



Program Services Committee Meeting

Thursday, October 5, 2023
3250 S.W. 3rd Avenue (Coral Way)
United Way – Ryder Room
3:30 p.m. – 5:00 p.m.

Board of Directors

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Symeria T. Hudson
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David Lawrence Jr.
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James R. Haj
President & CEO

County Attorney's Office
Legal Counsel

AGENDA

3:30 p.m. **Welcome and opening remarks**

Pamela Hollingsworth, M.Ed.
Committee Chair

3:35 p.m. **Public Comments**

Pamela Hollingsworth, M.Ed.
Committee Chair

3:40 p.m. **Approval of June 29, 2023 Program Services & Childhood Health Committee minutes summary**
(Addl. Items packet, Pgs. 3)

Pamela Hollingsworth, M.Ed.
Committee Chair

3:45 p.m. **Resolutions**

Pamela Hollingsworth, M.Ed.
Committee Chair

Resolution 2024-A: Authorization to release requests for proposals (RFPs) in the total estimated amount of \$2,348,500.00 to procure multiple communications and community outreach services, as described below. *(Pgs. 4-6)*

Resolution 2024-B: Authorization to accept a contribution of up to \$192,600.00 from Miami Beach Education Chamber Foundation, Inc. the fiscal agent for the City of Miami Beach and neighboring municipalities, and to negotiate and execute a contract renewal with Borinquen Medical Health Center, a funded school-based health provider, to provide behavioral health enhancements in all eight Miami-Dade County Public School (M-DCPS) system public schools in Miami Beach, at a cost equal to the same dollar amount for a term of nine months, commencing retroactively on October 1, 2023, and ending June 30, 2024. *(Pgs. 7-8)*

Resolution 2024-C: Authorization to: (i) provide additional funding to the Early Learning Coalition of Miami-Dade/Monroe (ELC) in the amount of \$3,000,000.00 for Families Forward child scholarship payments (ii) have The Children's Trust encumber a purchase order in the additional amount of \$1,000,000.00 for high-quality tiered payment differentials for early learning providers; (iii) have The Children's Trust encumber a purchase order in the additional amount of \$1,000,000.00 for A\$CEND payments to early learning educators; and (iv) amend Resolution No. 2023-25 accordingly. *(Pgs. 9-12)*

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

Resolution 2024-D: Authorization to negotiate and execute contract renewals with eight providers, identified herein, to provide 635 slots for therapeutic health and early intervention summer camp services for children aged birth to five years, in a total amount not to exceed \$2,517,499.00, each for a term of six months, commencing March 1, 2024, and ending August 31, 2024, subject to annual funding appropriations. *(Pgs. 13-17)*

Resolution 2024-E: Authorization for a procurement waiver of the funding limits for training and professional development services to provide programs quality training and evidence-based model training for the Youth Development and Parenting & Family Strengthening initiative providers and their staff, as well as TCT staff, in a total amount not to exceed \$189,000.00 retroactively effective on October 1, 2023, and continuing through September 30, 2024. *(Pgs. 18-20)*

Resolution 2024-F: Authorization to enter into a match service agreement with Miami-Dade County to support Miami-Dade Public Library System's STEAM-based programming and academic tutoring, in an amount not to exceed \$175,000.00 for a term of 12 months, retroactive to October 1, 2023, and ending September 30, 2024. *(Pgs. 21-23)*

Resolution 2024-G: Authorization to execute a funder collaboration contract renewal with Catalyst Miami, Inc., for Future Bound Miami, a Children's Savings Accounts program, in a total amount not to exceed \$285,000.00 for a term of 12 months retroactive to October 1, 2023 and ending September 30, 2024. *(Pgs. 24-28)*

Resolution 2024-H: Authorization to negotiate and execute a contract with Miami-Dade County for the HERO truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed \$880,000.00, for a term of 12 months, commencing August 1, 2024, and ending July 31, 2025. *(Pgs. 29-31)*

Resolution 2024-I: Authorization to negotiate and execute a match contract with Miami-Dade County for the Summer Youth Internship Program (SYIP), in a total amount not to exceed \$2,500,000.00, for a term of 12 months, commencing March 1, 2024, and ending on February 28, 2025. *(Pgs. 32-34)*

4:55 p.m. **CEO Report**

- Spooky Symphony – October 29, 2023 at 3:00 p.m.
- Book Fair – November 17 - 19
- More After-School Choices/More School Break Choices

James R. Haj
President/CEO

5:00 p.m. **Adjourn**

Reminder:
Next Committee Meeting: Thursday, January 11, 2024



Program Services & Childhood Health Committee Meeting
Summary of Actions Taken
June 29, 2023
3:32 p.m.

These actions were taken by the Program Services & Childhood Health Committee meeting held on June 29, 2023:

***Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.**

Motion to approve the June 01, 2023, Program Services & Childhood Health Committee meeting minutes as revised was made by Dr. Malou C Harrison and seconded by Richard Dunn. Correction to reflect that the ELC Resolution 2023-F has a scrivener's error in the recommended action. It stated the resolution to be amended was resolution #2022-24 and it should have been resolution #2023-05. When the ELC Amendment resolution was taken to the June 12, 2023 board meeting for approval the recommended action was corrected. Motion passed unanimously, 10-0.

Resolution 2023-A: Motion to recommend the resolution to the Board of Directors on July 10, 2023, was made by Daniel Bagner and seconded by Lourdes P. Gimenez. Authorization to negotiate and execute contracts with 16 small Community-Based Organizations (CBO) for the first year of a two-year capacity building initiative, in a total amount not to exceed \$595,000.00 for a term of 12 months, commencing October 1, 2023, and ending September 30, 2024, with one 12-month renewal. **Motion passed, 9-0. Recusal by Richard Dunn.**

Resolution 2023-B: Motion to recommend the resolution to the Board of Directors on July 10, 2023, was made by Karen Weller and seconded by Edward Abraham. Authorization to negotiate and execute contracts with 9 providers, identified herein, to deliver health public benefits enrollment, in a total amount not to exceed \$1,596,882.00, for a term of 12 months, commencing October 1, 2023, and ending September 30, 2024, with up to four annual renewals, subject to annual funding appropriations. **Motion passed, 9-0. Recusal by Gilda Ferradaz**

Resolution 2023-C: Motion to recommend the resolution to the Board of Directors on July 10, 2023, was made by Marissa Leichter and seconded by Dr. Malou C. Harrison. Authorization to negotiate and execute a contract renewal with Q-Q Research Consultants, LLC for research and evaluation services, in a total amount not to exceed \$185,000.00, for a term of 12 months, commencing on October 1, 2023, and ending September 30, 2024. **Motion passed unanimously, 10-0.**

Resolution 2023-D: Motion to recommend the resolution to the Board of Directors on July 10, 2023, was made by Lourdes P. Gimenez and seconded by Daniel Bagner. Authorization to amend resolution #2023-15 Summer Youth Internship Program (SYIP) to re-allocate up to \$350,000.00 of any unused funds earmarked for charter school students to traditional public schools students in the program. **Motion passed, 9-0. Recusal by Maria Norton.**

Meeting adjourned at 3:49 p.m.

The Children's Trust Board Meeting

Date: October 16, 2023

Resolution: 2024-A

Strategic Framework Priority Investment Area: Community Engagement, Awareness and Advocacy

Strategic Framework Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to release requests for proposals (RFPs) in the total estimated amount of \$2,348,500.00 to procure multiple communications and community outreach services, as described below.

Budget Impact: Funding for this resolution is projected to be available in FY 2024-2025.

Description of Services: The Children's Trust seeks to issue requests for proposals (RFPs) for Advertising Creative, African American and Haitian Creole Media Buying and Community Outreach, Event Planning for Champions for Children Awards Ceremony, General Media Buying, and Public Relations.

Advertising Creative – This resolution authorizes The Children's Trust to release a competitive RFP for creative services related to marketing and advertising, including but not limited to graphic design and the development and execution of effective advertising campaigns in English, Spanish, and Haitian Creole. This includes designing and creating a wide array of assets for broadcast, print, outdoor, and digital media elements for multimedia public awareness, branding, and marketing campaigns related to The Children's Trust signature events and promotion of funded programs and initiatives.

African American and Haitian Creole Media Buying and Community Outreach – The Children's Trust is aware that reaching specific segments of Miami-Dade's population often requires specialized communications plans, utilizing specific media expertise and community connections. To that end, this resolution authorizes the release of an RFP for media buying and community outreach for both the African American and Haitian American communities, together or separately, that develops and executes:

- A multilayered community outreach strategy in Miami-Dade County involving a wide array of community partners, including a focus on faith-based partners.
- Targeted media buying on outlets that are most effective in reaching the intended population, including radio, television, digital and print.

Event Planning for Champions for Children Awards Ceremony – The Children's Trust Champions for Children Award Ceremony is the organization's annual signature celebratory event honoring child advocates and organizations serving the children and families of Miami-Dade County. This event has grown substantially, with a record 1,200 attendees at the 2023 ceremony. This resolution authorizes the release of an RFP for event planning services for the

Champions for Children Awards Ceremony. Nearly 100 percent of the cost for this annual event is paid by event sponsorships.

General Media Buying – An essential component of The Children’s Trust communication efforts and strategy is media buys with television and radio broadcasting stations, print, digital, and/or outdoor media. Media remains the most widespread opportunity to convey messaging to a broad spectrum of diverse audiences. As such, this resolution authorizes the release of a competitive RFP for media buying that includes:

- Obtaining and analyzing data and research to develop a comprehensive media plan best suited to successfully delivering messages for the promoted programs and initiatives.
- Negotiating best rates and additional benefits on multiple media platforms, such as no-cost tv/radio spots, print/digital ads and/or additional outdoor media spaces.
- Reconciling monthly/annual media buys by analyzing results on a case-by-case basis to determine if goals were achieved and contractual obligations were met while obtaining "added value" benefits, including additional advertising given at no cost.

Public Relations Services – An essential component of a well-rounded communications and community outreach strategy includes securing earned news media placement to ensure reputational management. This resolution authorizes the release of a competitive RFP for a public relations agency to work closely with the communications department to develop, manage, and implement a comprehensive public relations plan that adheres to communications strategies and operating processes, and provides increased awareness of Trust-funded programs and initiatives.

Communications and Community Outreach RFP Timeline			
Solicitations	Estimated Release	Estimate Funding Recommendations	Current FY 23-24 Funding
Advertising Creative	Nov - Dec 2023	January - March 2024	\$440,000.00*
African American and Haitian Creole Media Buying and Community Outreach	Nov - Dec 2023	January - March 2024	\$500,000.00*
Event Planning for Champions for Children Awards Ceremony	Nov - Dec 2023	January - March 2024	\$185,500.00
General Media Buying	Nov - Dec 2023	January - March 2024	\$1,175,000.00*
Public Relations Services	Nov - Dec 2023	January - March 2024	\$48,000.00
Total:			\$2,348,500.00*

**Total dollars reflected are inclusive of Book Club services*

Background: This resolution authorizes The Children’s Trust to release multiple competitive solicitations for communications and community outreach services described below. The table presents each initiative’s estimated timing to release the solicitation and to prepare the funding recommendation. All funding recommendations will be returned to the board for approval concurrent with the recommendation to award.

In the Children’s Trust’s 20-year history, trilingual communications and community outreach have always been key components in continually making the public aware of the programming and resources made available from The Trust. The ability to spread awareness of The Trust mission and role in the community is critical to the success of the organization, and, more importantly, to bring the funded services, programs, and resources it funds to the population it serves in an efficient manner.

As The Children’s Trust impact continues to grow, so must communication efforts to inform the public of that impact and how it affects their lives. In recent years, communications efforts have resulted in an increase in brand awareness and increased attendance at the 2023 Family Expo events and 2023 Champions for Children Awards Ceremony.

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this

October 16th, 2023.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: October 16, 2023

Resolution: 2024-B

Strategic Framework Priority Investment Area: Health & Wellness: School-based health: nursing and mental health.

Strategic Framework Headline Community Results: Regular use of medical, dental and behavioral health care services.

Recommended Action: Authorization to accept a contribution of up to \$192,600.00 from Miami Beach Education Chamber Foundation, Inc. the fiscal agent for the City of Miami Beach and neighboring municipalities, and to negotiate and execute a contract renewal with Borinquen Medical Health Center, a funded school-based health provider, to provide behavioral health enhancements in all eight Miami-Dade County Public School (M-DCPS) system public schools in Miami Beach, at a cost equal to the same dollar amount for a term of nine months, commencing retroactively on October 1, 2023, and ending June 30, 2024.

Budget Impact: This item is cost neutral. Funding in the amount of \$192,600.00 is allocated in the FY 2023-2024 budget, expenditure of which is contingent upon receipt of external funding in the same amount from Miami Beach Chamber Education Foundation, Inc. and the City of Miami Beach.

Description of Services: The City of Miami Beach has long prioritized student behavioral health. It has raised funds to staff all eight Miami-Dade County Public Schools (M-DCPS) schools in the city with two licensed mental health professionals who:

- promote a school-wide wellness initiative;
- implement protocols that ensure behavioral screenings are administered efficiently and respectfully;
- support identified students and their families by linking them with appropriate clinical intervention and supportive services;
- collaborate with various clinical teams at participating schools and in the community; and
- deliver culturally competent services and support systems.

These services will continue to be implemented through this funding during the 2023-24 school year.

Background: In 2013, the City of Miami Beach and the Miami Beach Chamber Education Foundation, Inc. (The Foundation) spearheaded a health taskforce with several community stakeholders. The city sought guidance from The Children's Trust, the Florida Department of Health in Miami-Dade County, M-DCPS and other school health stakeholders to plan for the healthcare needs of students attending the eight public schools in Miami Beach as listed.

- Biscayne Elementary School
- North Beach Elementary School
- South Pointe Elementary School
- Treasure Island Elementary School
- Feinberg-Fisher K-8 Center
- Ruth K. Broad/Bay Harbor K-8 Center
- Nautilus Middle School
- Miami Beach Senior High School

Once funds were realized to support student behavioral health, The Children’s Trust offered to manage and monitor the services within its currently funded school-based health contract with Borinquen Medical Health Center to serve the Miami Beach schools. Borinquen Medical Health Center, a participating health taskforce member, presently holds this contract, initially based on a competitive solicitation funding cycle approved on March 12, 2018, in resolution 2018-45, and most recently renewed under a procurement exemption for health-related prevention services in resolution 2023-32 on March 13, 2023.

The Miami Beach Chamber Education Foundation, Inc. serves as the fiscal agent in charge of collecting funds from all the participating municipalities in Miami Beach and dispersing such funds to The Children’s Trust to provide behavioral health services at the eight schools.

During the school year 2022-23, 168 students received 1,368 services including counseling, consultation, and psychosocial/behavioral assessments. Programmatic highlights from the 2022-23 school year include:

- 159 students received 703 counseling sessions; and
- 40 families received 50 family sessions

Geographic Area: City of Miami Beach, North Bay Village, Town of Bay Harbor Islands, Town of Surfside, and Bal Harbor Village.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of October 2023.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Resolution 2024-B - Health & Wellness, School-Based Health (Private Grant-Cost Neutral)
October 16, 2023

The Children's Trust Board Meeting

Date: October 16, 2023

Resolution: 2024-C

Strategic Framework Priority Investment Area: Thrive by 5 Early Childhood Development: Child Care Quality Improvement System (QIS).

Strategic Framework Headline Community Results: High-quality early learning opportunities; Regular use of medical, dental and behavioral health care services; Nurturing and involved parents; Kindergarten readiness; and Good choices for prosocial behaviors in schools, homes and communities.

Recommended Action: Authorization to: (i) provide additional funding to the Early Learning Coalition of Miami-Dade/Monroe (ELC) in the amount of \$3,000,000.00 for Families Forward child scholarship payments (ii) have The Children's Trust encumber a purchase order in the additional amount of \$1,000,000.00 for high-quality tiered payment differentials for early learning providers; (iii) have The Children's Trust encumber a purchase order in the additional amount of \$1,000,000.00 for A\$CEND payments to early learning educators; and (iv) amend Resolution No. 2023-25 accordingly.

Budget Impact: Funding in the amount of \$5,000,000.00 for this resolution is allocated in FY 2023-2024.

Description of Services: The Thrive by 5 quality improvement system (QIS) strives to increase access to high-quality early learning for young children in high-poverty neighborhoods. The QIS builds on prior Trust efforts, evaluation, board policy guidance, and the state's early learning quality improvement investments. Using an equity lens, the QIS intervenes across systems to promote healthy development for children impacted by economic disadvantages by helping to build two-generational economic stability for families. The QIS offers a comprehensive array of supports for children and families, teachers, and child care programs within an integrated system that takes a tailored and equitable approach to improve and maintain child care quality and ensures fair access to high-quality programs. The system has been intentionally designed and each component plays a critical role in the overall integrated approach to child care quality improvement. This interwoven and comprehensive array of supports amounts to more than the sum of the individual parts and functions as an interconnected system.

Licensed child care programs that meet all the following criteria qualify to participate in the Thrive by 5 QIS.

- 1) 30+ percent of children under age 6 served receive Florida school readiness subsidies.
- 2) Located in a high-poverty area.
- 3) Provides services for infants and toddlers.

In 2018, with the rollout of the Thrive by 5 QIS, the components described below were newly designed, implemented and integrated into a seamless system of supports aimed at supporting early learning providers to achieve and maintain high-quality care for children at greatest need.

Funded Partners: System Component Descriptions

Children’s Forum, Inc.: wage incentives early child care workforce supports

[A\$CEND] In 2022, The Children’s Trust revamped its teacher salary supplement program to focus on a more equitable design than the prior funded model implemented by the Children’s Forum. A\$CEND, the new model, launched in October 2022, with educators enrolling through an online/mobile app. The program is designed to be accessible and simple for the end user and is managed by The Children’s Trust. Higher practitioner wages are linked to teacher retention and staff stability, markers of high-quality child care. Children benefit from stable and trusting relationships with caregivers they know. Teacher and program director competency and stability are directly related to children’s optimal development and learning gains. Preschools with highly qualified and well-paid teachers are better equipped to narrow the achievement gap.

Action: Authorize The Children’s Trust to encumber a purchase order in the additional amount of \$1,000,000.00 for A\$CEND payments to early learning educators and amend Resolution No. 2023-25, previously approved by the board on January 23, 2023, as follows:

Agency	Purchase Order Amounts approved by Resolution #2023-25 (to be encumbered for direct payments by The Trust)	Amended Purchase Order Amount (to be encumbered for direct payments by The Trust)
The Children’s Trust	\$1,990,000.00 for A\$CEND payments	\$2,990,000.00 for A\$CEND payments

Early Learning Coalition of Miami-Dade/Monroe (ELC): Child care scholarships and high-quality tiered payment differentials

[Families Forward child care scholarships] The ELC manages the Families Forward child care scholarship enrollment and payments to address early learning capacity issues in our community. Miami-Dade’s significant oversaturation of the child care market, coupled with low payment rates for children receiving school readiness subsidies, pose significant challenges for providers to meet and maintain high-quality standards. The Thrive by 5 QIS offers guaranteed payment for slots in high-quality programs to serve children not otherwise served by the school readiness program. The Children’s Trust child care scholarships help children who become ineligible for a school readiness subsidy during the school year, and eligible families have incomes from 150 to 300 percent of the federal poverty guidelines.

[Tiered payment differentials] Per chapter 1002.82(n), Florida Statutes, the ELC categorizes programs into quality tiers, from one to five (lowest to highest quality), based on Classroom Assessment Scoring System® (CLASS) assessments measuring teacher-child interactions. More than 200 studies demonstrate that children in classrooms with more effective teacher-student interactions, as measured by CLASS, have better social and academic outcomes, such as math, literacy, cognition, and classroom engagement. The Children’s Trust leverages state dollars that fund the collection of the CLASS assessments through this coordinated approach.

Funded Partners: System Component Descriptions

With the purchase order encumbered by The Children’s Trust through this resolution, programs at quality tiers two and above receive payment differentials for all children ages birth to 5 years attending their program (not only those receiving school readiness subsidies). Early learning providers receive a payment differential according to their quality tier. The tiered payment differential is additional funding on top of the base school readiness subsidy rate.

Action: Amend Resolution No. 2023-25 as follows: (i) provide additional funding to the Early Learning Coalition of Miami-Dade/Monroe (ELC) in the amount of \$3,000,000.00 for Families Forward child scholarship payments (ii) have The Children’s Trust encumber a purchase order in the additional amount of \$1,000,000.00 for high-quality tiered payment differentials for early learning providers:

Agency	Contract Amount approved by Resolution No. 2023-25	Amended Contract Amount	Purchase Order Amounts approved by Resolution No. 2023-25 (to be encumbered for direct payments by The Trust)	Amended Purchase Order Amount (to be encumbered for direct payments by The Trust)
Early Learning Coalition of Miami-Dade/Monroe*	\$10,200,000.00 (Managing the Child Scholarship program and conducting CLASS assessments for A\$CEND. Of which, \$9,630,000 went toward child scholarship payments to child care programs)	\$13,200,000.00 (Managing Families Forward and conducting CLASS assessment for A\$CEND. Of which, \$12,330,000 goes toward Families Forward payments to child care programs)	\$10,000,000.00 for high-quality tiered payment differentials	\$11,000,000.00 for high-quality tiered payment differentials

As a reminder, resolution #2023-05 authorized the President/CEO of The Children’s Trust to be able to move funds between child care scholarship payments and tiered payment differential payments. This is requested because we are actively pursuing additional outside funding to support the child care scholarship waitlist. Should additional public or private funding become available, we will need to bring other child care programs into Thrive by 5, increasing the funding needed for tiered payment differentials. The President/CEO will report to the board if funds are reallocated.

Background: Through an equity lens, this initiative is grounded in the five guiding principles of a collective impact approach focused on developing a shared agenda, shared measurement systems, mutually reinforcing activities, continuous communication, and backbone support. To promote healthy development for children experiencing poverty, The Trust uses a two-

generation approach to provide economic stability for families. System partners support continuous quality improvement programs focusing on workforce development and sustainable businesses. Together, all partners aim to build the capacity of locally responsive, high-quality early learning programs that meet the needs of children and families.

Thrive by 5 QIS continues to receive national recognition as an innovative and equity-focused approach to improving the quality and availability of high-quality early learning programs for young children who need it most. The model and its components have been featured in several national publications. Most recently, The Trust's work was elevated to the national stage at a National Association for the Education of Young Children conference where three Trust staff presented to showcase the QIS and its results.

Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present): Because of the unique nature of the Thrive by 5 QIS and the carefully constructed and integrated system components, a formal competitive process is impractical and would take away from the progress made to date. A waiver is in the best interest of The Children's Trust to accomplish improvements in quality early learning to benefit children in need. Each Thrive by 5 QIS component is an integral and interwoven part of the system. Throughout the past three years, together with system partners and community stakeholders, each component has been refined intentionally to ensure the elements are connected, accessible and equitable. The QIS has worked to create resilience in the Miami-Dade child care market in high-poverty areas during a pandemic. It would be disruptive to the system to break apart or redesign certain components of the whole.

The exception to the Procurement Waiver described above is the Early Learning Coalition of Miami-Dade/Monroe (ELC). ELC is the sole entity responsible for determining eligibility and administering all state and federal child care payments to early learning providers. As such, and per The Children's Trust's procurement policy section 2000. General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-4, single-source purchases), a competitive solicitation is not required.

Geographic Area: High-poverty areas across the county.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of October 2023.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Resolution 2024-C – Amend Thrive by 5 Early Childhood Development: Child Care Quality Improvement (multiple vendors)
October 16, 2023

The Children’s Trust Board Meeting

Date: October 16, 2023

Resolution: 2024-D

Strategic Framework Priority Investment Area: Thrive by 5 Early Childhood Development: Developmental Screening, Assessment & Early Intervention.

Strategic Framework Headline Community Results: High-quality early learning opportunities; Nurturing and involved parents; Kindergarten readiness; Good choices for prosocial behaviors in schools, homes and communities; and Academic success.

Recommended Action: Authorization to negotiate and execute contract renewals with eight providers, identified herein, to provide 635 slots for therapeutic health and early intervention summer camp services for children aged birth to five years, in a total amount not to exceed \$2,517,499.00, each for a term of six months, commencing March 1, 2024, and ending August 31, 2024, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$2,517,499.00 for this resolution is allocated for FY 2023-24.

Description of Services: Due to the benefits of therapeutic health and early intervention services and the risks of summer developmental and learning losses, The Children’s Trust aims to provide continuity for school-year early intervention services by funding continued therapies during the summer months. The agencies listed below offer full-day summer health and early intervention programs for young children who receive school-year early intervention services. The school-year programs are funded through the Individuals with Disabilities Education Act (IDEA), Part B or Part C. Participants typically have developmental delays in one or more areas of speech/language, cognition, motor/physical, social-emotional, and/or behavioral development. The following providers are recommended for renewal:

Agency	Current FY 22-23 Contract Amount	Proposed FY 23-24 Funding Amount Not to Exceed
Easter Seals South Florida, Inc.	\$446,486.00	\$506,846.00
FIU Board of Trustees – Center for Children & Families	\$482,435.00	\$547,646.00
Miami Lighthouse for the Blind and Visually Impaired, Inc.	\$121,428.00	\$137,906.00
The Arc of South Florida	\$495,315.00	\$562,266.00
The Dave and Mary Alper Jewish Community Center, Inc.	\$37,504.00	\$42,628.00
University of Miami – Department of Pediatrics	\$207,331.00	\$235,406.00
University of Miami – Department of Psychology	\$130,000.00	\$147,625.00
United Cerebral Palsy Association of Miami, Inc.	\$297,000.00	\$337,176.00
Total:		\$2,517,499.00

Contracts were increased over last year's funding amounts as indicated to account for the increased costs of providing services and salary adjustments.

Therapeutic summer programs for young children with delays and disabilities operate five days a week (Monday-Friday) for at least eight hours per day for six to 11 weeks. Although some children with specific conditions may not attend the entire program day, the specified hours are available to accommodate working families' needs for high-quality summer care. Interventions are individualized for each child/family to support the child's overall health and development and mitigate summer developmental and learning losses.

Services are expected to meet children's individual health and developmental needs, align with the goals of their school-year service plans (i.e., Individual Family Service Plan or Individual Education Plan), be tailored to the ages and levels of functioning, and allow for active exploration of the environment. Schedules for the summer services are comprised of structured and non-structured activities based on routines that support child health and development. Services include:

- Self-directed, hands-on activities.
- Active play.
- Quiet learning.
- Regular, supported, and therapeutic interactions with peers and teachers.

Background: Children with identified delays, disabilities, and/or special needs in early childhood who receive appropriate, responsive therapeutic early intervention are more likely to develop to their full potential. Conversely, undetected or untreated delays may cause affected children to experience long-term challenges, and the necessary treatments can be increasingly costly, complicated, and resistant to intervention. The IDEA ensures that children with disabilities get the appropriate services to succeed during the academic school year. Services offered through IDEA, Part B (for children ages 3 through 21) and Part C (for children birth through age 2), are available for children who have developmental delays or have been diagnosed with a physical or mental condition that creates a high probability of subsequent developmental delay. The Trust's summer health and developmental services goals are to provide continuity of the beneficial impacts of school-year early intervention therapies through the summer months and to reduce the risks of summer developmental and learning losses.

On February 19, 2019, The Children's Trust board approved the funding recommendations for the request for proposals, RFP #2019-01, for early intervention summer services for a five-year funding cycle that started March 1, 2019. Following a comprehensive review process, the agencies listed above demonstrated their capacity, expertise, and qualifications to continue to provide the services.

Although the 5-year funding cycle concluded in 2023, there is a continued demand for these therapeutic early intervention services and a need for continuity of services for participants served during the school year through the summer. Despite the initial competitive process completed in 2019 to select these providers, at this point in time, the Trust wishes to proceed under procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-3), for these health-related prevention services provided by the agencies as an exemption from The Children's Trust competitive solicitation process.

A review process for contract renewal consideration included qualitative and quantitative data reviews. Providers were able to offer high-quality individualized services to meet family needs. During the summer of 2023, 702 children received services from the providers identified herein. All eight providers are recommended for continued funding.

Geographic Area: Countywide.

Resolution 2024-D – Thrive by 5 Early Childhood Development, Developmental Screening, Assessment & Early Intervention
October 16, 2023

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of October 2023.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

**SUMMER EARLY INTERVENTION PROGRAMS
FOR YOUNG CHILDREN WITH DISABILITIES**

Our summer therapeutic health and early intervention services offer comprehensive programming for birth to five-year-old children with disabilities. This investment promotes school readiness for children who receive school-year early intervention and exceptional education programming. During this past summer, more than 140 more children were served than during the prior summer. Children with complex medical needs attended programs in person again with the average number of sessions also increasing from the previous summer.

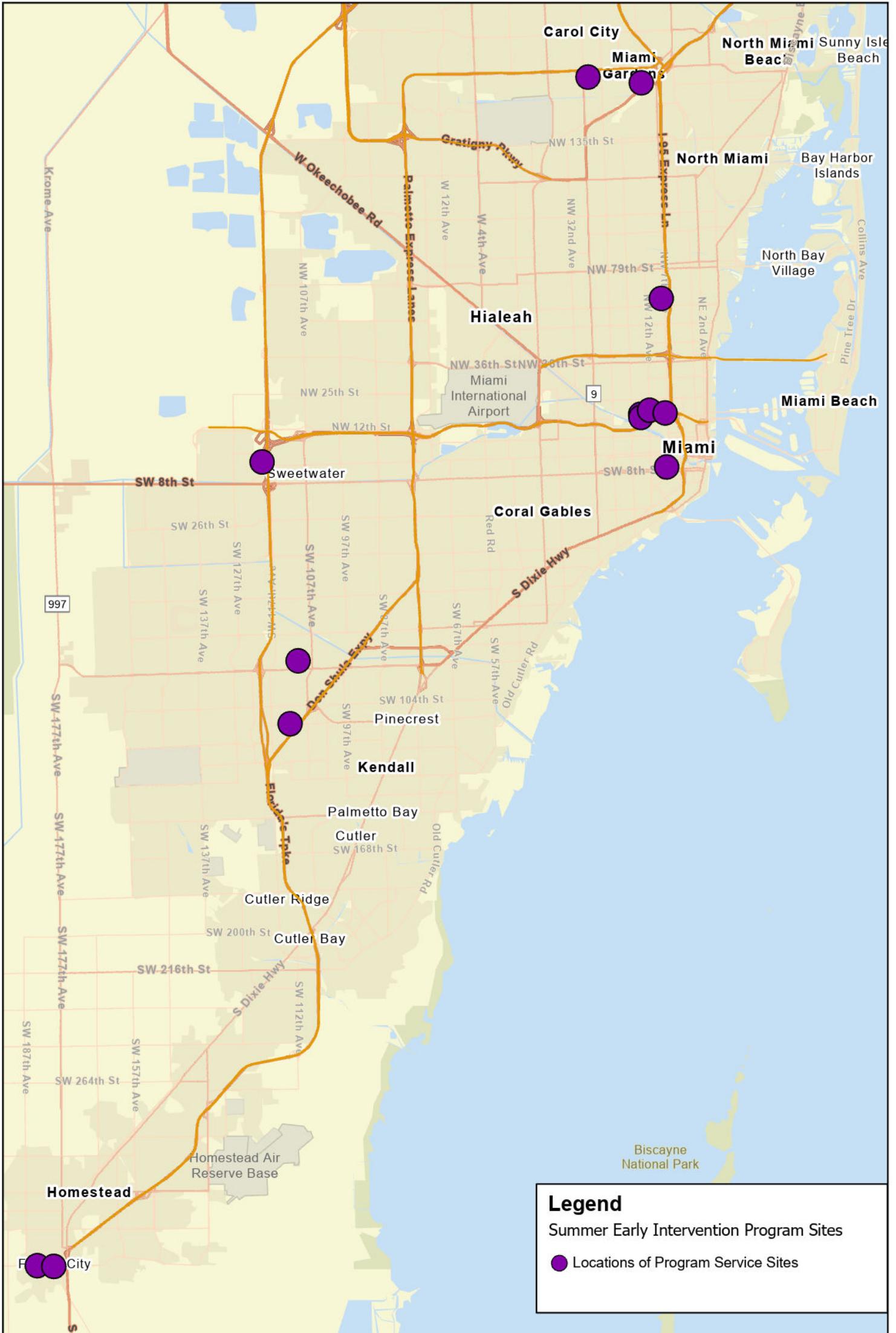
Summary of Summer 2023 Services

28
average
sessions
attended

702
children
served.

100%
(702)
reported
living with
one or
more
disabilities

Agency	Children Served	Average Sessions Per Child
Arc of South Florida, Inc.	168	32
Dave and Mary Alper Jewish Community Center	12	29
Easter Seals South Florida	95	26
The Miami Lighthouse for the Blind and Visually Impaired Inc.	18	27
United Cerebral Palsy Association dba. United Community Options	135	23
FIU Board of Trustees Center for Children & Families	156	29
University of Miami Department of Pediatrics	74	28
University of Miami Department of Psychology	44	26



Legend

- Summer Early Intervention Program Sites
- Locations of Program Service Sites



**Summer Early Intervention Programs Sites
FY 2022-2023**

Data Source: The Children's Trust, 3150 SW Third Ave, Miami, FL, 33129 | www.thechildrenstrust.org |
Created by: Research and Evaluation Department, September 2023

0 0.5 1 2 Miles

The Children’s Trust Board Meeting

Date: October 16, 2023

Resolution: 2024-E

Strategic Framework Priority Investment Area: Youth development: K-12 after-school programs & summer camps; Parenting: Parenting & family strengthening group, individual and home visitation services; and Learning & quality improvement: Program evaluation & community research.

Strategic Framework Headline Community Result(s): Nurturing and involved parents; Kindergarten readiness; Academic success; Healthy lifestyle habits for eating, sleeping, physical activity and mental wellness; Good choices for prosocial behaviors in schools, homes and communities; and Successful transition to adulthood.

Recommended Action: Authorization for a procurement waiver of the funding limits for training and professional development services to provide programs quality training and evidence-based model training for the Youth Development and Parenting & Family Strengthening initiative providers and their staff, as well as TCT staff, in a total amount not to exceed \$189,000.00 retroactively effective on October 1, 2023, and continuing through September 30, 2024.

Budget Impact: Funding in the amount of \$189,000.00 for this resolution is allocated in the FY 2023-24.

Description of services: Professional development support is an important cornerstone of the success of The Children’s Trust’s strategic investments in direct services. The Trust invests in numerous supports for quality programming for children and families. Current offerings through Trust Academy include topics recommended by The Children’s Trust based on the types of services and on provider agency needs. This does not include the required RFP-specific trainings recommended to be funded by the current resolution. When new funding cycles begin, it is critical for contracted agencies to engage in EBP training and equip staff with the knowledge and skills to effectively implement funded programs.

The Children’s Trust uses a coordinated approach to specific EBP trainings when multiple provider agencies need to be trained with consistency. Provider and The Children’s Trust staff and external observers are trained in the noted tools, models, and assessments, allowing Trust staff to be knowledgeable to provide the support necessary to support the fidelity of the models.

Trainings noted in the table below are only offered by the specific EBP vendor agencies and their authorized trainers. Training will include curriculum manuals and materials. The table indicates the EBP vendors and trainings to be funded, with the estimated numbers of staff to be trained and maximum dollar amounts.

Vendor	EBP Training	Estimated # of Staff Trained	Amount Not to Exceed
Forum for Youth Investment	<u>SEL-PQA</u> Capacity building, training, and technical assistance on the Social-Emotional Learning Program Quality Assessment for providers, external observers, and Trust staff	356	\$70,000.00 From Research budget
Incredible Years, Inc.	<u>Incredible Years</u> Training for basic toddler, preschool & school-age basic curriculum	30	\$25,000.00 From Parenting budget
Michelle Rogers, LCSW	<u>Nurturing Parenting</u> Facilitator training, Refresher facilitator training, and Assessment training on AAPI instrument	100	\$53,000.00 From Parenting budget
Triple P America, Inc.	<u>Positive Parenting Program-Triple P</u> Level 4 (0-12 group), Level 4 standard, and Level 4 Group Teen	35	\$41,000.00 From Parenting budget

Background: On April 17, 2023, the board approved funding recommendations from a competitive request, RFP #2023-01, for Youth Development K-12 After-school Programs & Summer Camps, to fund 143 agencies beginning August 15, 2023, for a five-year cycle. As noted in the RFP, as part of the initiative program performance assessment and evaluation, The Children’s Trust will conduct formal observations of funded programs using the Weikart Center for Youth Program Quality’s Social and Emotional Learning Program Quality Assessment (SEL PQA). Providers will take part in formal training on this observation tool and conduct their own self-assessments. The tool observes program interactions within the following domains:

- Safe spaces that create positive emotional climates;
- Supportive environments where staff support school-aged children through encouragement and opportunities for managing emotions;
- Interactive environments where staff foster teamwork, responsibility and leadership among school-aged children; and
- Engaging environments that provide opportunities for school-aged children to experience belonging.

Based on decades of expert research and real-world experience, the Forum for Youth Investment’s Weikart Center for Youth Program Quality (the Forum) measures staff practices that can be broken down into manageable targets for continuous learning and quality improvement efforts. The Forum’s approach harnesses the power of research evidence and the experience of practitioners to improve the quality of youth experiences in out-of-school time programming from the ground up. The approach uses evidence-based materials and practices that can be customized and applied in any program type, size, or setting. From data-driven tools, like the SEL-PQA, to expert trainings, the Forum equips leaders with the positive youth development and SEL-informed resources needed to create a culture of continuous improvement for staff and young people.

For the Parenting and Family Strengthening initiative, The Children’s Trust aims to fund a continuum of evidence-based and research-informed programs (EBPs) for families of children and youth from birth to the transition to adulthood. Services address specific needs and challenges, encourage positive parent-child interactions and communication, and decrease parenting stress. On June 12, 2023, the board approved funding recommendations from a competitive request for proposals, RFP #2023-03, for Parenting and Family Strengthening, to fund 45 agencies for high-quality, evidence-based programs beginning October 1, 2023, for a five-year cycle. These Trust-funded agencies must be equipped with the knowledge and skills to implement the required evidence-based programs and activities. The Children’s Trust will facilitate a coordinated approach to specific initiative provider training to build capacity on evidence-based programs and activities.

The Parenting and Family Strengthening RFP required applicants to propose one or more EBPs from a predefined list of established programs that can meet community needs. Based on the programs approved for funding, Trust staff identified three EBP trainings for which it is more cost effective to centralize staff training than to fund the trainings within each individual parenting contract. These specific EBP vendor trainings, as identified above, will be coordinated and funded directly by The Children’s Trust at the start of the new contract year.

Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present): This resolution requests a waiver of the procurement process and seeks authorization to exceed the funding limits for training for professional development. The policy notes in section G-7 (capacity building, training and professional development) that funding requests are limited to no more than \$24,999.00 per provider per fiscal year, per vendor. As The Children’s Trust requires the specified EBPs and is coordinating the training that includes both funded provider agencies and The Children’s Trust staff, it is necessary to exceed this cap to provide the required and necessary EBP training, at the inception of these programs and the beginning of the new funding cycle.

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of October, 2023.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Resolution 2024-E – Youth Development & Parenting Program Quality Training from Program Evaluation & Community Research and Parenting budgets
October 16, 2023

The Children’s Trust Board Meeting

DATE: October 16, 2023

Resolution: 2024-F

Strategic Framework Priority Investment Areas: Community engagement, awareness and advocacy: Funder collaboration initiatives; and Youth development.

Strategic Framework Headline Community Results: Academic success; Good choices for prosocial behaviors in schools, homes and communities; and Successful transition to adulthood.

Recommended Action: Authorization to enter into a match service agreement with Miami-Dade County to support Miami-Dade Public Library System’s STEAM-based programming and academic tutoring, in an amount not to exceed \$175,000.00 for a term of 12 months, retroactive to October 1, 2023, and ending September 30, 2024.

Budget Impact: Funding in the amount of \$175,000.00 is allocated for FY 2023-2024.

Description of Services: The Children’s Trust partners with Miami-Dade County Public Library System (MDPLS) through a match project to:

- (1) increase access to the STEAM (Science, Technology, Engineering, Arts and Math) program utilizing the Technobus by providing hundreds of service stops at various high-need communities, and
- (2) increase access to academic tutoring provided by certified teachers across the county.

The Technobus brings instruction and digital services directly to various locations in high-need communities, providing access to high-tech programming, tools, and projects in a nurturing environment. The 37-foot bus accommodates 11 students and two instructors at a time. This rich learning environment with internet access offers users popular software applications and basic and advanced coding and programming activities. Program experiences include digital photography, music production, filmmaking, graphic design, digital pianos, and high-tech drones.

This match project also increases access to homework help and tutoring for children and youth. MDPLS pairs certified teachers with small groups of students in person or through one-on-one virtual sessions for students from grades K through 12 to promote literacy and learning with free reading, math, and science tutoring. Tutoring sessions are currently offered virtually in either 30-minute or one-hour increments on Saturdays from 9:00 a.m. to 2:00 p.m. and for 30-minute increments on Wednesdays and Thursdays from 5:00 p.m. to 8:00 p.m. Registration and interest in the program increases weekly. During fiscal year 2022-2023, additional certified teachers were hired to eliminate a waitlist of students. The program is implemented by 115 part-time tutors (certified teachers) on staff who provided 47,702 tutoring sessions during the 2022-2023 fiscal year. The in-person group tutor-to-student ratio is 1:15. Branch locations and subject areas are noted in the tables below.

Library Branch Locations (29 physical + virtual)	
Allapattah	Model City
Arcola Lakes	Naranja
California Club	North Central
Coral Gables	North Dade Regional
Coral Reef	Northeast Dade - Aventura
Country Walk	Palm Springs North
Hialeah Gardens	Shenandoah
International Mall	South Dade Regional
Kendale Lakes	Sunny Isles
Kendall	Sunset
Little River	West Flagler
Main Library	Westchester Regional
Miami Beach Regional	West Kendall Regional
Miami Lakes	Virrick
Miami Springs	Zoom Virtual

Available Subjects (10)
Reading for Any Grade
Elementary Mathematics
Middle School Mathematics
Pre-Algebra
Algebra 1
Algebra 2
Geometry
Elementary Sciences
Middle School Sciences
Biology

Background: MDPLS provides services for our community's informational, educational, and recreational needs. Services include access to a collection of nearly 2.3 million physical items, 300,000 downloadable or streaming eAudio and eBooks, 310 downloadable digital magazines, and millions of downloadable songs and music videos, all in various formats and languages. MDPLS also maintains a high-speed computer network that provides access to free Wi-Fi, public computer workstations and tablet devices, gaming platforms, 3D printers, and various software and hardware that ensures the latest technology is available to the public for learning, personal growth, and recreational use. MDPLS operates a main library, five regional branches, and 44 neighborhood branches.

STEAM learning encourages creativity and critical thinking, providing opportunities to support the skills needed to thrive in today's classrooms and workplaces, such as problem-solving, analytical thinking, and working independently. The Technobus stimulates children's natural curiosity allowing them a way to explore and learn concepts that will serve them for the rest of their lives. The program is particularly valuable for the children in high-need communities for whom access to state-of-the-art technology is, at best, limited.

Academic support services and tutoring help strengthen subject comprehension, boost confidence, and build essential learning skills through individualized attention. As academic coursework grows more rigorous, parents often seek tutoring services to support their children's achievement aspirations. Often, tutoring services are costly. In response to the need, MDPLS provides tutoring at locations throughout the county at no cost to participants.

As of July 31, 2023, the Technobus visited 333 sites, including 83 The Children’s Trust supported sites and served over 1,646 children and teens. This includes participation in two of The Children’s Trust Family Expo events.

This investment complements The Children’s Trust’s funder collaboration with the Fab Lab operated by the Key Biscayne Community Foundation, bringing STEM opportunities directly to our communities. Funding both initiatives allow for scale at a faster rate. Because the Technobus is mobile, there are additional opportunities to visit various locations.

The estimated total cost of the project is \$1,069,000.00. The Children’s Trust contributes \$175,000.00, and MDPLS funds the balance, a more than \$6.10 return on every Trust dollar invested.

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children’s Trust and is contingent upon satisfactory performance, availability of funding, and an ability to maintain the underlying primary funding sources. Given the continued success of the project, this resolution seeks to renew this funder collaboration agreement for a third year.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of October 2023.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children’s Trust Board Meeting

Date: October 16, 2023

Resolution: 2024-G

Strategic Framework Priority Investment Areas: Community engagement, awareness and advocacy; Funder collaboration initiatives; and Youth development.

Strategic Framework Headline Community Results: Academic success; good choices for prosocial behaviors in schools, homes and communities; and successful transition to adulthood.

Recommended Action: Authorization to execute a funder collaboration contract renewal with Catalyst Miami, Inc., for Future Bound Miami, a Children’s Savings Accounts program, in a total amount not to exceed \$285,000.00 for a term of 12 months retroactive to October 1, 2023 and ending September 30, 2024.

Budget Impact: Funding in the amount of \$285,000.00 for this resolution is allocated in FY 2023-2024

Description of Services: Future Bound Miami, the Children’s Savings Accounts (CSA) program led by Catalyst Miami, Inc., and managed through the Future Bound Miami Consortium a non-legal entity which is comprised of the organizations that invest in the initiative, as outlined in the funding table below. Future Bound Miami was established to addresses the economic challenges described in the background below and provides an essential tool to support post-secondary attainment with two program goals:

1. Educational Achievement – Increase post-secondary readiness among students by fostering a post-secondary-bound identity that will help reduce the achievement gap.
2. Financial Capability – Help low and moderately socio-economically disadvantaged families lead healthier financial lives through financial education and sound savings habits.

Through Future Bound Miami, upon entering kindergarten, parents/caregivers of children enrolled in Miami-Dade County Public Schools (M-DCPS) will be able to choose to gain access to a no-fee savings account in their name. Parents/caregivers activate the Future Bound Miami account by accessing the M-DCPS student portal during the activation periods, which occur in the fall and spring. Within 48 hours of starting the account, children receive an initial seed incentive of \$25.00 in their account or \$50.00 for children who qualify for free or reduced-price lunch. This seamless enrollment process is possible through a custom CSA account-management platform, Outcome Tracker, powered by VistaShare. Via this platform, and in collaboration with EdFed—the school district’s credit union—parents, family members, and friends may make deposits directly into the savings account; however, only the child may access the account funds upon completion of high school.

School staff, teachers, and administrators are key partners in Future Bound Miami and help families and children access financial resources and understand the benefits of enrolling in the program. Teachers promote financial literacy in the classroom throughout the year,

participate in quarterly training sessions to share program updates and provide financial literacy “Launch Lessons” that can be used in the classroom.

The growth of the CSA has been significant over the past several years, as indicated by the table below.

School Year	# of Schools	Total # of Accounts Opened with Initial Deposit
2019-20	30*	278
2020-21	30*	1,185
2021-22	78	1,480
2022-23	220	4,991
2023-24 (1 st 30 days)	220	1,600+ so far (goal: 8,700)

*Located in the City of Miami

The initial pilot program activation period in the fall of 2019 focused on kindergarteners attending 30 M-DCPS schools in the City of Miami based upon the city’s match contributions for the initial pilot. At that time, 278 accounts were opened. COVID-19 prevented the activation period from occurring in spring 2020, therefore first graders in the participating schools were made eligible for enrollment during the following school year. 1,185 accounts were activated during the 2020-21 school year.

In the 2021-22 school year the program expanded to 78 schools in the City of Miami and across Miami-Dade County and 295 accounts were activated/seeded, for a total of 1,480 activated Future Bound Miami CSAs.

For the 2022-23 academic year, Future Bound Miami expanded to be available to all 16,300 kindergarteners in all 220 M-DCPS elementary and K-8 centers in Miami-Dade County. This countywide expansion was initially not planned to begin until the 2023-2024 school year; however, Miami-Dade County contributed \$1,000,000.00 toward seed incentives for all M-DCPS kindergartners, allowing for progress toward a full expansion ahead of schedule. As of July 31, 2023, the program has activated and seeded 4,991 accounts.

In the first 30 days of the 2023-24 school year, Future Bound Miami has activated more than 1,600 accounts. Future Bound Miami’s goal is to open 8,700 accounts for the remainder of the school year. It is ensuring marketing materials are being sent home with students, increasing in-person and virtual training for school champions, and seeking additional resources to fund salary supplements for the champions. Future Bound Miami is also working with school officials to increase enrollment in schools with lower enrollment rates.

Services/Trust funding: The funding being provided by The Trust is being used for the infrastructure of the program. In particular, the funds support:

- 15 percent of the Catalyst Miami CFO’s salary (approximately \$21,000.00) to manage the endowment funding;
- 100 percent of the staff person at Catalyst responsible for Future Bound’s program management (approximately \$ 69,950.00); The staff person manages the day-to-day operations of the program, including financial literacy training, working with champions and partners at the school level, managing the online platform, managing communication with parents, scheduling activation periods, and tracks, manages, and reports program data.
- Fringe benefits for these two positions (approximately \$11,449);

- 66 percent of the cost of the program consultant (\$50,000.00) hired by Catalyst Miami for Future Bound Miami includes:
 - Leading all coordination with M-DCPS at the district level;
 - Leading facilitation and support needs of the consortium and the program with the CSA Program Manager;
 - Leading the presentation and coordination of approvals and agreements required by Consortium partners for year 4 and beyond, with a focus on issues related to fund development and partner alignment; and
 - Supporting fund development generally, including outreach to new donors.
- 15 percent toward indirect costs;
- Other costs, including (program supplies, program specific audit, program evaluation and advertising).

These are the same costs as last year. The Children’s Trust has supported the infrastructure of Future Bound Miami since 2019, and in 2017 as an Innovation Fund grant.

Background: Miami-Dade County is home to a growing population of low and moderately socio-economically disadvantaged families. Post-secondary attainment leads to higher earning potential, which can decrease the income gap in Miami-Dade County. There is strong evidence suggesting a correlation between post-secondary savings and post-secondary graduation. Research indicates low and moderately socio-economically disadvantaged children with post-secondary savings up to as little as \$500.00 are three times more likely to enroll in college and four times more likely to graduate.

CSAs are opened with an initial seed deposit in kindergarten and grow through family contributions and earned incentives. Children and parents can access free financial education throughout the program to build financial capability. CSAs are accessible upon high school completion to help pay for post-secondary education and/or technical training. If a student does not pursue post-secondary education or technical training upon completing high school, then all the incentive funds and related interest are forfeited. However, the student will have access to all other funds deposited into the account by parents/caregivers and others.

This initiative was initially launched through the Trust’s Innovation Fund in 2017 through resolution #2017-28. It was subsequently funded as a funder collaboration through resolutions #2019-17, #2020-51, #2021-71 and #2022-63.

The Children’s Trust’s investment of \$285,000.00, which is the same level as during the 2022-23 fiscal year, an increase from the previous four years of funding levels, supports the program’s infrastructure. The program is fully scaled/expanded and operations for this year will focus on data analysis to increase account activation in schools that have lower activations, setting school and regional activation goals and working with parents to make deposits in the accounts. Future Bound Miami leverages \$1,295,000.00 in contributions, as shown in the table below. For every dollar The Children’s Trust invests in this initiative, \$4.54 in direct funding is leveraged in return. Additionally, the initiative leverages \$1,323,000.00 in in-kind contributions, noted in the table below.

Funder	Investment Type	Amount
EdFed – Educational Federal Credit Union	In-Kind	\$75,000.00
Junior Achievement of Greater Miami	In-Kind	\$348,000.00
Miami-Dade County Public Schools	In-Kind	\$900,000.00
Sant La Haitian Neighborhood Center	In-Kind	\$25,000.00
TOTAL		\$1,323,000.00

Funder	Investment Type	Funds Purpose	Amount (FY 23-24)
City of Miami	Cash	Financial incentives for City of Miami residents deposits into the accounts.	\$120,000.00
Jorge M. Perez Family Foundation	Cash	Unrestricted funds to support program infrastructure and operations.	\$50,000.00
Miami-Dade County (table outlining endowment below)	Cash	Restricted to seed deposit funds in endowment. See table below.	See table below.
United Way Miami	Cash	Financial supplements to school champions who are responsible for account activations at the school level.	\$116,000.000
TOTAL			\$286,000.00

Funder	Investment Type	Fiscal Year	Amount
Miami-Dade County	Endowment	2020-21	\$500,000.00
Miami-Dade County	Endowment	2021-22	\$1,000,000.00
Miami-Dade County	Endowment	2022-23	\$1,000,000.00*
Miami-Dade County	Endowment	2023-24	\$250,000.00*

*Miami-Dade County Contracts with Catalyst Miami still being executed

The current endowment pending Catalyst Miami’s contracts with Miami-Dade County stands at \$2,750,000.00 and excludes funding from The Children’s Trust.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match/funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of October 2023.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: October 16, 2023

Resolution: 2024-H

Strategic Framework Priority Investment Area: Family and neighborhood supports: Family and neighborhood support partnerships: Care coordination; and Community engagement, awareness and advocacy: Funder collaboration initiatives.

Strategic Framework Headline Community Results: Regular use of medical, dental and behavioral health care services; Nurturing and involved parents; Academic success; Good choices for prosocial behaviors in schools, homes and communities; and Successful transition to adulthood.

Recommended Action: Authorization to negotiate and execute a contract with Miami-Dade County for the HERO truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed \$880,000.00, for a term of 12 months, commencing August 1, 2024, and ending July 31, 2025.

Budget Impact: Funding in the amount of \$880,000.00 for this resolution is allocated for FY 2023-24 and is projected to be available in FY 2024-25.

Description of Services: The HERO (Here Everyday Ready On-time) truancy prevention program, a component of the Case Management Referral Program, is a district-wide systemic approach to reducing youth violence. It identifies the most at-risk children and provides them with the necessary prevention and intervention services to increase school attendance. This collaboration continues with Miami-Dade County and Miami-Dade County Public Schools (M-DCPS). The HERO services provided with this funding will support more than 16,000 elementary and K-8 school children with chronic unexcused absences across 40 M-DCPS schools, an increase of one school from previous years. Recognizing the fact that inconsistent school attendance is typically a symptom of more severe challenges, the HERO program utilizes M-DCPS student attendance data to identify at-risk children and address causes that negatively affect their healthy development and success.

During the 2022-23 school year, the parents/caregivers of 15,921 elementary school children were contacted across 39 schools, of which 6,465 participated in the HERO truancy prevention program through the response to intervention model described below. During this time, 1,763 home visits were conducted, and 1,108 families participated in Truancy Child Study Team meetings. Additionally, 1,159 referrals/coordination of services were made to service providers, including The Children's Trust's Family and Neighborhood Support Partnerships and Family Strengthening providers.

As part of the program, any child identified as at risk due to school absences is provided with interventions from a licensed social worker that are tailored to the child's specific needs to

help the family address identified challenges before the child becomes chronically absent. The program utilizes a Response to Intervention strategy and timeline as follows:

- **Beginning of school year:** Identify students with a prior school history of excessive absences; contact parents/guardians; provide mentoring.
- **Students accruing one to four unexcused absences:** Contact parent/guardian; provide in-school mentor; implement interventions based on need.
- **Students accruing five or more unexcused absences:** Services escalate based on need and continuous absences, as follows:
 - **Truancy Child Study Team Level 1 Meeting:** Conduct assessment to identify causes of truancy; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
 - **Truancy Child Study Team Level 2 Meeting:** Review assessment conducted in Level 1 meeting to identify additional root causes of truancy; coordinate with agencies working with the family and invite them to attend; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
 - **Truancy Child Study Team Level 3 Meeting:** Truancy case is referred to the District Truancy Court Multi-Agency Case Review Committee; school administrator and counselor participate in the meeting; team prescribes and/or modifies prior interventions to meet the needs of the student and family.
 - **Truancy Court:** A Truancy Court petition is filed with the Clerk of Courts; hold an initial hearing.
 - **Family Decision-Making Conference:** Hold pre-conference; coordinate with agencies working with the family to attend; coordinate wraparound services for student and family; collaboratively create an Achievement Plan establishing the framework upon which the family will achieve their goals.
 - **Second Hearing:** Judge orders the Achievement Plan.
 - **Monitoring:** Judge monitors student's progress on the Achievement Plan.
 - **Successful Truancy Court Case:** Case is closed successfully.
 - **Unsuccessful Truancy Court Case:** Case is closed unsuccessfully; Child in Need of Services/Family in Need of Services (CINS/FINS) is filed with the Department of Juvenile Justice for the student.

Altogether, the coordinated suite of services and supports for the children and youth described above as part of the Case Management Referral Program is estimated to cost \$2,104,051.00. The Children's Trust invests \$880,000.00 in this match contract. At the same time Miami-Dade County contributes \$167,898.00 and in-kind services through the Juvenile Services Department, and Miami-Dade County Public Schools provides in-kind services valued at \$1,056,153.00.

Background: The HERO truancy prevention program is a Case Management Referral Program component. This innovative countywide collaboration that identifies and assists youth and families with the highest risk of being victims or perpetrators of violence. The Case Management Referral Program works to align services for said youth and their families, supports neighborhood programs and providers, and measures the progress of students who receive said services and supports. This program collaborates with the Together for Children efforts, a neighborhood-driven community coalition working to address the root causes of youth violence by strengthening families and empowering and protecting youth with necessary prevention and intervention services. The HERO truancy prevention program serves

three geographic regions in Miami-Dade County (north, central, and south), spanning 20 ZIP codes.

On September 13, 2016, through resolution #2016-92, the board approved a formal partnership between The Children’s Trust, Miami-Dade County, Miami-Dade County Public Schools (M-DCPS), and the Foundation for New Education Initiatives, Inc. (The Foundation), to implement the HERO truancy prevention program. HERO initially supported over 12,000 elementary school children exhibiting chronic unexcused absences across 33 schools. On January 16, 2018, resolution #2018-33 expanded the program to serve 14,500 children in 39 schools.

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust. It shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). The funding amount from The Children’s Trust remains the same as the 23-24 program year.

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of October 2023.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: October 16, 2023

Resolution: 2024-I

Strategic Framework Priority Investment Area: Youth development: Summer youth internship program; and Community engagement, awareness and advocacy: Funder collaboration initiatives.

Strategic Framework Headline Community Results: Academic success; Good choices for prosocial behaviors in schools, homes and communities; and Successful transition to adulthood.

Recommended Action: Authorization to negotiate and execute a match contract with Miami-Dade County for the Summer Youth Internship Program (SYIP), in a total amount not to exceed \$2,500,000.00, for a term of 12 months, commencing March 1, 2024, and ending on February 28, 2025.

Budget Impact: Funding in the amount of \$2,500,000.00 for this resolution is allocated for FY 2023-2024 and projected to be available in FY 2024-2025

Description of Services: This resolution seeks \$2,500,000.00, an increase of \$500,000.00 from the previous year, in funding from The Children's Trust to support the ninth year of the Summer Youth Internship Program (SYIP). This collaboration includes the South Florida Workforce Investment Board (SFWIB), Miami-Dade County, Miami-Dade County Public Schools (M-DCPS), The Foundation for New Education Initiatives, Inc. (The Foundation), and Educational Federal Credit Union dba EdFed Credit Union. The Children's Trust will contract with Miami-Dade County to pool funding for the program. Miami-Dade County will contract with The Foundation and Miami-Dade County Public Schools who will implement and operate the program. SFWIB matches The Children's Trust's funding, and contracts directly with M-DCPS to support the internship program.

The internship program recruits and connects rising 10th to 12th grade students who live in Miami-Dade County and attend either a M-DCPS school or a charter school with paid summer internships. There is an emphasis on engaging high-need youth, and the program is required to enroll at least 15 percent youth with disabilities. The program intends to employ at least 3,000 youth interns in the summer of 2024. The youth interns will each set up a credit union account with collaborating partner EdFed Credit Union, earn a stipend of no less than \$1,500.00, and work 30 hours per week for five weeks. In addition to receiving a stipend for summer work experience, youth interns may earn high school course credits and college credits through dual enrollment.

The summer internship program's structure includes:

- Parent/guardian orientations
- Student and employer orientations

Resolution 2024-I - Youth Development, Summer Youth Internship Program; Funder collaboration initiatives
October 16, 2023

- Online pre-internship training for interns
- Instructional supervisors for interns
- An ongoing training curriculum with weekly assignments
- An online interface to match interns with employers

Program recruitment starts in early spring for youth to begin employment in the summer of 2024. The importance of early work experience extends well beyond the weeks of summer employment. These experiences are linked to positive short- and long-term outcomes for teens, such as increased school-year attendance, higher graduation rates, decreased incidences of youth-involved violence, improved future employment prospects, and increased earnings later in life.

The \$2,500,000.00 funding from The Children’s Trust is leveraged by SFWIB’s intended funding of \$2,500,000.00 and Miami-Dade County’s intended funding of \$1,250,000.00. The Trust investment represents an increase of \$500,000.00, which is needed to expand the number of internships available for the 2023-2024 fiscal year due to consistently increasing demand. This is the second year that charter school students will be included in the program. The additional funding for this year will support the enrollment of additional charter school students into the program and various strategies will be pursued to increase charter school involvement, including engagement of large charter school entities and additional outreach to charter school principals.

The vital in-kind services and supports that M-DCPS and EdFed Credit Union provide offer a combined value of approximately 678,946.00. These resources include program and administrative staff, bank accounts, and student stipend payment processing. Such elements are essential to strengthening the program’s recruitment and operational processes. With the current funders, The Children’s Trust leverages over \$1.77 for every dollar invested. The partners named above will seek to engage other funders, including those in the private sector, to expand the delivery and capacity of the program.

In 2023, the SYIP collaborative partners made notable achievements that include:

- The successful incorporation of charter schools into the program for the first time, with 14 charter schools participating, and the Program serving 83 students.
- Securing a \$1,000,000.00 contribution from the Kenneth C. Griffin Foundation.
- Facilitating internships for 3,060 youth the highest in the program’s history.
- Collaborating with the Miami-Dade County Juvenile Services Department (JSD) providing additional training and support to establish a direct linkage to SYIP. This linkage will be expanded for summer of 2024, and similar measures will be taken to connect youth in the dependency system to SYIP.

Background: In the summer of 2016, Miami-Dade County, The Children’s Trust, Miami-Dade County Public Schools, the Foundation for New Education Initiatives, Inc., and EdFed collaborated with the unified goal of providing paid summer internships for youth across the county. This collaborative summer internship program provides valuable work and life experiences for high school youth in Miami-Dade County. The program encourages the development of positive work habits, offers hands-on professional experience in varied career fields, and motivates youth to further their education and improve their ability to pursue a wide range of career options.

By offering both practical work experience and developmental opportunities, SYIP aims to enable participants to contribute to the county’s workforce as they develop critical skills. The collaboration sets the stage for continued partnership, developing a more robust and proficient future workforce by offering meaningful employment for Miami-Dade County’s youth. The attached impact report outlines the program’s performance for the summer of 2023, highlighting that 3,060 students were served, 73 percent of which qualify for free and reduced-price lunch.

Procurement Policy: Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of October 2023.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____