions of all press releases, relevant corporate communications, and other public-facing communications during emergencies.
- Cultivating and maintaining relationships with reporters, editors, and bookers at key media publications, outlets, programs, etc.
- Proactively pursuing positive stories and responding to inquiries - targeting all forms of media: broadcast, digital, podcasts, print, etc. as appropriate for each opportunity.
- Coordinating approved communications flow with The Children's Trust's partners and relevant associations as well as others in the market.
- Collectively working with The Children's Trust's corporate communications and public policy departments on issues surrounding corporate communications and public policy during an emergency.

Background: Per The Children's Trust procurement policy, quotes were received from the following six agencies to provide the services described: (1) Balsera Communications, (2) BoardroomPR, (3) Bristol PR & Communications, (4) Fusion Communications, Inc., (5) Palley Promotes, Inc., and (6) Top of Mind Public Relations. After reviewing the quotes and proposed services, BoardroomPR was selected because it demonstrated expertise and its competitive pricing which was among the lowest of the six agencies. This summer, BoardroomPR worked

on behalf of The Children’s Trust and secured a variety of story placements on several platforms, crafted messages for internal and external release, and worked on other public relations projects. This service agreement is for broader and public relations efforts linked to The Children’s Trust communications strategy.

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October, 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-05

Strategic Plan Priority Investment Area: Health & Wellness: Comprehensive school-based health.

Strategic Plan Headline Community Result(s): Children regularly access medical, dental, and behavioral health care.

Recommended Action: Authorization to accept a \$192,600.00 contribution from Miami Beach Chamber Foundation, the fiscal agent for the City of Miami Beach and neighboring municipalities, and to negotiate and execute a contract renewal with Borinquen Medical Health Center, a funded school-based health provider, to provide behavioral health enhancements in all eight public schools in Miami Beach, at a cost equal to the same dollar amount for a term of nine months, commencing retroactively October 1, 2020, and ending June 30, 2021.

Budget Impact: This item is cost neutral as it is contingent upon receiving \$192,600.00 in external funding from Miami Beach Chamber Foundation, Inc. and the City of Miami Beach.

Description of Services: The City of Miami Beach has long identified student behavioral health as a priority. It has raised funds to staff all eight public schools in the city with two licensed mental health professionals who:

- promote a school-wide wellness initiative;
- implement protocols that ensure behavioral screenings are administered efficiently and respectfully;
- support identified students and their families by linking them with appropriate clinical intervention and supportive services;
- collaborate with various clinical teams at participating schools and in the community; and
- deliver culturally competent services and support systems.

These services will continue to be implemented during the 2020-21 school year.

Programmatic highlights from the 2019-20 school year include:

- 187 students received counseling services;
- 1073 counseling sessions were provided;
- 66 families received counseling; and
- more than 99 percent of students receiving counseling services returned to class.

Background: In 2013, the City of Miami Beach and the Miami Beach Chamber Education Foundation (The Foundation) spearheaded a health taskforce with several community stakeholders. The city sought guidance from The Children's Trust, Miami-Dade Health Department, Miami-Dade County Public Schools, and other school health stakeholders to plan for the healthcare needs of students attending the eight public schools in Miami Beach. The participating schools are Biscayne Elementary School, North Beach Elementary School, South

Pointe Elementary School, Treasure Island Elementary School, Feinberg-Fisher K-8 Center, Ruth K. Broad K-8 Center, Nautilus Middle School, and Miami Beach Senior High School.

Once funds were realized to support student behavioral health, The Children’s Trust offered to manage and monitor same within the currently funded school-based health contract that serves the Miami Beach schools. Borinquen Medical Health Center, a participating member of the task force, presently holds this contract based on a competitive solicitation process that began in July 2018 for a five-year funding cycle.

The Foundation serves as the fiscal agent in charge of collecting funds from all the participating Miami Beach municipalities and dispersing such funds to The Children’s Trust to provide behavioral health services at the eight schools.

Geographic Area: City of Miami Beach, North Bay Village, the Town of Bay Harbor Islands, the Town of Surfside, and Bal Harbor Village.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October, 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

October 19, 2020

Resolution 2021-06

Strategic Plan Priority Investment Area: Community Awareness and Advocacy: Promote public policy, advocacy and legislative agendas.

Strategic Plan Headline Community Results: This investment supports all community results.

Recommended Action: Authorization for the expenditure of dues for membership in the Florida Children's Council, Inc. (FCC) in a total amount not to exceed \$110,000.00 for a term of 12 months, commencing retroactively October 1, 2020, and ending September 30, 2021.

Budget Impact: Funding in the amount of \$110,000.00 for this resolution is allocated for FY 2020-2021.

Description of Services: The Florida Children's Council, Inc. (FCC) is a statewide non-profit organization whose members consist of nine CSCs: CSC of Broward County, Kids Hope Alliance (Jacksonville), CSC of Palm Beach County, CSC of Martin County, CSC of St. Lucie County, The Children's Trust, the Children's Trust of Alachua County, the Hillsborough Children's Board and Manatee Children's Services. The FCC serves as the unified messenger on behalf of all member Children's Services Councils (CSCs or Councils) and the interests of the hundreds of thousands of children and families they collectively represent. The FCC develops a unified legislative strategy to ensure that Florida's children are healthy, safe, and successful in school with the help of its policy staff and membership expertise.

The Children's Trust plays a vital and active role in statewide advocacy. Success comes from collaboration with other CSCs to pursue a common legislative agenda on issues such as early childhood education and care, children's safety, children's health, the child welfare system, and juvenile justice. The FCC is instrumental in the Councils' cooperative endeavors. Collectively, the Councils have reached a level of significant investment and success in investing local resources in evidence-based services, which positions the Councils to exert meaningful influence on state policies affecting children and families through state-wide advocacy and dissemination of evidence-based literature. Collaborative efforts with state leaders are key in developing a long-range policy plan to strengthen crucial supports and resources that address hunger, transportation, housing, workforce development, health, education, and early intervention services for children and families, particularly those living in poverty. In this work, the FCC maintains active relationships with leaders in the executive and legislative branches that further the Councils' collective work.

The FCC aims to make a difference in children lives by strengthening and expanding the work and mission of CSCs. A snapshot of the FCC's work during FY 2019-20 is provided below:

- The FCC hosts an annual meeting and affinity group meetings of senior leadership and key staff members from the CSCs to provide opportunities to engage in cross-community sharing on work areas essential to child, youth, and family services including finance, research, program, public policy, and communications.

Resolution 2021-06 - Promote public policy, advocacy and legislative agenda
The Florida Children's Council, Inc.
October 19, 2020

- The FCC hosts an annual legislative meeting in Tallahassee in preparation for the Legislative Session, in which the Council Board meets with Legislators, Agency Secretaries and Directors, and other influential leaders to discuss continued partnership throughout the state on issues affecting children and families. This helps to strengthen relationships and is crucial during leadership transitions to inform new leaders about the critical work of individual CSCs and the collective work across the state.
- To expand the work of CSCs throughout the state, the FCC serves as a resource for counties to collect information from other CSCs, conduct presentations on the outcomes and impact of CSCs, provide information and advice on procedural items, and more. This year, the FCC worked in partnership with community leaders from Escambia County, Lee County, Leon County, Putnam County, and others exploring or seeking referendum opportunities for establishing new CSCs.
- The FCC continues to work with community and state partners and the National Grade-Level Reading Campaign to create a statewide movement to ensure all children read on grade-level by the end of third grade through promoting school readiness and quality instruction, tackling chronic absenteeism, and improving summer learning, as well as engaging parents as their children’s first teachers.
- In partnership with the Early Learning Consortium, the FCC served as the technical expert and leader to research and identify opportunities for more effective public policy supporting kindergarten readiness and early grade success. This resulted in two legislative bill packages that both successfully passed in consecutive legislative sessions.
- The FCC was successful on several fronts this session including advocating for Medicaid School-based Services bill (HB 81). The bill passed both chambers unanimously in March, and it was signed into law by the Governor in June.
- The approved state budget (General Appropriations Act FY 20-21/HB 5001) includes increased funding for early childhood education, K-12 school safety, child welfare, mental health, and substance abuse, as well as human trafficking prevention and victim services.

Background: By engaging and enhancing the collective strengths of the individual CSCs, FCC promotes policies that build effective prevention and early intervention systems of supports for Florida’s children and families. Among other things, the FCC: (1) provides an umbrella for leadership, coordination and centralized management; (2) promotes and supports the needs of children and their families; and, (3) advocates at the state-level for policy decisions to support communities, children, youth, and their families.

In its mission to promote policies that build effective prevention and early intervention systems, the FCC focuses on the four key areas below:

- Advocacy – Advance a prevention and early intervention agenda for children at state and national levels.
- Awareness – Educate local communities, policymakers, businesses, community leaders, and other organizations about the work and worth of CSCs.
- Relationships – Build productive partnerships with individuals and organizations interested in making smart, strategic investments in Florida’s children and their families.
- Expansion – Help communities maximize their return on investment through peer learning and resource maximization and by establishing CSCs in additional counties.

The FCC is located in Tallahassee, Florida. Each Council is assessed membership dues to support the FCC's operating expenses, including FCC staff salaries. The Children’s Trust has Resolution 2021-06 - Promote public policy, advocacy and legislative agenda
 The Florida Children’s Council, Inc.
 October 19, 2020

been a member of the FCC since 2004. The membership fee structure is tiered and calculated based on the total ad valorem collected by each CSC member. The fee structure is as follows:

- Tier 1: Up \$20,000,000.00, fee = \$12,000.00 per year
- Tier 2: \$20,000,001.00 to \$50,000,000.00, fee = \$25,000.00 per year
- Tier 3: \$50,000,001.00 to \$100,000,000.00, fee = \$80,000.00 per year
- Tier 4: \$100,000,001.00 and up, fee = \$110,000.00 per year

The 2020-2021 membership dues for The Children’s Trust is \$110,000.00, which is the same amount as last year.

Per the procurement policy, Section 2000 – G-8, Exemptions to Formal Competitive Procurement Process, this expenditure for membership dues is exempt from the competitive solicitation process.

Geographic Area: Statewide.

The foregoing recommendation was offered by _____ who moved its approval.

The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October, 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency_____

The Children's Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-07

Strategic Plan Priority Investment Area: Early Childhood Development: Early care and education slots

Strategic Plan Headline Community Results: Children attend quality child care; children regularly access medical, dental, and behavioral health care; and children are ready for kindergarten.

Recommended Action: Authorization to negotiate and execute a contract amendment with Miami-Dade County, Community Action and Human Services Department (CAHSD), for a contract extension for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$637,500.00, for a term of nine months, commencing November 1, 2020, and ending July 31, 2021.

Budget Impact: Funding in the amount of \$637,500.00 for this resolution is allocated for FY 2020-2021.

Description of Services: Staff seeks authorization to extend The Children's Trust's current contract with Miami-Dade County for nine months, to align this contract's term with the terms of The Trust's three other EHS-CCP match contracts. The match funds are used to leverage federal funding for high-quality early care and education learning slots for infants and toddlers through the EHS-CCP Grant. Children served shall be Miami-Dade County residents and meet the eligibility requirements of the EHS-CCP grant. Children receive comprehensive services, including health, mental health, nutrition, and family support services. Family advocates also work closely to address each family's unique needs and help them work toward self-sufficiency. At least ten percent of children served must have diagnosed disabilities (regardless of income).

All slots were fully utilized during the contract period to date, beginning November 1, 2019, although children and their families were served virtually from March 15, 2020, through June 7, 2020, due to the coronavirus disease 2019 (COVID-19) pandemic. Since March 15, 2020, families continued to receive comprehensive services, including but not limited to:

- grab and go meals;
- daily education activities guided by teachers;
- access to ABC Mouse, Ready Rosie, and ClassDojo with a library of resources;
- targeted virtual case management services to support needs including food insecurity, housing, employment, mental health, etc. with biweekly consultations with social worker and/or mental health consultants;
- virtual parent trainings;
- materials for home learning; and
- diapers and wipes.

All centers are currently operating in-person services. For programs to reopen for in-person assistance, CAHSD developed and implemented policies and procedures in response to COVID-19. These policies and procedures addressed key safety measures centers including, but not limited to, preparing the centers to reopen, training for staff and parents, daily

drop/off and pick/up procedures, day-to-day operations, suspected/confirmed COVID-19 cases. CAHSD will continue to do bi-weekly check-ins to ensure the safe implementation of the procedures. The Miami-Dade County Head Start program and The Children’s Trust Book Club partnership was recently selected as the recipient of the Edward Zigler Innovation Award at the Florida Head Start Association state level.

Background: Since 1965, the federal Head Start program has provided comprehensive early education and support services to low-income three and four-year-old children and their families. In recognition of the mounting evidence that the earliest years in a child's development make a difference in children's growth and development, the Early Head Start (EHS) program was established in 1994 to serve children from birth to three years of age.

In 2014, the federal government made \$650 million available to expand EHS services nationally. These funds were awarded competitively to grantees throughout the country to expand access to high-quality, comprehensive services for low-income infants and toddlers and their families.

In March 2019, the federal government awarded Miami-Dade County an expansion grant of \$7,967,936.00 annually over a five-year funding period for 552 additional EHS-CCP slots. The federal match requirement for this grant is \$1,991,984.00. The Children’s Trust’s local match of \$850,000.00 per 12-month period contributes to Miami-Dade County’s ability to retain these funds.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, a match contract’s negotiation and execution are exempt from the competitive solicitation process. This investment will be utilized to bring expanded resources to the community and leverages \$8.37 in federal funding for every Trust dollar of match.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-08

Strategic Plan Priority Investment Area: Health & Wellness: Injury Prevention Education

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health care services; and children are supported by nurturing and involved parents.

Recommended Action: Authorization to negotiate and execute a retroactive contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami's Injury Free Coalition for Kids, in a total amount not to exceed \$408,000.00 for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021.

Budget Impact: Funding in the amount of \$408,000.00 for this resolution is allocated for FY 2020-2021.

Description of Services: The Children's Trust funds the Public Health Trust of Miami-Dade County d/b/a Jackson Health System (PHT) for countywide injury prevention and education services, provided by the PHT and the University of Miami Miller School of Medicine (UM). These services aim to reduce unintentional child and youth injuries through multi-lingual, interactive services. The Injury Free Coalition consists of the Public Health Trust/Jackson Health System, the University of Miami, The Children's Trust and the Health Foundation of South Florida. Over the last year the Injury Free Coalition continued working closely with Trust staff to strengthen its role supporting Trust funded providers and to provide trainings for parents, caregivers, and youth. Due to the coronavirus disease 2019 (COVID-19) pandemic, the PHT was only able to provide nine of its 11 trainings; said trainings were provided virtually. The other two trainings, car seat inspection/distribution and cardiopulmonary resuscitation/basic CPR, cannot be provided effectively in a virtual environment. Upon approval from the PHT, such trainings will be offered in person.

The Injury Free Coalition developed a new service delivery and engagement plan that included hiring a marketing agency to create and deploy a marketing and social media plan to strengthen its online presence and raise overall community awareness. Through that plan, the Asking Saves Lives (ASK) social media campaign launched in July, urging parents and caregivers to ASK questions about gun safety before their child visits the homes of friends or family members. Monthly awareness campaigns on that topics that include water safety, bike safety, teen driving safety, suicide prevention, abuse/neglect prevention have been developed to support and further educate families. Additionally, the Injury Free Coalition will work with The Trust and Injury Free Coalition for Kids nationally to develop an evaluation for self-assessment and improvement.

As Miami-Dade County reopens community activities in phase two, the Injury Free 40-foot mobile unit will travel throughout Miami-Dade for events and scheduled visits with providers or places where parents congregate. New social distancing and sanitation protocols will be implemented, including limiting the number of guests allowed onto the bus at a time, sanitizing after each room is used, and nightly disinfection. The bus is equipped with an interior that provides hands-on education through simulated learning in home and passenger safety topics. Common safety hazards are displayed in the mobile unit and visitors are provided with opportunities to identify, correct, and take action to eliminate risks. Visitors learn through verbal, visual, and physically interactive exercises and media. The mobile unit is staffed with injury prevention experts fluent in English, Spanish, and Haitian Creole; the three most common languages in Miami. When groups are too large to fit on the mobile unit, and online trainings are not feasible, space will be identified for trainings.

Contracted services include:

1. Direct injury prevention education with caregivers, providers and youth, including:
 - a. home safety with parents, caregivers and providers;
 - b. child passenger safety through car seat/booster inspections, training of parents in the use and provision of car seats/boosters;
 - c. teen driving safety for parents and teens; and
 - d. targeted home safety assessments with home visitors.
2. Capacity building to enable Miami-Dade residents and stakeholders to increase injury prevention knowledge and advocate for change, including:
 - a. training certified Child Passenger Safety Technicians;
 - b. Asking Saves Lives (ASK) campaign to change the culture to encourage parents and teens to ask if a gun is accessible in the home or other location where children will play and visit; and
 - c. safety education for child care professionals.
3. Media-assisted awareness raising, including:
 - a. regular participation in The Children's Trust's media and educational outlets, such as print, electronic, television, and radio appearances; and
 - b. development of social media presence to educate, highlight new and emerging risks, and focus on local South Florida issues.
4. Evaluation of self-assessment and improvement.

Background: The Injury Free Coalition for Kids is among the country's most effective injury prevention models. It is a national program developed with funding from the Robert Wood Johnson Foundation comprised of hospital-based, community-oriented programs whose efforts are anchored in research, education and advocacy. Currently, more than 30 cities house institutions that participate in the Coalition. The Trust has funded the local coalition since 2006.

Although most injuries are preventable, unintentional injuries are the leading cause of death and acquired disabilities among children from the age of one through young adulthood. While they vary by age, the primary causes of severe and fatal child injuries are motor vehicle crashes, firearm injuries, drownings, poisonings/overdoses, and strangulations/suffocations. Common injuries, sometimes severe, include falls, burns, sports/concussion injuries, and injuries to mental health (e.g., bullying). Families often need help to reduce the risk of

choking, burns, dehydration, tip-over injuries, and lacerations. Education must be ongoing to address the growing community and its evolving needs.

The table below includes the 2019-20 training and education activities provided.

Training Activity	Number of Sessions	Number of Participants
Basic CPR	2	63
Car Passenger Safety Certification	2	10
Car Seat Inspection	29	111
Cardiopulmonary Resuscitation (CPR)	1	8
Home Safety Training and Education	26	172
Passenger Safety Education Training	33	212
Poison Safety	4	49
Suicide Prevention	2	14
Water Safety	1	6
All	99	645

The 2019-20 outcome achievements are as follows:

- 100 percent of participants who completed the car passenger safety training received their certification;
- 100 percent of participants who completed the car seat inspection successfully demonstrated the ability to install a child safety car seat;
- 100 percent of participants completing the home safety training increased their knowledge and awareness of home safety; and
- 100 percent of those attending trainings reported being satisfied with the trainings received.

Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-3), these health-related prevention services provided by the Public Health Trust of Miami-Dade County d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, are exempt from The Children’s Trust competitive solicitation process.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

October 19, 2020

Resolution 2021-09

Strategic Plan Priority Investment Area: Youth development; health and wellness; family and neighborhood supports; community awareness and advocacy; and cross-funder collaboration of goals, strategies, and resources.

Strategic Plan Headline Community Results: Children and youth regularly access medical, dental and behavioral health care; children and youth behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to renew a service agreement with Kristi House, Inc., for a local funding match to support abuse prevention efforts, human trafficking awareness training, and victims services, in a total amount not to exceed \$150,251.00 for a term of 10 months, commencing December 1, 2020, and ending September 30, 2021.

Budget Impact: Funding in the amount of \$150,251.00 for this resolution is allocated for FY 2020-2021.

Description of Services: The Children's Trust partners with Kristi House, Inc., the United States Department of Justice-Office for Victims of Crime, and the United States Department of Health and Human Services-Substance Abuse and Mental Health Services Administration to fund Project GOLD, which supports abuse prevention efforts, human trafficking awareness training, and victims' services. The funds invested by The Children's Trust support the following direct service team members: a masters-level therapist, an education and outreach specialist, a child care specialist, and a client driver, that serve adolescent girls through intensive therapeutic services and youth through education and outreach services.

Over the last nine months, 3,979 children, adults, and administrators from social service organizations have been engaged in the education and outreach component of Project GOLD. This work provides evidence-based safety and prevention education directly to children and teens in schools and community-based sites. As a direct result of this program component, more children have disclosed abuse. Additionally, 611 group sessions were delivered, while 70 girls engaged wrap-around support services. To ensure that all participants have continued access to services and resources, 964 transportation trips have been provided.

In mid-March, Kristi House temporarily closed its drop-in center due to the coronavirus disease 2019 (COVID-19) pandemic, which negatively impacted accessibility and provision of services. About one week after the drop-in center's closure, all individual services such as individual therapy, youth advocacy, mentoring, career coaching, tutoring and other educational services were resumed through HIPAA-compliant virtual platforms. Additionally, in April, group programming resumed with survivor-led parenting support, therapeutic support, employment, life skills, and recreational groups. In addition to virtual individual and group services, the program has made continuous efforts to meet the varying needs of youth and their families in other areas. Further, the program has continued to collaborate with donors and community partner agencies to find creative ways to engage the program participants in services to meet their needs.

Background: Founded in 1995, Kristi House, Inc., is the nationally accredited, state-designated child advocacy center for child victims of sex abuse in Miami-Dade County. The multidisciplinary team at Kristi House provides evidence-based services, including: therapy, education and outreach services, child care, and transportation services for adolescent girls who are victims of sex trafficking and abuse. Kristi House coordinates victims' care with partner agencies and directly provides advocacy and mental health services to help children and families heal from trauma. With its staff of specially trained mental health clinicians and a nationally recognized track record for treating child trauma, particularly sexual abuse, Kristi House is a preeminent National Child Traumatic Stress Network member.

The organization also provides prevention education and best practices training to professionals, children, and parents. Kristi House's direct services include comprehensive family advocacy and therapy for children and their families, along with wrap-around support and linkages for whatever services they may need for recovery. Last year, more than 1,500 child victims and their families received services, free of cost, at Kristi House.

In 2007, Kristi House created Project GOLD, a program dedicated to support adolescent girls who are victims of human trafficking. To ensure that all legal, medical, and emotional needs of Project GOLD victims are met, Kristi House staff meets weekly with the following partner agencies:

- State Attorney's Office;
- Department of Children and Families;
- University of Miami Child Protection Team;
- Jackson Hospital Rape Treatment Center;
- City of Miami;
- Miami-Dade Police; and
- Guardian Ad Litem.

In November 2019, the board of The Children's Trust approved match funding to support Project Gold. The total cost of the program for 10 months is \$499,106.00. For every \$1 invested by The Children's Trust, \$2.32 is leveraged by the partner agencies.

Per the procurement policy, Section 2006 Match Funding and Funder Collaboration, match service agreements are exempt from the competitive solicitation process. The application submitted by the Kristi House, Inc. underwent a multistep review process that evaluated the leveraged funding opportunity as well as the potential impact of the proposed program.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Impact Report: Program Highlights (DEC 2019 – AUG 2020)

Services Provided

6,853



Girls in Project GOLD need an array of services to overcome sex trafficking as well as other childhood traumas and unmet needs. The Project GOLD team provides comprehensive services to survivors and those at high risk including **case management, therapy, advocacy, educational support, jobs training, transportation, life skills** and a variety of enrichment programs. During the pandemic, family **emergency support** was also vital and provided from The Children’s Trust and the community.

Contact Hours

3,364



The Project GOLD team includes Youth Advocates, Survivor-Mentors, a Career Coach, Education Specialist, Tutor, Client Drivers, Program Support Specialist and community volunteers. This broad team addresses the myriad needs of Project GOLD clients with total hours representing service work with and on behalf of the girls involving **counseling, mentoring, advocacy, employment coaching, tutoring, court advocacy, life skills training and case staffings** with partners.

Groups Conducted

611



At the neighborhood **Project GOLD Drop In Center**, girls participate in an array of enrichment and educational groups in a homelike setting created just for them, ideal for engagement and service delivery. The groups had to go virtual at the onset of the pandemic. Missing that in-person connection to staff and one another, girls are happy to be meeting in person again and enjoy the healing atmosphere of the Drop In Center.

Transportation Trips Provided

964



Client drivers are vital to our program and beloved by program participants. Drivers offer support and another caring adult in girls’ lives. During the pandemic, Drivers made socially distanced visits to girls and their families to drop off needed family stabilization items.

New Jobs Obtained

25



Project GOLD’s job training and career planning track focuses on closing the loop on restoring girls’ lives. Career specialists help girls identify their strengths and talents to find paths to continued education, on-the-job and vocational training and productive and rewarding **employment and careers**.

Community Members Trained

3,979



Kristi House provided **education** in schools and the community prior to the pandemic, and then transitioned to webinars in its programs focused on child sex trafficking. Participants included service providers, parents, children and others in the community.

Girls Served with Wrap-Around Support

70



Girls receive **wrap-around support** from the Project GOLD team tailored to each Member’s specific needs, including case coordination, mentoring, therapy, advocacy, transportation, educational support, enrichment groups, life skills training, emergency assistance and job/career prep.

OUTCOMES

1. **“Not a Number”** group prevention program was not completed with Project GOLD girls due to COVID-19. Prior to shutdown, our Educator presented it to high school students with all 50 completing pre/post tests, achieving a 10.5% gain in knowledge.*

2. **“My Life My Choice”** survivor group pending due to the pandemic. The group that completed its 10 sessions earlier in 2019 had an 80% completion rate with 75% reporting it “was beneficial and helpful to me.”*

**We are licensed facilitators for both programs and were not authorized to deliver them via virtual learning by either of the programs’ developers.*

3. **Girls Active 6 Months+ Goals**
36 out of 51 girls (70.6%) who were active in Project GOLD for 6 months or longer achieved 75% or more of their goals in one or more program areas (Mentoring; Career Prep; Therapy), exceeding our goal of 50%.

The Children's Trust Board Meeting

October 19, 2020

Resolution 2021-10

Strategic Plan Priority Investment Area: Youth development; health and wellness; family and neighborhood supports; community awareness and advocacy; and cross-funder collaboration of goals, strategies, and resources.

Strategic Plan Headline Community Results: Children and youth regularly access medical, dental and behavioral health care; children and youth behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to renew a service agreement with the Miami-Dade State Attorney's Office, for a local funding match to support an anti-human trafficking campaign and to increase services for victims of human trafficking, in a total amount not to exceed \$166,667.00 for a term of 10 months, commencing December 1, 2020, and ending September 30, 2021.

Budget Impact: Funding in the amount of \$166,667.00 for this resolution is allocated for FY 2020-2021.

Description of Services: Florida has the third-highest human trafficking rate in the United States. Human trafficking victims are often runaways and youth in foster care who are manipulated, coerced, and entrapped in the sex trade and afraid to seek help. To increase services for victims of human trafficking, The Children's Trust partnered with the Miami-Dade State Attorney's Office (SAO), medical providers, law enforcement, Project Phoenix, the Thrive Clinic, Citrus Health, Voices for Children, the Homeless Trust, the Coordinated Victim Assistance Center, and Kristi House to support the Stop Sex Trafficking Campaign and other anti-human trafficking efforts.

The Children's Trust's funding supports the investigator's supervisor and the victim specialist positions at the Institute for Coordination, Advocacy, and Prosecution (ICAP) to support the services linked to the campaign. The victim specialist is responsible for answering all calls, signals, texts, online tips, chats, and emails related to human trafficking. The ICAP operates 24 hours a day, seven days a week. The campaign is designed to provide victims, survivors, and callers with access to critical support and services to assist human trafficking victims. Victim specialists, among other things, assess victims' immediate needs, track critical victim information, and provide crisis counseling and safety planning. The aggressive public awareness campaign continues to reach hundreds of human trafficking victims. Over the past nine months, 707 calls were received by the virtual call center, 350 calls were related to human-trafficking. These reports resulted in 107 human trafficking cases being filed, while 60 completed case assessments and 57 referrals were made to law enforcement referrals and coordinated social services. In many cases, victims reside outside of the area, and/or may seek social-emotional services and other supports and may opt not to pursue legal action. In all cases, the SAO staff ensures that the victims are connected to the services and supports they seek.

Background: In 2012, the SAO established a dedicated Human Trafficking Unit that uses an innovative trauma-informed law enforcement model to investigate and prosecute human

trafficking cases. The Human Trafficking Unit consists of highly trained specialized prosecutors, investigators, and victim specialists who successfully prosecute traffickers and assist victims.

In November 2018, the SAO opened ICAP, an innovative victim-centered approach to human trafficking prevention and intervention. Prosecutors, investigators, and victim services are housed in one building and work directly with human trafficking victims. The ICAP's accommodations include an operations center, training center, forensic interviewing services, and victim services center. It also serves as a triage center when victims of human trafficking are recovered, and investigations commence.

On November 6, 2019, in a proactive effort to combat sex trafficking, the SAO, in collaboration with the Miami Super Bowl Host Committee and The Women's Fund Miami-Dade, launched the Stop Sex Trafficking Campaign. The campaign was in effect before and beyond Super Bowl LIV, which took place in Miami on February 2, 2020. The Stop Sex Trafficking Campaign is an unprecedented public awareness and education drive. It was designed to strategically generate highly targeted and coordinated social media, digital marketing, outdoor campaigns, and in-transit communications to activate a "super force" of citizen, community, and corporate partner "see-and-report" responders. Said responders are educated to identify possible "victims hidden in plain sight," and report incidences to the Rapid Response Net with the goal of recovering victims and providing them with essential services, such as intake, placement, or relocation assistance, transportation to emergency shelters or other safe locations, as well as coordinating with law enforcement and medical providers. The campaign also advertises and directs callers to a dedicated local State Attorney's Office Human Trafficking Hotline where callers will receive an immediate response from the SAO's victim specialists and law enforcement.

In November 2019, the board of The Children's Trust approved match funding to support this project. The total cost of the program for 10 months is \$1,227,263.00. For every \$1 invested by The Children's Trust, \$6.36 is leveraged by the partner agencies.

Per the procurement policy, Section 2006 Match Funding and Funder Collaboration, match service agreements are exempt from the competitive solicitation process. The application submitted by the Miami-Dade State Attorney's Office underwent a multistep review process that evaluated the leveraged funding opportunity as well as the potential impact of the proposed program.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

PROGRAM SUMMARY

The Miami-Dade State Attorney's Office Human Trafficking (HT) Unit utilizes an innovative trauma informed law enforcement model for the investigation and prosecution of human trafficking cases. Through the Institute for Coordination Advocacy and Prosecution (ICAP) center, victims, survivors and callers receive access to critical support and services to ensure safety. The unit is staffed with highly trained Prosecutors, Investigators and Victim Specialists who provide a continuum of care approach. Funding received from the Children's Trust supports the operation of a 24/7 Virtual Call Center (VCC) to respond to victims of human trafficking. The staff answers calls, signals, texts, online tips, chats and emails related to human trafficking. Safety assessments are conducted to determine the initial level of trauma and immediate needs. Victims, survivors and inquiry callers are referred to services such as counseling, shelter, medical therapeutic services and educational services to meet their needs. When appropriate, contact with law enforcement is initiated on a victim's behalf.

KEY NUMBERS



Results

A total of **107** human trafficking cases were successfully filed. **19** of these cases involved minors. All prosecutions against traffickers were pursued with a victim centered, trauma informed, approach.



Partnerships are **key** to ensuring victims' access to lifesaving supports and resources. The following collaborative partnerships **ensured** this access:

- ✓ Project Phoenix
- ✓ The Thrive Clinic
- ✓ Citrus Health
- ✓ Voices for Children
- ✓ The Homeless Trust
- ✓ The Coordinated Victim Assistance Center (CVAC)
- ✓ Kristi House

The Children's Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-11

Strategic Plan Priority Investment Area: Community awareness and advocacy: Cross-funder collaboration of goals, strategies and resources.

Strategic Plan Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to negotiate and execute a funder collaboration contract with The Miami Foundation, as the fiscal agent for Miami Connected, in a total amount not to exceed \$150,000.00 for a term of 11 months, commencing November 1, 2020, and ending September 30, 2021, with two possible 12-month contract renewals.

Budget Impact: Funding in the amount of \$150,000.00 for this resolution is allocated for FY 2020-2021.

Background: Many entities across the nation have collaborated to bring broadband internet connectivity to low-income families, especially families with students. The Miami Connected initiative has sought to borrow best practices from these successful initiatives and support their efforts. Below we profile two large-scale initiatives and how Miami Connected seeks to build upon their work.

Chicago launched Chicago Connected in June 2020 and has successfully provided free broadband internet to approximately 32,500 families. Chicago Connected has learned that some families are reluctant to trust an offer for a "free" service. To mitigate this challenge, Chicago Connected is working with trusted community-based organizations (CBOs) that help families understand their eligibility for this free service and ensure program sustainability by teaching digital literacy skills needed to successfully navigate online opportunities. Like Chicago Connected, Miami Connected also seeks to engage CBOs in supporting outreach to families to ensure that increase exposure to free broadband internet service in Miami-Dade County. Given the diversity of communities in the county, Miami Connected seeks to launch a hyper-local "salesforce" strategy that identifies trusted community-based partners to lead the marketing and engagement work.

Philadelphia launched PHLConnectED in August 2020 and is seeking to connect 35,000 K-12 households with broadband internet service and to ensure that K-12 public school students have the devices they need to participate in online educational opportunities. Like in Chicago, the city of Philadelphia is engaging trusted community organizations to support families' registration for this opportunity. It has also stressed the importance of a streamlined process that allows families to quickly and easily learn about their eligibility and register for internet service. Likewise, Miami Connected is currently identifying the simplest possible enrollment processes to help encourage uptake of the opportunity, including a partnership with M-DCPS.

The Miami Foundation has been a partner of the initiative since it launched in September 2020 and serves as the fiscal agent for Miami Connected. The Miami Foundation, a Miami Connected

anchor partner, established a fiscal sponsorship to allow Miami Connected’s financial/fund development maturity and independence. Specifically, over the next three to five years, Miami Connected will build independent capacity - and until then, has the financially strong Miami Foundation as a fiscal agent.

Description of Services: Miami Connected will expand broadband internet to eligible students in Miami-Dade County Public Schools. Census/ACS data shows that more than 100,000 students (approximately 60,000 households) in Miami-Dade County do not currently have access to broadband internet service. This significantly impacts their ability to take part in online learning activities outside of school. Through Miami Connected, hyperlocal, community-based organizations (CBOs) will serve as trusted sources to enroll families for free broadband internet service (either fixed-line access or WiFi hotspots). The CBOs will also provide digital literacy training to support students and families in navigating online resources, including educational opportunities, health resources, employment opportunities, and other social services. In addition to providing free broadband internet access, Miami Connected will work to distribute laptops to students in low-income families.

Without swift action to narrow the digital divide, we will witness a widening of the achievement gap during a time when the future of Miami’s economy depends on innovative, equitable education for our children. By uniting public and private sector interests, we can collectively ensure that all children in Miami have access to a strong, fulfilling education that will lead them and our community forward.

This initiative, including the public announcement of partners and commitments, as well as family enrollment, is expected to launch in November 2020. CBOs will connect families to free internet and provide digital literacy training beginning in January 2021.

The partners in this initiative to date are: The Miami Foundation, Achieve Miami, The Miami-Dade County Public School, Miami-Dade County and The Children’s Trust. Additional partners are being recruited.

The first-year budget for the project is \$14,123,467.00. The Children’s Trust will invest \$150,000.00 in this funder collaboration project, while additional funders will contribute \$12,250,000.00 through grants and in-kind contributions collectively. For every dollar, The Children's Trust invests, more than \$93.00 are leveraged in return. Partner recruitment is ongoing, and current contributors in this project include:

Funder	Amount
Miami Dade County	\$5,000,000.00
The Miami Foundation	\$250,000.00
The Children’s Trust	\$150,000.00
Total:	\$5,400,000.00

An additional \$8,723,467.00 is expected to be raised to meet the full cost of the project. If all the funds are not raised in year 1, the rate of family enrollments will be slowed, however, the engagement of the CBO will continue as planned.

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon

satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-12

Strategic Plan Priority Investment Area: Youth Development: Youth enrichment, employment and supports, and Community Awareness & Advocacy: Cross-funder collaboration of goals, strategies & resources.

Strategic Plan Headline Community Results: Students are succeeding academically; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a match contract with Miami-Dade County for the sixth year of the Summer Youth Internship Program, in a total amount not to exceed \$1,500,000.00, for a term of 12 months, commencing March 1, 2021, and ending on February 28, 2022.

Budget Impact: Funding in the amount of \$1,500,000.00 for this resolution is allocated for FY 2020-2021 and projected to be available in FY 2021-2022.

Description of Services: This resolution seeks \$1,500,000.00 in funding from The Children's Trust to support the sixth year of the Summer Youth Internship Program (SYIP). This collaboration includes the South Florida Workforce Investment Board (SFWIB), Miami-Dade County, Miami-Dade County Public Schools (M-DCPS) and, The Foundation for New Education Initiatives, Inc. The Children's Trust will contract with Miami-Dade County to pool funding for the program, and Miami-Dade County will contract with M-DCPS or the Foundation for New Education Initiatives Inc. to fund, implement and operate the program. SFWIB matches The Children's Trust funding commitment and will also contract with M-DCPS to fund the internship program. M-DCPS and the Foundation for New Education Initiatives, Inc. provide additional in-kind resources vital to the program's success.

The internship program recruits and subsequently connects rising 10th to rising 12th-grade students (including youth with disabilities and youth transitioning out of foster care through age 22) who live in Miami-Dade County to paid summer internships. There is an emphasis on engaging at-risk youth, and at least 10 percent of program participants will be youth with disabilities. The program intends to employ approximately 2,500 youth interns. The youth interns will earn minimum wage, and work 30 hours per week for five to six weeks. In addition to receiving a stipend for summer work experience, youth interns may also earn high school course credits and be given the opportunity to earn college credits.

The summer internship program's unique structure includes parent, student and employer orientations, online training for interns, job coaches, transportation assistance, a training curriculum with weekly assignments, and an online interface to match interns with employers. Additionally, all interns and employers are supported with coaches throughout the internship period.

The program kicks off in early spring for youth to begin employment in the summer of 2021. The importance of early work experience extends well beyond the weeks of summer employment. These experiences are directly linked to positive short and long-term outcomes for teens, such as increased school-year attendance, higher graduation rates, decreased incidences of youth-involved violence, improved future employment prospects, and increased earnings later in life.

The \$1,500,000.00 funding from The Children's Trust is leveraged by SFWIB's investment of \$1,500,000.00 and Miami-Dade County's investment of \$1,000,000.00. Additionally, the vital in-kind services and supports that M-DCPS and South Florida Educational Credit Union provide offer a combined value of approximately \$250,000.00. These resources include program and administrative staff, space, bank accounts and student stipend payment processing. These elements are crucial to strengthening the program's recruitment and operational processes. The combined available budget for the 2021 Summer Youth Internship Program from these partners is \$4,250,000.00. The Children's Trust leverages over \$1.83 for every dollar invested. The partners named above will seek to engage other funders to expand the delivery and capacity of the program.

Background: In the summer of 2016, for the first time in our community's history, Miami-Dade County, The Children's Trust, Miami-Dade County Public Schools, and the Foundation for New Education Initiatives, Inc., formally collaborated with the single, unified goal of providing paid summer internships for youth across the county. This collaborative summer internship program provides valuable work and life experiences to high school youth in Miami-Dade County. The program encourages the development of positive work habits, offers hands-on professional experience in varied career fields, and provides motivation for youth to further their education and improve their ability to pursue a wide range of career options.

By offering both practical work experience and developmental opportunities, SYIP aims to enable participants to contribute to the county's workforce as they develop critical skills. The collaboration sets the stage for continued partnership, the development of a more robust and proficient future workforce by providing meaningful employment for Miami-Dade County's youth. Attached is a summary of the program's past performance.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). The funding amount from The Children's Trust and the program cost have been constant since remain the 2018-19 program year.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

SUMMER YOUTH INTERNSHIP PROGRAM

2020 IMPACT REPORT



PROGRAM SUMMARY

In its fifth year of operation, the Summer Youth Internship Program continues to serve our community despite the current challenges with COVID-19. Contingency plans were created which allowed us to adapt to the changing CDC and local municipality guidelines. The Children's Trust, Miami Dade County, CareerSource South Florida, the South Florida Educational Federal Credit Union and the Foundation for New Education Initiatives, collaborated with a single intent in mind: to provide a meaningful paid summer internship opportunity for youth across Miami Dade County.

The unique structure of this high-quality summer internship program included parent, student and employer orientations conducted virtually, online pre-internship training for interns, student interns assigned to certified M-DCPS teachers, a curriculum consisting of weekly assignments, an online interface, and Miami.GetMyInterns.org for registration and matching of interns and employers.

NUMBERS AT A GLANCE



2,675 youth applied for the Summer Youth Internship Program.



2,072 youth were placed in **594** participating companies.



273 or **11%** of youth placed in Internships had a disability.



99% completed the program working a total of **322,672** hours.



174 youth earned dual enrollment credit from Miami Dade College.

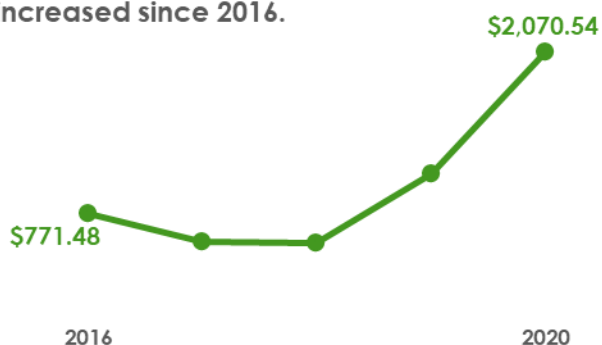


67% of youth enrolled qualified for free/reduced price lunch.

PROGRAM HIGHLIGHT

By offering both practical work experience and developmental opportunities, the Summer Youth Internship aims to enable participants to contribute to the county's workforce as they develop critical skills and a sense of fiscal responsibility. All students enrolled in SYIP are required to open a bank account through South Florida Educational Credit Union. Despite economic hardships caused by the pandemic, **81%** of the interns bank accounts remained open in 2020. Additionally, the amount remaining in participants' accounts at the conclusion of the program each year has increased significantly.

The **average balance in open bank accounts at the conclusion of summer has drastically increased since 2016.**



INTERNSHIP SETTING

In the wake of the pandemic, the Summer Youth Internship Program was able to quickly pivot making opportunities available in multiple formats as opposed to the traditional in-person setting.

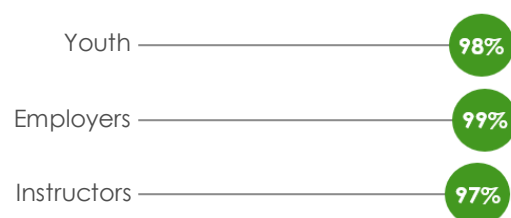
More than half of intern's work experience took place in a remote setting.



OUTCOMES

Three satisfaction surveys were distributed at the conclusion of the program to determine the quality of programming.

Nearly all participants were **satisfied** with the Summer Youth Internship Program.



The Children’s Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-13

Strategic Plan Priority Investment Area: Youth Development: After-school programs and summer camps.

Strategic Plan Headline Community Results: Students are succeeding academically; children meet recommended levels of physical activity; and children behave appropriately in schools, homes and communities.

Recommended Action: Authorization to negotiate and execute contract renewals with 11 providers, identified herein, to deliver high quality summer camp services for 930 elementary school children, in a combined total amount not to exceed \$1,435,523.00, each for a term of up to six months, commencing March 1, 2021, and ending August 31, 2021, for summer only programs, with two remaining annual renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$1,435,523.00 for this resolution is allocated for FY 2020-21.

Description of Services: The Children’s Trust funds after-school and summer camp programming for elementary school children (grades K-5) in inclusive and specialty disability programs. Inclusive programs engage a minimum of 10 percent of children with disabilities, while specialty disability programs engage a minimum of 40 percent. Summer programs operate five days per week (Monday-Friday) for at least 10 hours per day over a period of six to 11 weeks.

Programs follow a structured schedule of activities to support academic success, social-emotional learning (SEL), and physical fitness. For elementary school programs, there is a focus on learning to read in grades K-3, with a shift on reading to learn in grades 4-5. Evidence-based group literacy strategies are utilized, along with differentiated (individualized) small group reading instruction by certified teachers for children struggling with reading. SEL is focused on developing essential competencies and life skills. Fitness components aim to help children meet recommended levels for high-intensity activity. Children receive nutritious food and beverages, and programs incorporate family engagement. Additional skill-building activities vary across programs and may include STEM (science, technology, engineering, math), arts and culture, civic engagement and/or specialized programming for children with disabilities.

Summer Only Providers	
Agency	Amount Not to Exceed
Breakthrough Miami, Inc.	\$104,400.00
First Serve Miami, Inc.	\$62,574.00
Greater Miami Youth Symphony of Dade County, Florida, Inc.	\$49,590.00
Judah Christian Center Ministries, Inc.	\$62,574.00

Summer Only Providers	
Agency	Amount Not to Exceed
Michael-Ann Russell Jewish Community Center, Inc.	\$250,193.00
Shake-A-Leg Miami, Inc.	\$196,997.00
South Florida Autism Center, Inc.	\$139,679.00
St. Alban's Day Nursery, Inc.	\$80,513.00
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	\$166,136.00
University of Miami Department of Psychology	\$154,500.00
YWCA of Greater Miami-Dade, Inc.	\$168,367.00
Total:	\$1,435,523.00

Background: The review process for contract renewal consideration included qualitative and quantitative data reviews and a virtual activity observation. Due to the coronavirus disease 2019 (COVID-19) pandemic, summer camp services were delivered both virtually and in-person. Providers were able to offer high-quality individualized services to meet family needs. In-person services were offered while maintaining child and staff safety and following Centers for Disease Control guidelines. During the summer period, 630 children received summer camp services from the summer-only service providers identified herein. Thirty-two percent of the children served reported living with a disability.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

YOUTH DEVELOPMENT K-5: SUMMER ONLY

Despite the Coronavirus (COVID-19) pandemic, our Youth Development: K-5 Summer Programs continued to provide summer camp services to elementary school students. As we recognize and appreciate the innovation and flexibility of our funded programs, and based upon provider and community input, providers were given the option to provide various service-delivery modalities based on the needs of families and social distancing guidelines - and some were able to provide in-person, virtual or hybrid summer supports. We have seen dedication and creativity in supporting the families of Miami-Dade County during this uncertain time and have worked together with providers to ensure our young children have access to enriching programming. Considering the current administrative and programmatic realities of our programs, the program observations were modified to align with the adjustment of program expectations. To limit face-to-face interactions between staff and providers, we implemented safety and administration protocols where providers confirmed and attested to adherence to contractual administrative policies and procedures, including CDC Guidelines. Program observations were conducted virtually via Zoom or Teams - and the analysis of these observations indicates that 89 percent of participants were fully engaged during the sessions.

Summary of Summer 2020 Services

31
average days
of services with
no COVID-19
incidences

630
children served

32%
(199)
reported living
with one or
more
disabilities

Agency name	Number of days of services	Children served	% of children with disabilities
Breakthrough Miami, Inc.	29	122	3%
First Serve Miami, Inc.*	19	19	21%
Greater Miami Youth Symphony of Dade County, Florida, Inc.	40	67	17%
Judah Christian Center Ministries, Inc.*	21	17	6%
Michael-Ann Russell Jewish Community Center, Inc.	39	134	28%
Shake-A-Leg Miami, Inc.	30	90	57%
South Florida Autism Center, Inc.**	34	13	100%
St. Alban's Day Nursery, Inc.	39	44	9%
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	32	39	72%
University of Miami**	29	42	100%
YWCA of Greater Miami-Dade, Inc.***	30	43	7%

* First Serve Miami, Inc. and Judah Christian Center Ministries, Inc. had to shut down early due to suspected COVID-19 exposures - and they were able to prevent outbreaks at their respective sites.

** South Florida Autism Center and University of Miami provided individualized services for each child and their family to support the child’s overall development and mitigate the significant learning loss due to the coronavirus pandemic shutdowns.

*** YWCA of Greater Miami-Dade, Inc. was a year-round provider, but opted to provide summer only services starting next year.

The Children's Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-14

Strategic Plan Priority Investment Areas: Youth Development: After-school programs and summer camps; Youth enrichment programs

Strategic Plan Headline Community Results: Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute contract renewals with 17 providers, identified herein, to deliver high-quality summer camp services to 1,520 youth, in a total amount not to exceed \$2,597,209.00, each for a term of six months, commencing March 1, 2021, and ending August 31, 2021, with two remaining renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$2,597,209.00 for this resolution is allocated for FY 2020-2021.

Description of Services: The Children's Trust provides funding for summer camps for middle and high school youth (grades 6-12) in inclusive and specialty disability programs. Inclusive programs engage a minimum of 10 percent of youth with disabilities while specialty disability programs engage 40 percent. Typically, summer programs must operate for at least six weeks with a minimum of 90 contact hours per youth. However, programs may break up their service periods into cohorts and offer shorter intervals for youth of at least 15 days of service. Programs follow a structured schedule of activities to support social-emotional learning (SEL) along with skills-building in one or more specialized areas, such as arts, STEM (science, technology, engineering, math), civic engagement, sports, entrepreneurship or college readiness. Many programs also include family engagement activities.

The following providers are recommended for renewal:

Agency	Amount not to Exceed
Breakthrough Miami Inc.	\$456,750.00
Centro Campesino Farmworker Center Inc.	\$ 84,486.00
Fit Kids of America Corp.	\$155,907.00
FIU Board of Trustees College of Engineering and Computing	\$126,133.00
Honey Shine, Inc.	\$202,938.00
Network for Teaching Entrepreneurship, Inc.	\$251,926.00
Shake-A-Leg Miami, Inc.	\$113,696.00
Teen Up-ward Bound, Inc.	\$ 78,280.00
The Dave and Mary Alper Jewish Community Center, Inc.	\$ 42,744.00
The District Board of Trustees of Miami Dade College, FL	\$ 83,577.00
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	\$169,870.00

Agency	Amount not to Exceed
The New Jerusalem Community Development Corporation	\$119,383.00
Town of Cutler Bay	\$135,700.00
Trinity Church, Incorporated	\$174,119.00
University of Miami - Children & Youth Law Clinic Law School	\$128,100.00
University of Miami - Frost School of Music	\$146,400.00
University of Miami - Kinesiology & Sport Sciences	\$127,200.00
Total:	\$2,597,209.00

Background: On May 29, 2018, the board of The Children’s Trust approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle. The 17 programs listed above demonstrated their capacity, expertise, and qualifications to provide high-quality summer programming.

The review process for contract renewal consideration included qualitative and quantitative data reviews, as well as a virtual activity observation. Due to the coronavirus disease 2019 (COVID-19) pandemic summer camp services were delivered both virtually and in-person. During the summer of 2020, 1225 children received services from the service providers identified herein. Seventeen percent of the children served reported living with a disability. One provider, The Town of Cutler Bay, elected not to deliver services this past summer due to lack of service location availability and the inability to deliver the program curriculum virtually. All 17 providers are being recommend for renewal.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval.

The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October, 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

YOUTH DEVELOPMENT 6-12: SUMMER ONLY

Our Youth Development:6-12 Summer Programs continued to provide summer camp services to middle and high schools students despite the Coronavirus (COVID-19) pandemic. As we recognize and appreciate the innovation and flexibility of our funded programs, and based upon provider and community input, providers were given the option to provide various service-delivery modalities based on the needs of families and social distancing guidelines - and some were able to provide in-person, virtual or hybrid summer supports. We have seen dedication and creativity in supporting the families of Miami-Dade County during this uncertain time and have worked together with providers to ensure our youth have access to enriching programming. Considering the current administrative and programmatic realities of our programs, the program observations were modified to align with the adjustment of program expectations. To limit face-to-face interactions between staff and providers, we implemented safety and administration protocols where providers confirmed and attested to adherence to contractual administrative policies and procedures, including CDC Guidelines. Program observations were conducted virtually via Zoom or Teams- and the analysis of these observations indicates that 88 percent of participants were fully engaged during the sessions.

Summary of Summer 2020 Services

32
average days
of services with
no COVID-19
incidences

1,225
children served

17%
(214)
reported living
with one or
more

Agency name	Number of days of services	Children served	% of children with disabilities
Breakthrough Miami, Inc.	30	609	15%
Centro Campesino Farmworker Center Inc.	34	28	4%
Fit Kids of America	44	13	23%
FIU Board of Trustees	30	48	17%
Honey Shine, Inc.	29	44	7%
Network for Teaching Entrepreneurship, Inc.	30	134	5%
Shake-A-Leg Miami, Inc.	30	52	67%
Teen Up-ward Bound, Inc.	44	36	14%
The Dave and Mary Alper Jewish Community Center, Inc.	18	9	67%
The District Board of Trustees of Miami Dade College, FL	29	17	18%
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	39	22	59%
The New Jerusalem Community Development Corporation	39	17	12%
Town of Cutler Bay*	n/a	n/a	n/a
Trinity Church, Incorporated	34	26	23%
University of Miami (Children & Youth Law Clinic Law School)	29	41	39%
University of Miami (Frost School of Music)	40	78	9%
University of Miami (Kinesiology & Sport Sciences)	20	51	14%

* Town of Cutler did not provide services in summer 2020, due to extenuating circumstances related to their STEM robotics program, which includes high-contact activities. The program has a prior history of satisfactory performance delivering a robotics program that offers hands-on experience for youth who interact in small groups and practice together.

The Children’s Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-15

Strategic Plan Priority Investment Area: Early Childhood Development: Developmental screening, assessment & early intervention

Strategic Plan Headline Community Results: Children attend quality child care; children are ready for kindergarten; children are supported by nurturing and involved parents; children behave appropriately in schools, homes and communities; and students are succeeding academically.

Recommended Action: Authorization to negotiate and execute contracts with eight providers, identified herein, to provide early intervention summer camp services for 635 children, birth to five years of age, in a total amount not to exceed \$2,217,499.00 for a term of six months, commencing March 1, 2021, and ending August 31, 2021, with two remaining renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$2,217,499.00 for this resolution is allocated for FY 2020-21.

Description of Services: In light of the benefits of early intervention services and the risks of summer learning loss, one of The Children’s Trust’s goals is to provide continuity of the beneficial impacts of school year early intervention services through the summer months. The agencies listed below offer full-day summer programs for young children who receive academic school year services funded through the Individuals with Disabilities Education Act (IDEA), Part B or Part C, or who have developmental delays in areas of speech/language, cognition, physical well-being, social-emotional challenges or behavioral problems.

Agency	Funding Amount
Dave and Mary Alper JCC	\$37,504.00
Easter Seals of South Florida Inc.	\$446,486.00
FIU – Center for Children & Families	\$482,435.00
Miami Lighthouse for the Blind	\$121,428.00
The Arc of South Florida	\$495,315.00
UM – Department of Pediatrics	\$207,331.00
UM – Department of Psychology	\$130,000.00
United Cerebral Palsy	\$297,000.00
Total:	\$2,217,499.00

Summer programs for children with delays/disabilities operate five days a week (Monday-Friday) for a minimum of eight hours each day with a program duration of six to 11 consecutive weeks during the summer months. Although some children with specific exceptionalities may not attend the full program day, the specified hours are made available to accommodate working families’ needs for high-quality summer care.

Services are expected to meet children’s individual developmental needs, align with the goals of their school year service plans (i.e., Individual Family Service Plan, Individual Education Plan), be tailored to the ages and levels of functioning, and allow for active exploration of the environment. Schedules for the summer program are comprised of structured and non-structured activities based on routines that support child development. Services include self-directed, hands-on learning activities, active play, quiet learning, and regular, supported

interaction with peers and teachers. All programs provide purposeful family engagement and support to encourage communication. During summer 2020, programs were proactive and intentional to meet the needs of the families they serve. Services were individualized for each child/family to support the child's overall development and mitigate the significant learning loss due to closures caused by the coronavirus disease 2019 (COVID-19) pandemic.

Background: Children with identified delays or special needs in early childhood who receive appropriate, responsive intervention are more likely to develop to their full potential. Contrary, undetected or untreated delays may cause affected children to experience long-term challenges and the required treatment can be increasingly more costly, complicated, and resistant to intervention. The IDEA ensures that children with disabilities get the appropriate services needed to succeed in school. Services offered through IDEA, Part B (for children ages 3 through 21) and Part C (for children birth through age 2), are available for children who have developmental delays or have been diagnosed with a physical or mental condition that creates a high probability of subsequent developmental delay. The goals of The Trust's summer services are to provide continuity of the beneficial impacts of school-year early intervention services through the summer months and to reduce the risks of summer learning loss.

The review process for contract renewal consideration included qualitative and quantitative data reviews, as well as a virtual activity observation. Due to the COVID-19 pandemic, summer camp services were delivered both virtually and in-person. Providers were able to offer high-quality individualized services to meet family needs. In-person services were offered while maintaining child and staff safety and following Centers for Disease Control guidelines. During the summer period, 425 children received services from the service providers identified herein.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

SUMMER EARLY INTERVENTION PROGRAMS FOR YOUNG CHILDREN WITH DISABILITIES

Our summer early intervention programs continued our focused approach to provide comprehensive services for our birth to five-year-old children with disabilities. This investment promotes school readiness for children who receive school-year early intervention and exceptional education programming. Due to the Coronavirus (COVID-19) pandemic, providers were required to follow CDC guidelines and appropriate group sizes for in-person services. Additionally, providers were given the option to provide various service-delivery modalities based on the needs of families - and some were able to provide in-person, virtual or hybrid summer supports. Considering the current administrative and programmatic realities of our programs, the program observations were modified to align with the adjustment of program expectations. To limit face-to-face interactions between staff and providers, we implemented safety and administration protocols where providers confirmed and attested to adherence to contractual administrative policies and procedures, including CDC Guidelines. Program observations were conducted virtually via Zoom or Teams - and the analysis of these observations indicates that 100 percent of participants were fully engaged during the sessions. This is significant considering that this vulnerable population faces unique health and social challenges to consistently attend a center-based program in combination with the effects of the pandemic.

Summary of Summer 2020 Services

25
average
sessions
attended with
no COVID-19
incidences

425
children
served

100%
(425)
reported living
with one or
more
disabilities

Agency name	Children served	Average sessions per child
Arc of South Florida	103	34
Dave and Mary Alper Jewish Community Center	10	17
Easter Seals South Florida	48	27
FIU Board of Trustees (Center for Children & Families) *	50	7
The Miami Lighthouse for the Blind and Visually Impaired Inc.*	18	8
United Cerebral Palsy Association dba. United Community Options	94	22
University of Miami (Department of Psychology)	38	29
University of Miami (Department of Pediatrics)	64	31

* FIU Board of Trustees and Miami Lighthouse for the Blind and Visually Impaired Inc. had to limit screen time with their participants based of their age and/or disabilities. Therefore, they conducted longer sessions with the children and their families, but less frequently; thus, their average sessions per child are lower relative to other programs.

The Children’s Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-16

Strategic Plan Priority Investment Area: Youth Development: After-school programs and summer camps

Strategic Plan Headline Community Results: Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to execute a contract amendment with Ayuda, Inc., to replace a subcontractor in Contract #2114-1040.

Budget Impact: There is no budget impact for this action.

Description of Services: The Children’s Trust funds after-school and summer camp programming for elementary school children (grades K-5) in inclusive programs. Ayuda, Inc., operates an after-school program five days per week (Monday-Friday) following the Miami-Dade County Public Schools calendar for 180 days. Its summer program also operates five days per week for six weeks. The program follows a structured schedule of activities to support academic success, social-emotional learning (SEL) and physical fitness. Children receive a nutritious snack each day.

On April 20, 2020, the board approved contract renewals for Youth Development: K-5 initiatives through resolution #2020-47. The contract listed below requires an amendment to reflect a subcontractor replacement. Resolution #2017-17, approved by the board on October 19, 2016, requires certain contract amendments including those for subcontractor changes to receive board approval.

This amendment is necessary as the current subcontractor no longer owns the property that was used to deliver the Youth Development: K-5 services.

Agency	Contract Number	Subcontractor Change
Ayuda, Inc.	YAS-#2114-1040	Replace “Happy Kids Childcare, Inc.” with “AME Enterprises, Inc. d/b/a Kiddie Ranch School” for the delivery of after-school and summer camp services at their service delivery location.

Action: Amend Contract #YAS-#2114-1040 to reflect the removal and addition of the subcontractors included in the table above.

Geographic Area: Flagami neighborhoods

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-17

Strategic Plan Priority Investment Area: Parenting; Early Childhood Development; Community Awareness and Advocacy; and Program Evaluation and Community Research.

Strategic Plan Headline Community Results: Children attend quality child care; Children regularly access medical, dental and behavioral health care services; Children are supported by nurturing and involved parents; Children are ready for kindergarten; and Children behave appropriately in school, homes and communities.

Recommended Action: Authorization to execute a data collaboration and sharing agreement with the University of Miami as part of the Miami-Dade Integrating Data for Effectiveness Across Systems (IDEAS) Consortium for Children to collaborate and share data through an early childhood services (birth through age 8) Integrated Data System (IDS) in order to identify and address children's school readiness needs; improve services and resources needed to meet the needs of children; achieve continuous improvement across programs; and make informed public policy decisions in Miami Dade County.

Budget Impact: There is no budget impact for this resolution.

Background: The Miami-Dade IDEAS Consortium for Children (Consortium) is a partnership with the University of Miami (UM) and four leading direct service provider systems that impact early learning outcomes: Miami-Dade County Public Schools (M-DCPS), The Early Learning Coalition of Miami-Dade/Monroe Counties (ELCMDM), The Children's Trust, and the Miami-Dade County Community Action Agency and Human Services (CAHSD) Department Head Start/Early Head Start Program. These agencies collectively provide early childhood services to more than 80 percent of young children residing in Miami Dade County prior to kindergarten.

This effort was originally launched with federal Institute of Education Sciences (IES) funding, and an August 16, 2016 data-sharing agreement between M-DCPS, UM, ELCMDM, and The Trust linked data contributed by each entity to identify and address children's school readiness needs, improve services and resources needed, achieve continuous improvement across programs, and make informed public policy decisions. CAHSD became a party to the 2016 agreement on October 11, 2017. The initial project enabled cross-sectional and longitudinal research activities to identify the factors that facilitate favorable educational and lifelong well-being outcomes for young children (see attached Research Briefs that resulted from this work).

As part of these early efforts, the Miami-Dade County community was selected as one of the learning communities to receive technical assistance from the national Actionable Intelligence for Social Policy (AISP). The AISP Network is a professional group of individuals within county organizations, state agencies, and universities that operate integrated data systems (IDS)

across the U.S. The Consortium refined its shared mission and operations to reflect best practices and now collaborates with AISP and national peers that use IDS to address child needs.

As part of resolution #2020-64, approved by the board on June 15, 2020, for The Children's Trust's annual IT vendors, UM is funded through research and evaluation funds of \$150,000.00 to provide technology infrastructure supports for the IDEAS Consortium, including data administration, hosting, analysis and project management services. UM provides the secure technical platform and software services for ongoing data acquisition and processing to link data across systems, inclusive of ensuring proper legal data sharing agreements and governance and providing data analysis and dissemination support.

Although the 2016 data sharing agreement expired on August 17, 2019, the Consortium has continued its work with existing integrated data. A new agreement is needed for continued data sharing and analyses.

Description of Services: Addressing the school readiness needs of children living in low-income communities as they transition into kindergarten is a critical national policy issue. Miami Dade County is one of the largest and most ethnically diverse counties in the United States. Too many children in our county experience undue challenges related to poverty and lack of high-quality early childhood supports and other opportunities. Of urgent concern is that this results in many children entering prekindergarten and kindergarten classrooms with disparities in social, emotional, and academic needs that cannot be addressed solely by classroom teachers or school district resources.

Many children entering public schools have previously received educational services through community-based early childhood programs. However, before this initiative there was no way to assess service gaps across the transition to kindergarten, and, thus, identify and better address children's school readiness needs. The Consortium establishes a formal research-practice partnership among early childhood direct service systems and M-DCPS. The initial goals have been to improve coordinated early childhood research, practice, and policy, to support school readiness and early school success for all young children, especially those most vulnerable to the negative neighborhood and social determinants.

For the past two years, the Consortium has held an annual IDEAS Synergy event. In June 2020, the virtual workshop topic was "*Equity and resilience mapping with integrated data: Aligning early childhood needs, resources, and policies.*" The online event drew a diverse group of 130 early childhood experts, from community agencies to interdisciplinary researchers and leading provider systems. Together, we reviewed new mapping of neighborhood risks and child resilience across Miami-Dade County, highlighting Census tracts in Little Havana and Little Haiti where children are doing better than expected based on neighborhood indicators. This event contributed to a conversation about equity and the key factors influencing outcomes for young children, with input from affected communities to guide practices and policies.

There are numerous local IDS groups across the state, and the IDEAS Consortium has actively collaborated with these groups and several state officials through a Florida IDS Network to coordinate best practices in data sharing and integration efforts at state level to assist local IDS partnerships.

The Consortium also collaborates with local neighborhood groups, such as the Together for Children's neighborhood coalitions working on early learning. This collaboration recently led to a \$23,000.00 Miami Foundation grant to the Haitian Neighborhood Center Sant La with the

Consortium's support to apply aggregated data locally to help increase access to quality early learning programs for parents and caregivers living in Miami's northeast corridor

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children’s Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-18

Strategic Plan Priority Investment Area: Program and Professional Development: Innovation lab to pilot new strategies, methods, instruments and partnerships.

Strategic Plan Headline Community Result(s): This initiative impacts all headline community results.

Recommended Action: Authorization to negotiate and execute contracts with 22 providers, identified herein, and selected following a competitive solicitation for innovative services to pilot or test new ideas or methods that have the potential to advance The Children’s Trust’s mission, in a total amount not to exceed \$1,645,000.00, for a term of 12 months, commencing January 1, 2021 and ending December 31, 2021.

Budget Impact: Funding in the amount of \$1,645,000.00 for this resolution is allocated for FY 2020-21 and is projected to be available for FY 2021-22.

Description of Services: The Innovation Fund allows The Children’s Trust to invest in innovative projects to test new ideas that address existing community needs through unique approaches that have not been tried before in our community. Funded agencies may plan or pilot the innovative concept or practice to benefit families with children in Miami-Dade County. The following service providers and projects are recommended for funding:

Organization & Subcontractors (if applicable)	Project Description	Amount Not to Exceed
Amerikua Permaculture LLC	The Beacon Green Health Project will maximize the functionality of The Beacon Charter School’s landscape so it can provide food for its students and staff and also for the local community. The project will transform the landscape of the school by creating a food forest, market garden, nursery, compost system and outdoor education center. The outcome of the project will not only generate food, but also produce soil and plants, allowing the entire community of Opa-Locka to obtain materials and services to grow foods at their homes and other community spaces.	\$55,000.00

Organization & Subcontractors (if applicable)	Project Description	Amount Not to Exceed
Be Strong International	Be Strong at the Table (BSATT) is an innovative relationship-building experience offered through a roundtable dining activity. The purpose of BSATT is to increase compassionate empathy, meaningful dialogue and healthy relationships amongst community members and leaders from different racial, cultural and socioeconomic backgrounds. Sessions will be recorded to create a BSATT documentary to increase awareness of the limitations that hinder meaningful progress towards equality and justice in our community. This project will also include the creation of a groundbreaking tool kit to allow institutions and organizations across Miami-Dade County to replicate BSATT.	\$85,000.00
Code Explorers	The AI Virtual Assistant Services for Miami-Dade County Residents (VAMIA) project is a customer-centric, conversational, voice-activated system that will provide information and assistance to Miami-Dade County constituents regarding The Children’s Trust Programs and Services. VAMIA will include news and alerts that are relevant to community members. If successful, the platform could be used by other governmental agencies.	\$55,000.00
Dream in Green	Dream in Green (DIG) will develop and promote an app and a web application that will provide location-specific and up-to-date recycling information, education on waste management strategies targeted for school-aged kids, connect residents to community-building events in their areas such as beach clean-ups, and notices for services provided by Miami-Dade County and its municipalities, such as electronic waste drop-off dates and tree giveaways. The purpose of the project is to increase a sense of responsibility for reducing waste by providing timely information and resources based on the registered resident’s address	\$70,000.00
Florida International University (FIU) - Department of Dietetics and Nutrition • Borinquen Medical Centers	Excessive weight during the first year of life leads to a higher risk of becoming overweight or obese later in life. FIU will pilot test the “ <u>Baby Feed Web-Portals</u> ” as tools to help healthcare professionals quickly and easily evaluate an infant’s diet, provide feedback to parents for improving their infant’s diet, and for parents to track their infant’s diet at home.	\$80,000.00

Organization & Subcontractors (if applicable)	Project Description	Amount Not to Exceed
Friends of the Underline, Inc. <ul style="list-style-type: none"> • Miami Dade College 	Leveling the Business Playing Field: The Underline Budding Entrepreneurs aims to debut small business incubator kiosks in The Underline’s first phase, the Brickell Backyard. Youth will be inspired to test and apply their creative vision and business concepts through an easy platform. Partnering with Miami Dade College Wolfson Campus, The Underline will develop a robust 16-week curriculum that encourages youth to dream up their best ideas for a business start-up. Business leaders will select 10 business proposals from the pool of youth participants with the reward of testing their business idea on The Underline via a “Shark Tank”-inspired format.	\$80,000.00
Greater Miami Youth for Christ	City Life/Kix: Youth Theater for Racial Reconciliation is a youth improv theatre company for racial reconciliation, composed of youth from the City Life KIX program, as well as youth from First United Methodist and/or Westminster Christian School. The regular rehearsals will bring together youth from disparate backgrounds to create art, share their stories, and discuss America’s past and present. Leaders will facilitate theatre exercises as the catalyst to broach hard discussions within the context of relationships. Through the rehearsal process, the bonds of a theatre company will form, and students will develop in their knowledge of racial injustice and be empowered to change their community.	\$55,000.00
Juggerknot Theatre Corporation	Miami Neighborhood Stories is a virtual, immersive theatre program targeting middle and high school youth, taking them on a virtual journey with live actors. The program specifically highlights historical events in Miami that contributed to racial inequities and social injustices that are still experienced today. The characters youth engage with are from different decades and represent the human experience and outcomes of local historic events.	\$65,000.00
Lawyers for Children (LFC)	The Virtual FYI (Foster Youth Informed) project will provide Miami’s foster youth with on-line information and education, including the creation of a virtual library of legal rights videos. LFC will work with their pro bono lawyers to produce educational videos for foster children that will explain all aspects of court proceedings and show mock hearings, including judicial review hearings, dependency trials, and what children can expect when questioned as witnesses. Children will be able to view the videos before participating in hearings, to become familiar with the process, make them feel comfortable, and decrease their anxiety. Videos will explain in-person hearings, as well as on-line hearings through the Zoom platform, which is how hearings are being conducted during the Covid-19 pandemic.	\$85,000.00

Organization & Subcontractors (if applicable)	Project Description	Amount Not to Exceed
Opa Locka Community Development Center	The Box Joy initiative works like a monthly subscription box but puts family mental health and bonding at the forefront. Each month families will receive a “box of joy” to combat family isolation. Each box will be a different theme. For example the first box will be a welcome box and includes a computer tablet, snacks for a family of six, meditation moment card and family boardgames journals for each family member. Activities are incorporated in each box that not only promote positive mental health but also promotes family bonding and family engagement in social activities. The “box” addresses mental health issues in communities of color in a non-threatening manner that takes into account the taboos and stigma often associated with mental health support.	\$80,000.00
Overtown Youth Center <ul style="list-style-type: none"> • New Horizons Community Mental Health Center 	The Overtown Youth Center (OYC) Family Vacation Initiative provides vacation experiences to families in historically under-resourced communities that are undergoing socio-economic transformation. Neighborhood gentrification research reveals family wellness is a great equalizer among incoming and historic residents. Yet the families historically residing in these communities often lack the resources and experience to yield the benefits of creating family history in ways that strengthen family wellness. During the vacations, families engage in purposeful itineraries of activities using the CASEL Social-Emotional Learning Model and a Family Resilience Scale to create positive family history, build intergenerational reconnection, and leverage the experiences to ensure all residents can confidently live, work, and play in their rapidly changing communities.	\$75,000.00
Quality Consulting and Research Group, Inc. <ul style="list-style-type: none"> • Children’s Equity Project 	Elevating EQUITY will take a preventative approach to racism by intentionally integrating anti-racist and anti-bias content into children’s education across all levels: administrators, teachers, and families. The program teaches explicit anti-bias and anti-racism practices to children and their caregivers, within early care and education settings, across Miami-Dade County. The two major goals are to engage teachers and administrators in an explicit process of identifying and reframing their racial/ethnic biases and to explicitly teach children equity practices.	\$85,000.00

Organization & Subcontractors (if applicable)	Project Description	Amount Not to Exceed
Sanrau Corp. <ul style="list-style-type: none"> • Carlmar, Inc. 	CeleBRAVE will address racial inequity and social injustice in preschool settings. Two early learning programs will partner to transform their daily practices by celebrating diversity and promoting interculturalism and anti-bias education. A written framework will be developed that incorporates the key elements which allows administrators and teaching staff to find common ground for implementation as well as the incorporation of the latest techniques and research. A podcast will also be developed with the goal of bringing parents of diverse backgrounds together to have open and honest conversations about topics such as cultural biases, racism, gender norms, and colorism.	\$60,000.00
South Florida Foster and Adoptive Parents Association, Inc.	The Adoption Peer Advocate Program (APAP) will support families throughout the child welfare adoption journey by mentoring and educating families in advance of adoption. APAP will be staffed by foster and/or adoptive parents with intimate knowledge of the child welfare system from the parent's perspective to best prepare families for adoption. A second integral component of the program is the monthly therapeutic support group provided by a bilingual, licensed clinician, who also has personal experience with fostering and adoption. Therapeutic intervention is typical for children being adopted from the child welfare system but supports for adoptive parents are not available.	\$85,000.00
Southern Scholarship Foundation, Inc. <ul style="list-style-type: none"> • Educate Tomorrow • UM Department of Education and Psychological Studies 	Southern Scholarship Foundation and Educate Tomorrow will bring rent-free, cooperative living housing to Miami-Dade County college students who have experienced homelessness and/or aged out of the foster care system. The program is unique because it provides long-term, rent-free housing for college students living with peers in a mutually supportive environment that demands accountability and flexibility.	\$75,000.00

Organization & Subcontractors (if applicable)	Project Description	Amount Not to Exceed
Sundari Foundation	<p>"Lotus Village Voices" will take place in an all new recording studio at Lotus Village and includes the development of therapeutically-informed educational arts programming for children living in the shelter. This program will create outlets for the voices of children and families who have too often survived by being invisible. Their life experiences, perspectives, stories, messages and artistic creativity will be heard, seen and appreciated by establishing a cloud-based audio and visual archive for them, and with permission, broadcast to our Miami-Dade community and the wider world beyond; and via an all new Lotus Village Voices vodcast ("The Vodcast"). The goal is to raise awareness of children with no place to call home; their need for safe, supportive shelter in times of transition; giving voice to their stories, special needs, strengths and creativity, messages, hopes and dreams; and sharing evidence-based best practices, service-driven research, and innovative solutions modeled in Lotus Village.</p>	\$75,000.00
The East West Foundation, Inc.	<p>Virtual Volunteer Exchange will be a platform where nonprofits can post tasks from their to-do lists, and volunteers can sign up to complete the job in an online environment. The goal of the platform is to increase access to resources for nonprofits by leveraging community expertise and engagement and improving access to service-learning and volunteer opportunities in Miami-Dade. Volunteers would range from seasoned professionals wanting to give back to the community (e.g., finance professionals, human resource experts) to youth (e.g., high-school and college students).</p>	\$85,000.00
<p>The Melissa Institute for Violence Prevention & Treatment, INC.</p> <ul style="list-style-type: none"> • Roots of Empathy 	<p>The Melissa Institute has partnered with Roots of Empathy to bring their evidence-based classroom program to Miami-Dade County. The Roots of Empathy program has been recognized globally and identifies empathy as a change agent in disrupting cycles of violence, abuse and neglect, which in turn builds human capital for generations to come. The program's goal is to build empathy in children, thus laying the foundation for civil society. The program is proven to increase prosocial behavior (caring, sharing, kindness and including others) while decreasing violent behaviors and creating more inclusive classrooms. In the long term, the program aims to reduce intergenerational cycles of violence as we prepare children for empathic leadership, responsible citizenship and responsive parenting.</p>	\$70,000.00

Organization & Subcontractors (if applicable)	Project Description	Amount Not to Exceed
Trinity Church <ul style="list-style-type: none"> • Patch of Heaven Sanctuary, Inc. 	The GEN2050 Ethnobotany and the Expressive Arts for Change Project blends ethnobotany, the expressive arts, and environmental justice advocacy to provide hands-on, outdoor STEAM (Science, Technology, Engineering, Arts & Culture, and Mathematics) experiences. Gen2050 Alumni Peer Educators will participate in delivering half-day and full-day field trips and workshops, alongside project staff to teach students about environmental justice and how to advocate for healthy communities by blending expressive arts with the study of ethnobotany.	\$80,000.00
University of Miami- Department of Psychology	The Single-Session Interventions (SSIs) project will build upon thirteen years of clinical research and experience to test evidence-based interventions for youth with emotional disorders. The University of Miami will disseminate SSIs for youth experiencing anxiety and depression that reflect the cultural and linguistic diversity of youth in Miami-Dade County via an online platform. The project will utilize two previously developed, self-administered SSIs hypothesized to improve proximal targets linked to the development of anxiety and depression in youth. The interventions will be available in English, Spanish and Haitian Creole.	\$80,000.00
University of Miami (UM) -Nova Southeastern University Center for Autism and Related Disabilities (CARD)	This program will develop and provide a brief 4-session telehealth group protocol and indicated prevention program to support caregivers that have mild to significant anxiety or depression symptoms and are parenting children with autism spectrum disorder (ASD). The UM CARD team will modify an existing research-based psychotherapy protocol for adults to address the unique needs of caregivers of children with ASD. They will include caregivers with mild as well as more significant symptoms of anxiety or depression in order to prevent further escalation of symptoms, and utilize telehealth delivery for the intervention.	\$80,000.00
Urgent Inc. <ul style="list-style-type: none"> • Alliance for Media Arts and Culture 	Urgent Inc. will establish the first registered digital media arts pre-apprenticeship in the state of Florida aimed to grow the creative design industry career pathway in Miami-Dade County and address the growing workforce need identified by The Beacon Council's One Community One Goal. The Creative Design sector includes essential skill sets in media production, entertainment development, production, and distribution of digital communications and graphic art and design. Youth who gain access to this talent development pathway will have a competitive advantage in pursuing careers in the Creative/Tech growth industry.	\$85,000.00

Background: The Children’s Trust issued an Invitation to Negotiate (ITN) #2020-09 on February 20, 2020, to fund innovative projects and test new ideas that could lead to effective and equitable opportunities for vulnerable populations to help children thrive.

ITN #2020-09 was suspended on March 18, 2020, due to the coronavirus disease 2019 (COVID-19) pandemic. During that time, the full ITN was available for review in Trust Central and there was access to submit questions through the system. However, access to existing applications and submissions ceased. On July 13, 2020, ITN #2020-09 was re-opened for existing and new applicants. The Children’s Trust encouraged proposals demonstrating: Innovative strategies or approaches that address racial inequity or social injustice impacting children and families in Miami-Dade County; and/or Innovative strategies or approaches to support children and families in navigating the effects of COVID-19.

During this funding cycle, awards were capped at \$100,000.00 per successful application. Two hundred eighty-seven pre-applications were received and reviewed by The Children’s Trust innovation team, of which 59 were invited to submit a full application. A total of 47 complete applications were submitted. The comprehensive review process included an independent program application rating by three trained reviewers, a review team debriefing, a fiscal audit review, interviews for all applicants from the viable pool, and an initiative-wide review. Twenty-two applications are being recommended for funding.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children’s Trust Board Meeting

Date: October 19, 2020

Resolution: 2021-19

Strategic Plan Priority Investment Area: Early Childhood Development, Health & Wellness, and Program & Professional Development

Strategic Plan Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to release competitive solicitations, in alignment with the board’s strategic plan and projected available funding, across multiple priority investment areas that have funding cycles ending in the 2020-2021 fiscal year.

Budget Impact: Funding for this resolution is projected to be available in FY 2021-2022.

Description of Services: This resolution authorizes The Children’s Trust to release competitive solicitations across the following initiatives. The first table below presents the relevant timing and funding levels for each of the initiatives. Details about the populations, activities and, outcomes for each initiative are included in the second table below.

Priority Investment Area, Initiative and Cycle	Estimated Release	Estimated Funding Recommendations	2019-20 Allocation	2020-21 Funding to Release
Early Childhood Development: Help Me Grow Screening, Assessment and Early Intervention (5-year funding cycle starting Oct 2021)	February 2021	May 2021	\$200,000.00	\$200,000.00
Health & Wellness: Afterschool Meal Program Food and Nutrition in Youth Programs (5-year funding cycle starting Oct 2021)	February 2021	May 2021	\$600,000.00	\$600,000.00
Program & Professional Development: Small Community-based Organization (CBO) Capacity Building Initiative (2-year funding cycle starting Oct 2021)	March 2021	June 2021	\$600,000.00	\$600,000.00
Early Childhood Development: Community Research Demonstration Projects (5-year funding cycle starting Oct 2021)	March 2021	July 2021	\$1,539,358.00	\$1,539,358.00
TOTALS:			\$2,939,358.00	\$2,939,358.00

All services shall include children and youth with disabilities and their families. Programs and projects will also be encouraged to reach other vulnerable populations who have been negatively impacted by poverty, lack of opportunity and related neighborhood and social factors. Finally, high need groups prioritized in the strategic plan include children in foster

care, children under the jurisdiction of the juvenile justice system, and children who are experiencing homelessness.

Services will be delivered throughout Miami-Dade County, with an expected concentration in under-served communities with high need. Solicitations will require applicants to describe how they will appropriately address our diverse populations’ needs across the county with the required evidence-based and best practices suitably adapted for the proposed populations. Descriptions of the target populations, primary activities, and outcomes for each solicitation to be released are detailed in the following table.

Initiative	Target Population	Activities	Outcomes
Early Childhood Development: Help Me Grow Screening, Assessment and Early Intervention	Young children ages birth to eight years with suspected developmental delays or disabilities	<ul style="list-style-type: none"> Centralized telephone access point for families to call for resources and referrals Family and community outreach Child health provider outreach Data collection and analysis 	Leverage existing resources to be sure Miami-Dade County is: <ul style="list-style-type: none"> Identifying vulnerable children through developmental and behavioral health screening Link families to community-based services Empower families to support their children’s healthy development
Health & Wellness: Afterschool Meal Program Food and Nutrition in Youth Programs	School-age children and youth attending Trust-funded programs	Snacks and supper, including food acquisition and distribution, meal planning and facilitation of applications to Florida Department of Health for federally subsidized food.	<ul style="list-style-type: none"> Trust-funded program sites are approved by the Department of Health for federal reimbursement Children receive healthy food and beverages in youth development programs
Early Childhood Development: Community Research Demonstration Projects	High need young children through age 5 years and their families/ caregivers, with priority on prenatal/ birth-2 years	Active community-research partnership using community-based participatory research framework focused on implementing and evaluating evidence-based or promising programs that support early childhood development within high-need communities.	Positive effects and reduced disparities in school readiness and child development domains like: <ul style="list-style-type: none"> Language/literacy/ communication, Cognition, Approaches to learning, Physical health/motor development, Self-help and Social/emotional development
Program & Professional Development: Small CBO Capacity Building Initiative	Non-funded small CBOs	Small CBO supports include agency-level development of administrative, fiscal and programmatic capacities that increase agencies ability to achieve their mission.	<ul style="list-style-type: none"> Increase agency administrative, fiscal and programmatic capacity based on an individual development plan Diversify funding streams

Background: This resolution to release competitive funding has been designed to align with The Children’s Trust’s strategic plan and the board’s guidance.

Help Me Grow and the food and nutrition programs were discussed at an ad hoc health committee meeting held on December 9, 2019, where the committee demonstrated continued support of these priority investment areas. Both solicitations were released last year, but were suspended due to the coronavirus disease 2019 (COVID-19) pandemic. Current vendors were approved to continue funding for another year until the release of this solicitation.

New solicitations for small community-based organizations (CBOs) capacity building and early childhood community research demonstration projects are due to be released because their current funding cycles will end in March 2021, and July 2021, respectively.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of October, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

THE CHILDREN'S TRUST
President/CEO
Agreements - </= \$25,000
April 1, 2020 through June 30, 2020

Qty	Organization	Participants	Agreement Amount	Description
Promote Citizen Engagement and Leadership				
1	93rd St Community Development Corporation Inc	40	\$20,000.00	To support programming that promotes the academic and social-emotional growth of at least 40 youth in North Dade - (West Little River).
2	A Worthy Cause Inc	50	\$12,000.00	To support programming that promotes the academic and social-emotional growth of at least 50 youth in South Dade - (Perrine).
3	Agape 4 Orphans International Inc	50	\$20,000.00	To support programming that promotes the academic and social-emotional growth of at least 50 youth in Coconut Grove - (100% of the program participant are children with disabilities).
4	Center for Family and Child Enrichment Inc	30	\$18,000.00	To support programming that promotes the academic and social-emotional growth of at least 30 youth from neighborhoods throughout Miami Dade (County Wide - children referred by the Juvenile Services Department).
5	City of North Miami	30	\$17,980.00	To support programming that promotes the academic and social-emotional growth of at least 30 youth in the City of North Miami.
6	Coach Sam Burley Foundation Inc	50	\$10,000.00	To support programming that promotes the academic and social-emotional growth of at least 50 youth in South Dade (Richmond Heights, Goulds, Naranja).
7	Dance Center of Florida	50	\$15,000.00	To support programming that promotes the academic and social-emotional growth of at least 50 youth in Central Dade (Overtown).
8	DCS Mentoring Program Inc	40	\$13,500.00	To support programming that promotes the academic and social-emotional growth of at least 40 youth in North Dade (Opa-Locka).
9	Diva Arts and Entertainment Inc	30	\$10,000.00	To support programming that promotes the academic and social-emotional growth of at least 30 youth in North Dade (Golden Glades).
10	Goulds Coalition of Ministers and Lay People Inc	100	\$5,000.00	To support programming that promotes the academic and social-emotional growth of at least 100 youth in South Dade (Goulds, Naranja).
11	Grace Christian Ministry	30	\$18,000.00	To support programming that promotes the academic and social-emotional growth of at least 30 youth in Liberty City (West Little River).
12	Greater St Matthews Holiness Church Inc	50	\$20,000.00	To support programming that promotes the academic and social-emotional growth of at least 50 youth in South Dade (Florida City).
13	Ground Game Training LLC	50	\$20,000.00	To support programming that promotes the academic and social-emotional growth of at least 50 youth in Central Dade -(South Miami).
14	JoAnns A Place of Refuge Inc	50	\$18,000.00	To support programming that promotes the academic and social-emotional growth of at least 50 youth in South Dade (Naranja).
15	Jordan Grove MBL Corp dba Jordan Grove Missionary Baptist Church	25	\$12,000.00	To support programming that promotes the academic and social-emotional growth of at least 25 youth in Central Dade (Model City).
16	Lil Abner Foundation Inc	150	\$24,000.00	To support programming that promotes the academic and social-emotional growth of at least 150 youth in West Dade (Sweetwater).
17	Loyola Elementary LLC	150	\$15,000.00	To support programming that promotes the academic and social-emotional growth of at least 150 youth in West Dade (Doral).
18	Macedonia Community Outreach Ministries Inc	40	\$20,000.00	To support programming that promotes the academic and social-emotional growth of at least 40 youth in Central Dade (Coconut Grove).
19	Miami Youth Garden Inc	50	\$20,000.00	To support programming that promotes the academic and social-emotional growth of at least 50 youth in Liberty City (Model City).
20	National Black Child Development Institute Inc Miami Affiliate	29	\$18,000.00	To support programming that promotes the academic and social-emotional growth of at least 29 youth in Advocacy - (Grove, South Miami).
21	Resourceful Solutions of South Florida Inc	30	\$10,000.00	To support neighborhood advocacy and civic leadership efforts that promotes the academic and social-meotional growth of at least 30 youth in North Dade (Miami Gardens, Opa-Locka).
22	Shirley Plantin dba U Turn Youth Consulting LLC	500	\$20,000.00	To support neighborhood advocacy and civic leadership efforts that promotes the academic and social-meotional growth of at least 500 youth in North Dade (North Miami, Lil Haiti).
23	South Florida Center for Percussive Arts Inc	800	\$10,000.00	To support programming that promotes the academic and social-emotional growth of at least 800 youth in Central Dade (Model City).
24	South Florida Progress Foundation	25	\$5,144.00	Funding to support (social, academic and/or physical) growth in high need populations and or neighborhoods for existing non-Trust funded services to 25 youth in Advocacy - (County Wide).

THE CHILDREN'S TRUST
President/CEO
Agreements - < / = \$25,000
April 1, 2020 through June 30, 2020

Qty	Organization	Participants	Agreement Amount	Description
25	St James Economic Development Inc	20	\$18,000.00	Funding to support (social, academic and/or physical) growth in high need populations and or neighborhoods for existing non-Trust funded services to 20 youth in Central Dade - (Coconut Grove).
26	The Center for Virtual and Community Advancement Inc	50	\$20,000.00	Funding to support (social, academic and/or physical) growth in high need populations and or neighborhoods for existing non-Trust funded services to 50 youth in South Dade - (FL City).
27	The Greater Goulds Optimist Club Inc	75	\$20,000.00	Funding to support (social, academic and/or physical) growth in high need populations and or neighborhoods for existing non-Trust funded services to 75 youth in South Dade - (Heights, Perrine, Goulds, Naranja).
28	The Historic Hampton House Community Trust Inc	400	\$18,000.00	Funding to support (social, academic and/or physical) growth in high need populations and or neighborhoods for existing non-Trust funded services to 400 youth in County Wide (Target to ELC and Early Learning Centers).
29	The Optimist Foundation of Greater Goulds Florida Inc	25	\$12,000.00	Funding to support (social, academic and/or physical) growth in high need populations and or neighborhoods for existing non-Trust funded services to 25 youth in South Dade - (Goulds).
30	The START Program Inc	20	\$15,000.00	Funding to support (social, academic and/or physical) growth in high need populations and or neighborhoods for existing non-Trust funded services to 20 youth in Central Dade - (Coconut Grove).
31	Walk By Faith Educational Centers	20	\$8,000.00	Funding to support (social, academic and/or physical) growth in high need populations and or neighborhoods for existing non-Trust funded services to 20 youth in Northeast Dade (North Miami, Lil Haiti).
	Subtotal	3,059	\$482,624.00	<i>Note about these grants: This investment serves 3,059 children/youth who live in high-need neighborhoods throughout Miami-Dade County. The grantees also leverage funds from other funders and sources amounting to nearly \$899,345.00. This is nearly a 1:2 funding leverage investment opportunity for The Children's Trust.</i>
Public Awareness and Program Promotion				
1	Coconut Grove Arts and Historical Association Inc	120,000	\$5,000.00	Coconut Grove Arts Festival provides the South Florida community access to visual, performing and culinary arts experiences.
	Subtotal	Subtotal	\$5,000.00	<i>Note about this grant: This investment supports and promotes the vitality of the community and the health development of children and their families. The grantees also leverage funds from other funders and sources amounting to \$15,000.00. This is a 1:3 funding leverage investment opportunity for The Children's Trust.</i>
	Program	Participants	Total Funded	# of Agreements
	Promote Citizen Engagement and Leadership	3,059	\$482,624.00	31
	Public Awareness and Program Promotion	120,000	\$5,000.00	1
	TOTAL	123,059	\$487,624.00	32

THE CHILDREN'S TRUST
President/CEO
Agreements - < / = \$25,000
July 1, 2020 through September 30, 2020

Qty	Organization	Participants	Final Agreement Amount	Description
Promote Citizen Engagement and Leadership				
1	Coconut Grove Optimist Foundation Inc	20	\$15,000	To support programming that promotes the academic and social-emotional growth of at least 20 youth in Central Miami-Dade - (Coconut Grove).
2	Emani Willem Jerome dba Bridge Builders 305 LLC	100	\$10,000	To support and facilitate The Children's Trust racial equity and social justice efforts.
3	Infinite Ways Network Inc	100	\$10,000	To support programming that promotes the academic and social-emotional growth of at least 100 youth in North Miami-Dade - (North Miami).
4	Leigh Ann Buchanan dba Change LAB LLC	100	\$10,000	To support and facilitate The Children's Trust racial equity and social justice efforts.
5	Pswap Mentoring and Swim Organization Inc	200	\$12,000	To support programming that promotes social-emotional growth and water safety of at least 200 youth in North Miami-Dade - (Miami Gardens, Opa-Locka and West Little River).
	Subtotal	520	\$57,000	<i>Note about these grants: This investment serves 520 children/youth and families throughout Miami-Dade County. The grantees also leverage funds from other funders and sources amounting to nearly \$47,355.00. This is nearly a 1:1 funding leverage investment opportunity for The Children's Trust.</i>
Public Awareness and Program Promotion				
1	YWCA of Greater Miami Dade Inc	5,000	\$10,000	Participate as an organization in the 21-Day Racial Equity & Social Justice Challenge.
2	Healthy Start Coalition of Miami Dade Inc	200	\$5,000	Healthy Start Coalition annual Awards & Recognition Ceremony.
	Subtotal	5,200	\$15,000	<i>Note about this grant: This investment supports and promotes the vitality of the community and the health development of children and their families. The grantees also leverage funds from other funders and sources amounting to \$26,500.00. This is nearly a 1:2 funding leverage investment opportunity for The Children's Trust.</i>
	Program	Participants	Total Funded	# Agreements
	Promote Citizen Engagement and Leadership	520	\$57,000	5
	Public Awareness and Program Promotion	5,200	\$15,000	2
	TOTAL	5,720	\$72,000	7
				<i>Note about these grants: This investment supports healthy outcomes for 5,720 children/youth and adults.. The grantees also leverage funds from other funders and sources amounting to nearly \$73,855.00. This is a 1:1 funding leverage investment opportunity for The Children's Trust.</i>

The Children's Trust Emergency Response Funding				
Qty	Organization	Amount	Purpose	Approval Date
1	Challenge To Change	\$66,000.00	To support children in the child welfare system in need of a comprehensive array of services catered to their educational and emotional needs given the remote learning environments activated by the COVID-19 pandemic.	8/31/2020
2	Community Health of South Florida (CHI)	\$135,000.00	To purchase more than 148,000 PPE items for The Trust providers who are experiencing equipment shortages. The equipment is necessary to ensure the safety of the providers as well as the children and families they serve, as we continue to meet the demand for service. The PPE to be purchased include three-ply facemasks, face sheilds, protective gowns, and CDC approved sanitation solution.	9/10/2020
	Total:	\$201,000.00		

Amendment Report

Agency	Initiative	Amendment Category
Citrus Health Network	Early Childhood	Change in staffing plan
ConnectFamílias, Inc.	Partnerships	Change in staffing plan
Dave and Mary Alper JCC	Youth Development: K-5	Change of Agency Signer
EnFamilia, Inc.	Parenting	Change in staffing plan
Family Action Network Movement, Inc. (FANM)	Youth Development: 6-12	Change in staffing plan
Family Action Network Movement, Inc. (FANM)	Youth Development: K-5	Change in staffing plan
First Serve Miami, Inc.	Youth Development: K-5	Change in staffing plan
Miami Dade County (CAHS)	Youth Development: 6-12	Change in staffing plan
Miami Dade County (PROS)	Youth Development: 6-12	Change in staffing plan
Miami Dade County (PROS)	Youth Development: K-5	Change in staffing plan
Miami Homes For All	Funder Collaboration	Change in staffing plan
Multi-Ethnic Youth Group	Youth Development: K-5	Change in staffing plan
SBC Community Development Corporation of Richmond Heights, Inc.	Youth Development: K-5	Change in staffing plan
Shake-A-Leg	Youth Development: K-5	Change in staffing plan
Shake-A-Leg	Youth Development: 6-12	Change in staffing plan
Sundari Foundation	Early Childhood	Change in staffing plan
Sundari Foundation	Parenting	Change in staffing plan
Sundari Foundation	Parenting	Change in staffing plan
THE ARC OF SOUTH FLORIDA	Parenting	Change in dosage of activity
Thumbelina Learning Cntr.	Youth Development: K-5	Change in staffing plan
UM (Department of Pediatrics)	Early Childhood	Change in staffing plan
United Cerebral Palsy	Youth Development: K-5	Change in staffing plan
United Way	Early Childhood	Change in staffing plan
University of Miami (Department of Pediatrics)	Early Childhood	Change in staffing plan
University of Miami (Department of Psychology)	Youth Development: K-5	Change in staffing plan