



20 YEAR
ANNIVERSARY
SPECIAL
SECTION
INSIDE

2021 - 2022

Annual Report

To the Board
of County Commissioners
of Miami-Dade County
December 2022



Mission:

The Children's Trust partners with the community to plan, advocate for and fund strategic investments that improve the lives of all children and families in Miami-Dade County.

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TABLE OF CONTENTS

INTRODUCTION & BUDGET	2
20 YEAR ANNIVERSARY SPECIAL SECTION	6
THRIVE BY 5: EARLY CHILDHOOD DEVELOPMENT	16
Early child care quality improvement	17
Early child care access for those in need	18
Developmental screening, assessment & early intervention	20
Community research partnerships	20
YOUTH DEVELOPMENT	22
K-5th grade after-school programs & summer camps	23
6-12th grade after-school programs & summer camps	24
Funder collaboration	24
HEALTH & WELLNESS	26
School-based health	27
Vision follow-up services	28
Oral health training & preventative services	29
Food & nutrition services	29
Benefits enrollment	30
Injury prevention education	30
PARENTING	31
Continuum of care	33
Universal services: newsletter, Parent Club & early literacy	32
Selective services: parenting education & home visiting	34
Indicated services: family behavioral health	34
FAMILY & NEIGHBORHOOD SUPPORTS	36
Family & neighborhood support partnerships	37
211 helpline	39
Family & neighborhood collaborations	39
SPECIAL POPULATIONS	40
Children with disabilities	41
Children impacted by poverty	42
COMMUNITY AWARENESS & ADVOCACY	43
Promote public policy, advocacy & legislative agenda	44
Public awareness & program promotion	45
Promote citizen engagement & leadership	46
Funder collaboration initiatives	47
PROGRAM & PROFESSIONAL DEVELOPMENT	50
Trust Academy: Supports for quality program implementation	51
Program evaluation & community research	53
Innovation fund	55
ADDITIONAL INFORMATION	57
Funded service providers	57
Map of funded program service sites	61
Community results & indicators	62
End notes	64

INTRODUCTION & BUDGET

The Children's Trust submits this annual report to the Board of County Commissioners of Miami-Dade County to meet statutory requirements to summarize goals and activities in accordance with Section 2-1525(e) of the Miami-Dade County Code for fiscal year 2021-2022. The programs, objectives and activities of The Children's Trust are consistent with the goals established by Section 125.901, Florida Statutes, to:



Provide and maintain preventive, developmental and other services for all children's general welfare.



Collect information and statistical data and conduct research helpful to determining the needs of children in the county.

Consult and coordinate with other agencies dedicated to the welfare of children to prevent overlapping services and to fill critical gaps.



With continued strategic and funding guidance from its board of directors, The Children's Trust has maintained and expanded programming support across its primary investment areas, as highlighted throughout this report. Community investments were made through 311 contracts with 161 agencies, and numerous service agreements with community partners (see funded service provider list and map).

In September 2022, The Children's Trust celebrated its 20th Anniversary, marking a significant milestone of achievement, support and passion



for helping children and families in Miami-Dade County. The Trust was humbled to receive recognition from Mayor Daniella Levine Cava and the Board of County Commissioners proclaiming September 10 as "The Children's Trust Day." To celebrate, a partnership with HistoryMiami Museum led to the launch of a free community exhibition highlighting The Trust's accomplishments in its first 20 years. The Trust also launched a 20th Anniversary Campaign, and the special section of this report highlights the 20-year essential data points that demonstrate The Trust's impact on the community, while also featuring stories of children and youth whose lives have been greatly enhanced thanks to the support of The Trust.

The Children's Trust was proud and honored to help lead Mayor Levine Cava's first Mayor's Children's Summit 2022 to ensure alignment of community efforts to support and serve Miami-Dade's youngest children. An estimated 300 attendees participated in the full-day summit. Feedback from the event and work over several months by the steering committee and subcommittees will ultimately lead to a "Roadmap to Child Success" in the coming months. Several Trust board and staff members worked on planning and led presentations at the event

held at Miami Dade College – Wolfson Campus.

The board's Ad Hoc Early Childhood Committee met in November 2021 to hear updates from key stakeholders and industry experts about the latest trends and needs related to early childhood programming and policy at the federal, state and local levels. One goal was to align strategies and resources to collectively help ensure families have access to high-quality child care options. As a result, Trust staff designed a survey of early childhood systems funding and collected a snapshot of the funding landscape from all stakeholders, which was shared at the Mayor's Children's Summit. Additionally, the Ad Hoc Health Committee met in February 2022, and committee members reviewed The Trust's health investments in preparation for the upcoming funding year and the February 2022 Trust board strategic retreat.

Fiscal year 2021-2022 was an active year of preparing and releasing competitive funding solicitations for programming, reviewing applications and awarding contracts, with a particular focus on the following program areas.

- Family and Neighborhood Support Partnerships (FNSP) awarded 22 providers nearly \$14 million starting

INTRODUCTION & BUDGET



This included more than \$1 million in new funding to support a Trust Academy SEW/REDI lead agency to offer voluntary professional development supports to strengthen awareness and skills regarding mental health, trauma, SEW and REDI.

To evaluate The Children's Trust fiscal requirements and procedures, funded providers were surveyed in the fall of 2021. Their input was utilized to review, streamline and update the contract budget and payment processes. Three fiscal sessions were held by finance and program staff to ensure providers were up to date on all changes. At the start of the 2022-2023 fiscal year, a new budget manual was disseminated, with the goals of helping to substantiate operating costs of programs and maximize resources to support program quality for children and families. Providers were receptive and appreciative of these updates.

The Children's Trust has a decade-long tradition of financial excellence consistent with its quality and sound financial practices. This year's recognition by the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting is still pending at the time of this report's publication.

Spending over the past year has been in line with The Trust board's priorities and the approved budget. Youth development remains the largest investment area, followed by early childhood programs, health and wellness, and parenting. The Children's Trust will continue to fund an expansive and high-quality portfolio of prevention and early intervention programs for all children, especially those at greater risk due to family and community conditions. The Trust continues its commitment, both in number and quality, to the full participation of children with special needs in all funded

in October 2022 to serve children and families during a time of rising costs and mental health concerns.

- Eight providers were approved for Trust Academy quality supports, making a \$4.3 million investment in the capacity and development of Trust providers starting in October 2022.
- The Innovation Fund allocated \$1.2 million for a new annual cohort of 17 one-of-a-kind projects.
- In preparation for the K-12 Youth Development After-school and Summer Camps solicitation release in October 2022, which includes specialized programming for systems-involved and disconnected youth, Trust staff engaged in initiative planning and gathered extensive community input through 27 focus groups with 101 parents and caregivers and 89 youth, as well as an online parent survey completed by more than 3,000 caregivers.
- More than 500 people attended the virtual Youth Development Information, Input and Networking Session in July, where existing

providers and organizations interested in becoming new providers listened as Trust staff explained upcoming changes, gave tips and answered questions. Participants also provided critical feedback through a live interactive tool and exchanged networking information to explore potential partnerships to enrich programming.

- Similar planning efforts for Parenting, Family Strengthening, Parent Club, Benefits Enrollment and Small Community-based Organization (CBO) Capacity Building are also underway.

The Children's Trust remains committed to increasing Social and Emotional Wellness (SEW) and Racial Equity, Diversity and Inclusion (REDI) across the work at the board, staff, funded program and community levels as part of its overall vision and mission. A multi-year SEW/REDI implementation plan, which was developed with multifaceted input in spring 2021, continues to guide engagement and systems planning, building capacity, institutional change and sustainability.

INTRODUCTION & BUDGET

programs. This budget represents the largest-ever Trust funding for direct programming.

The Children's Trust 2021-2022 Management Letter and Audited Financial Report will be submitted to the Board of County Commissioners upon completion, by April 15, 2023.

2022-2023 BUDGET & MILLAGE RATE

The approved 2022-2023 budget includes total operating expenditures

of \$189.9 million, the largest operating budget in Trust history, and total ad valorem tax revenues of approximately \$180.5 million. Since the start of the funding cycle for most major initiatives, beginning with the fiscal year 2018-2019, The Children's Trust committed an additional \$51.1 million annually, and \$178.3 million over the five-year cycle in additional funds earmarked for program services for the fiscal years 2019-2023. This five-year commitment continues to emphasize the importance

of program spending that provides critical services for children and families in Miami-Dade. The 2022-2023 millage rate of 0.5000 mills will ensure the continuity and expansion of essential program services. The median taxable value for residential property with a \$50,000 homestead exemption for the 2022-2023 tax year is \$68.37, representing an increase of just \$6.89. The 2022-2023 budget reflects management expenses of 6.2 percent of total budgeted expenditures.

BUDGET BY PRIORITY INVESTMENT AREA

DESCRIPTION	2021-22 AMENDED BUDGETED EXPENDITURES	2022-23 BUDGETED EXPENDITURES	PERCENTAGE DIFFERENCE
SUSTAIN & EXPAND DIRECT SERVICES			
Parenting	20,123,000	22,039,460	9.52%
Thrive by 5 (early childhood development)	35,841,017	37,841,017	5.58%
Youth development	61,178,817	62,178,817	1.63%
Health & wellness	21,479,306	20,831,778	-3.01%
Family & neighborhood supports	11,988,108	15,819,176	31.96%
TOTAL SUSTAIN & EXPAND DIRECT SERVICES	\$150,610,248	\$158,710,248	5.38%
COMMUNITY AWARENESS & ADVOCACY			
Promote public policy & legislative agendas	215,300	215,300	-
Public awareness & program promotion	2,969,000	2,969,000	-
Promote citizen engagement & leadership	1,115,000	1,115,000	-
Cross-funder collaboration	1,735,000	1,735,000	-
TOTAL COMMUNITY AWARENESS & ADVOCACY	\$6,034,300	\$6,034,300	-
PROGRAM & PROFESSIONAL DEVELOPMENT			
Supports for quality program implementation	3,100,000	3,650,000	17.74%
Information technology	800,000	1,050,000	31.25%
Program evaluation & community research	500,000	500,000	-
Innovation fund	1,400,000	1,400,000	-
TOTAL PROGRAM & PROFESSIONAL DEVELOPMENT	\$5,800,000	\$6,600,000	13.79%
ADMINISTRATION & NON-OPERATING EXPENDITURES			
Management of The Children's Trust	11,245,507	12,575,382	11.83%
Non-operating expenditures	5,100,000	6,000,000	17.65%
TOTAL ADMINISTRATION & NON-OPERATING	\$16,345,507	\$18,575,382	13.64%
TOTAL	\$178,790,055	\$189,919,930	6.23%

INTRODUCTION & BUDGET

One common theme that arose during the Mayor's Children's Summit is the importance of employers offering progressive family leave policies to employees. With the support of its board of directors, The Children's Trust is a leader in this area, offering six weeks of paid parental leave to all employees (first four weeks at 100 percent and final two weeks at 75 percent) following the birth of an employee's child or the placement of a child with an employee in connection with adoption or foster care. The purpose of paid parental leave is to enable the employee to care for and bond with their newborn or newly adopted or newly placed child. This policy runs concurrently with the Family and Medical Leave Act (FMLA), giving parents and caregivers 12 weeks of leave to care for their children and families. Also, for the first time, The Children's Trust completed a workforce study of all Trust staff positions. After a comprehensive study of job



descriptions, duties and salaries and comparing them to industry-wide practices, The Trust board established a new pay plan to align salaries with current market standards and affirmed that its total compensation and rewards offered are highly competitive with the local labor market. Staff members are one of The Children's

Trust's most valuable resources and are justly compensated for their mission-aligned work.

All this important work continues to push forward thanks to the board's leadership, commitment and vision. The Children's Trust is honored to be focused on children and families to ensure the start to a third decade of existence with the same motivation and commitment shown in years past.





From

Infancy to

Adulthood:

The

Children's

Trust

From its

Origins

Until Today

20 Years Nurturing Greatness



It all started in 1988, when a group of committed child advocates recognized that the needs of children in Miami-Dade County far exceeded the resources and support systems available to them. These advocates, which included elected officials, educators, community activists and so many others, spearheaded a campaign to address the problem through the creation of a special taxing district. The group planted the seed for what would become The Children's Trust, but it would take more than a decade for Miami-Dade voters to realize their vision.

Former *Miami Herald* Publisher David Lawrence Jr. was the driving force behind the successful campaign to establish The Children's Trust in 2002. He recruited some of the most dedicated advocates and allies for children in the county, and together they convinced the electorate of the critical need for a dedicated funding source for children in Miami-Dade. Lawrence and his allies emphasized a commitment to all Miami-Dade children, while still clearly recognizing that some children are more vulnerable and therefore

need more help. There was a "sunset provision" included in the initial approval so that voters could determine if The Children's Trust was meeting its mission after five years.

On September 10, 2002, voters overwhelmingly approved the creation of The Children's Trust by a 2-to-1 vote. Five years after its creation, despite the difficult economic climate in 2008, 86 percent of voters reauthorized The Children's Trust and approved its existence in perpetuity.

Like the children served over the years, The Children's Trust has grown over its first 20 years. Its development has been shaped by learning, growth, challenges and successes that have led to a direct impact on thousands of lives. The Children's Trust is now an essential organization supporting children and families in Miami-Dade County.

Both as a celebration of accomplishments and as context for how to approach and overcome challenges the community faces today and in the future, The Children's Trust is proud to look back at its history as it crosses this 20th Anniversary milestone.

To learn more about the history of The Children's Trust and watch the mini-documentary *The Children's Trust – 20 Years Nurturing Greatness*, visit TheChildrensTrust.org/20Anniversary.

2002

Sept. 10, 2002
Miami-Dade voters approved creation of The Children's Trust by a 2-to-1 vote.

59% of Floridians vote in favor of state-funded voluntary pre-K education beginning in 2005; a win for early childhood education.

The Trust funds 64 organizations to provide programs, services and initiatives for children and families.

2-1-1

MIAMI

Funding begins to support 211 Helpline for families to access health and human services information and referrals.

The Trust hosts its first Champions for Children Award Ceremony, an annual tradition that continues today.



Family EXPO

The inaugural Family Expo takes place and quickly becomes the largest countywide gathering for family-friendly resources and Trust provider information.

Quality Counts is created to improve child care quality in partnership with the Early Learning Coalition of Miami-Dade/Monroe.

The Trust provides dedicated funding to 91 small community organizations to build their organizational and program management capacity to deliver quality programming.

The HealthConnect initiative is created to improve access to quality health care in schools and connections to resources.

The Youth Violence Prevention initiative is also initially established and later integrated within other initiatives.

The Trust first joins the Florida Children's Council, later renamed the Florida Association of Children's Councils and Trusts, or FACCT.

2004

2005

2006

2007

The Children's Trust

2012



The Youth Advisory Committee (YAC) is launched as a leadership development program with a focus on youth service and advocacy.

As The Trust celebrated its first decade, 315,000 children, youth, parents and caregivers benefited from Trust-funded programs; there were 1.2 million visits to health clinics in schools; and more than 67,000 children were part of The Trust's child care quality improvement initiative.

2015



The Trust joins a collaborative to fund a five-week, paid summer internship known as the Summer Youth Internship Program (SYIP).

2016



The Trust creates the Innovation Fund to test new ideas that could lead to solutions for community problems.

2017



The Trust establishes the Family Strengthening initiative to offer individualized parenting and clinical intervention services.



86% of voters overwhelmingly reauthorize The Children's Trust, establishing it in perpetuity.

Transition to Adulthood program funding is established to support systems-involved youth from 13-22 years of age.



The Miami Heart Gallery is created as a partnership between The Trust and child welfare agencies to encourage adoption and foster care.

The Trust funds the Young Talent Big Dreams competition for the first time. It would go on to become the county's largest annual youth talent competition.



The Trust releases funding for Community Partnership for Local Haitian Relief Efforts, following the devastating earthquake in Haiti.



Read to Learn is established to increase the number of third graders who read at or above grade level. A year later, the Read to Learn Book Club launches, offering free monthly books for 3-year-olds.

2008

2009

2010

2011

Over the Years

2018



The Trust forms the Thrive by 5 initiative to expand and coordinate investments in children's early physical, cognitive, social and emotional readiness for starting school.



The Children's Trust helps create and hosts the Miami-Dade Grade Level Reading (MDGLR) campaign, a coalition of entities that focus on elevating literacy in the county.

2019



The Children's Trust Book Club is expanded to include children from birth until 5 years old.

The Trust also begins funding community-based oral health prevention services.



The Children's Trust Parent Club is launched to offer free workshops that increase awareness and engagement in effective parenting strategies to support child development.

2020



The Trust invests \$3.3M in emergency funds for families during the COVID-19 pandemic, while launching the StayHome.Miami website and Ready, Set, Go! initiative to assist with learning in a remote environment.

Sept. 10, 2022
The Trust celebrates its 20-Year Anniversary. Miami-Dade Mayor Daniella Levine Cava and the Board of County Commissioners proclaim September 10th as "The Children's Trust Day."

2022

Improving Lives Over 20 Years

2.2

Total Lives Impacted

More than 2.2 million children, parents and caregivers have been engaged over the past 20 years.

2.2

Trust-Funded Program Growth

300%

Over 300% increase in funded programs (from 71 to 313) since first year of investment.

5,300

Nearly 5,300 total annual contracts for program services finalized over 20 years.

150%

150%

Over 150% increase in the number of funded organizations (from 64 to 163) over the past 20 years.

Focus on Early Learning and Literacy

3.4 million children's books distributed.

3.4M

Helping Kids Stay Safe, Active and Learning

6000K

More than 600,000 after-school and summer program opportunities made available for children and youth.

Community Support

800K

Nearly 800,000 calls were answered by the Trust-funded 211 Helpline.

14.6M

Providing Nutrition for Children

More than 14.6 million snacks and meals distributed in programs and in the community.

Keeping Children Healthy

Nearly 4.2 million student visits to Trust-funded school health clinics.

4.2M

Early Learning Opportunities

41K

41,000 full-time early child care education opportunities for children under 5.

For more information on how The Children's Trust invests in programs, resources and initiatives, visit the "How We Fund" section of The Children's Trust website, TheChildrensTrust.org/HowWeFund.

The story of The Children's Trust over its first two decades is best told through the stories of the children and families it has helped to live their fullest lives. To celebrate its 20th Anniversary, The Trust is featuring three individuals whose journeys are symbolic of what our children and youth can accomplish with the support and care that Trust-funded programs provide.

Stories

Soon after moving to the United States in the early 2000s, 18-month-old Silvio Plata was diagnosed with cancer and lost his sight in both eyes. In the midst of an uncertain future appeared the Miami Lighthouse for the Blind and Visually Impaired. Funded by The Children's Trust since 2004, Miami Lighthouse provided support and guidance that Silvio and his family needed.

The Miami Lighthouse became like a second home to Silvio, and he was surrounded by individuals who supported and guided his life and his family until this day. He was able to develop his passion for music and unlocked a world of possibilities. Soon enough, Silvio was performing and his enrollment in other Trust-funded programs, including The Arc of South Florida and the Doral Conservatory and School of the Arts, fine-tuned his musical talents bringing him to operatic heights. One incredible

highlight was the opportunity to sing alongside world-renowned Italian tenor Andrea Bocelli.

Over the years, Silvio has performed in front of dozens of audiences on bigger and bigger stages, including singing the national anthem at games of the Miami Marlins, Miami Heat and last year in front of more than 66,000 fans before a nationally televised Miami Dolphins game at Hard Rock Stadium. "I strongly believe that the person I am today and how far I've come I greatly owe that to The Children's Trust. They've funded a lot, if not all of the summer camps and programs that I was a part of when I was developing as a musician and academically as well," Silvio said. He is now studying at the University of Miami's Frost School of Music where he earned a full scholarship and plans to continue developing his talents and eventually pursue a law degree.



Silvio



Destiny

When 6-year-old Destiny Delancy first walked into Armour Dance Theatre Program at Morningside K-8 school in Miami, she didn't realize it would inspire her dreams. But more than 16 years later, she would graduate from prestigious New York University's (NYU) Department of Dance and be on her way to a promising career.

Armour Dance Theatre has been a renowned dance school in South Florida for decades, and with the support of The Children's Trust since 2011, the program has enriched the lives of so many children like Destiny, whose self-discovery and success was born of dance and the performing arts.

The confidence dance gave Destiny allowed her to demonstrate her incredible talent. Destiny steadily progressed as a dancer and

with hard work and dedication she graduated from high school cum laude and earned a full scholarship to NYU. Four years later, Destiny graduated as a Dean's Scholar, and at 22 she aspires to start her own dance company to teach and give back to students.

Destiny says she found herself when she found dance. The programs funded by The Children's Trust helped her start a journey of discovery and nurtured her along the way from a shy child to a confident, supremely talented young woman who continues to pursue her dreams.

"The Children's Trust was very important to my personal career because I wouldn't have been able to afford a dance career had it not been for them. They really helped me to follow my dream."

of Impact

Yasmin Snyder entered the foster care system at the tender age of 5. As part of the system, Yasmin was in line to be adopted three times. For a young child, the cycle of hope and then despair she endured each time could have been devastating.

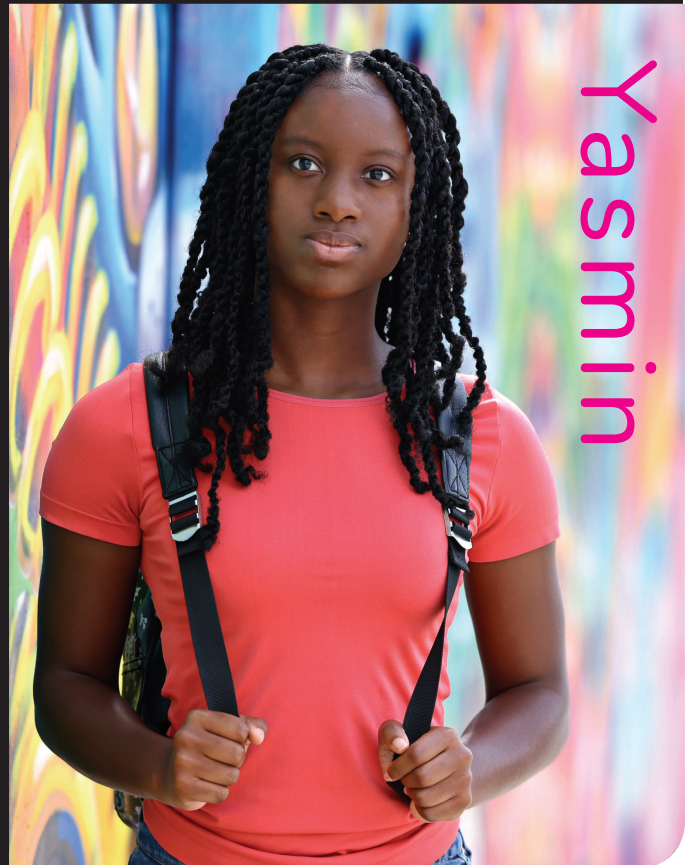
"I had three failed adoptions. I had a chance three times to fail and give up, but I didn't because I decided that I wanted a forever family." Thanks to The Trust-supported Miami Heart Gallery, Yasmin's story reached someone who could relate. Michelle Snyder, Yasmin's adoptive mom, also knew what it was like to grow up without a place to call home. When she heard Yasmin's story, she immediately felt a connection.

Yasmin felt it too, and though the possibility of more heartbreak weighed on her, she persevered. "What I wanted in life was a loving family. And I got a loving

family." As a member of the Snyder family, Yasmin has excelled in high school both academically and socially. She has a 3.86 GPA, is on an award-winning varsity cheer team and still finds time to volunteer at her church.

"We are so thankful to get to be a part of her story," Michelle said. "Yasmin is so inspiring. She's taught me so much, and she reminds me to keep pushing forward and never give up. I'm so thankful for The Children's Trust and all the people that helped us along the way to make this possible. We have our ups and downs like any family, but it's just fun to do life together."

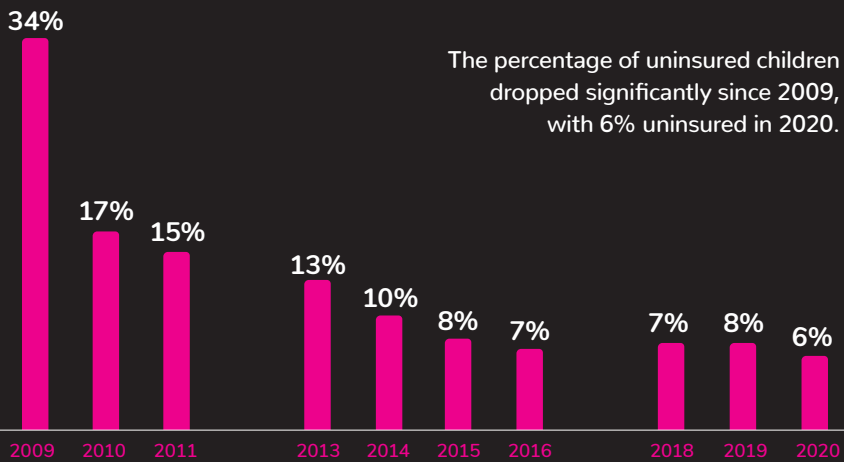
As for Yasmin, the future is bright. "I have arrived at my destination. There's no more looking for me. I have my loving family here to support me and to love me and I love them."



Yasmin

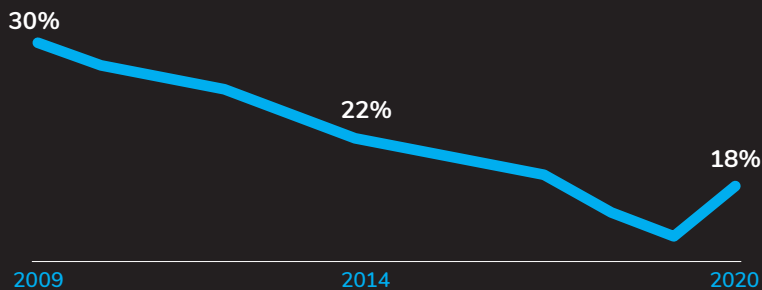
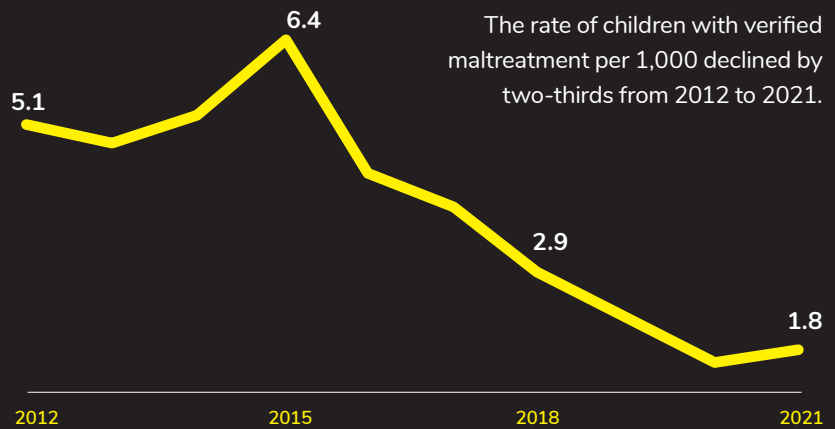
20-Year Trends

Collective Impact Achieved Through Community Partnerships Over the Past 20 Years



60% decrease

in the rate per 100,000 of unintentional child injuries resulting in hospitalization from 2002 to 2018.



7-point increase

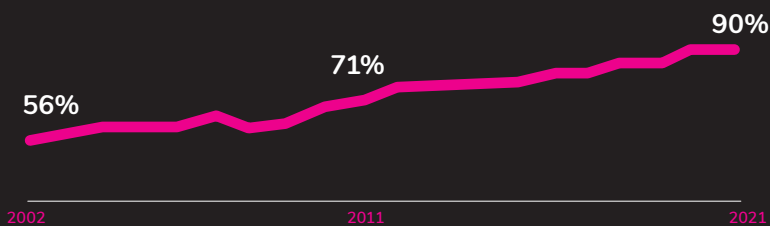
in the percentage of high school youth meeting recommended levels of physical activity between 2005 - 2017. In the latest year, 34% of youth met the expected levels.

More community trends

76%

decrease in the number of youth referred for delinquency (from 2005-2019)

The percentage of high school students graduating on time (within 4 years of entering 9th grade) has increased dramatically since 2002.



31%

decrease in the rate of violent teen deaths per 10,000 (15-19 yr olds; 2002-2019)

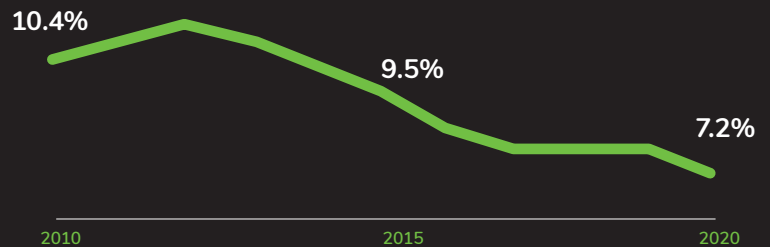
23%

decrease in the number of violent child deaths (1-14 years; 2002-2019)

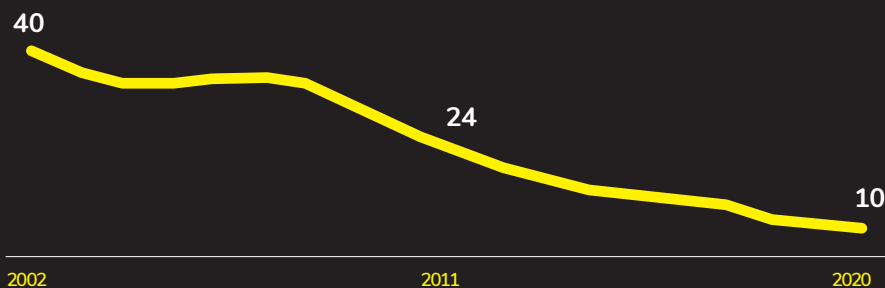
89% decrease

in the rate per 1,000 youth (aged 10-17) arrested for crimes from 2010 to 2022.

The percentage of teens (aged 16-19) not in school and not working has been declining since 2010 based on 5-yr averages.



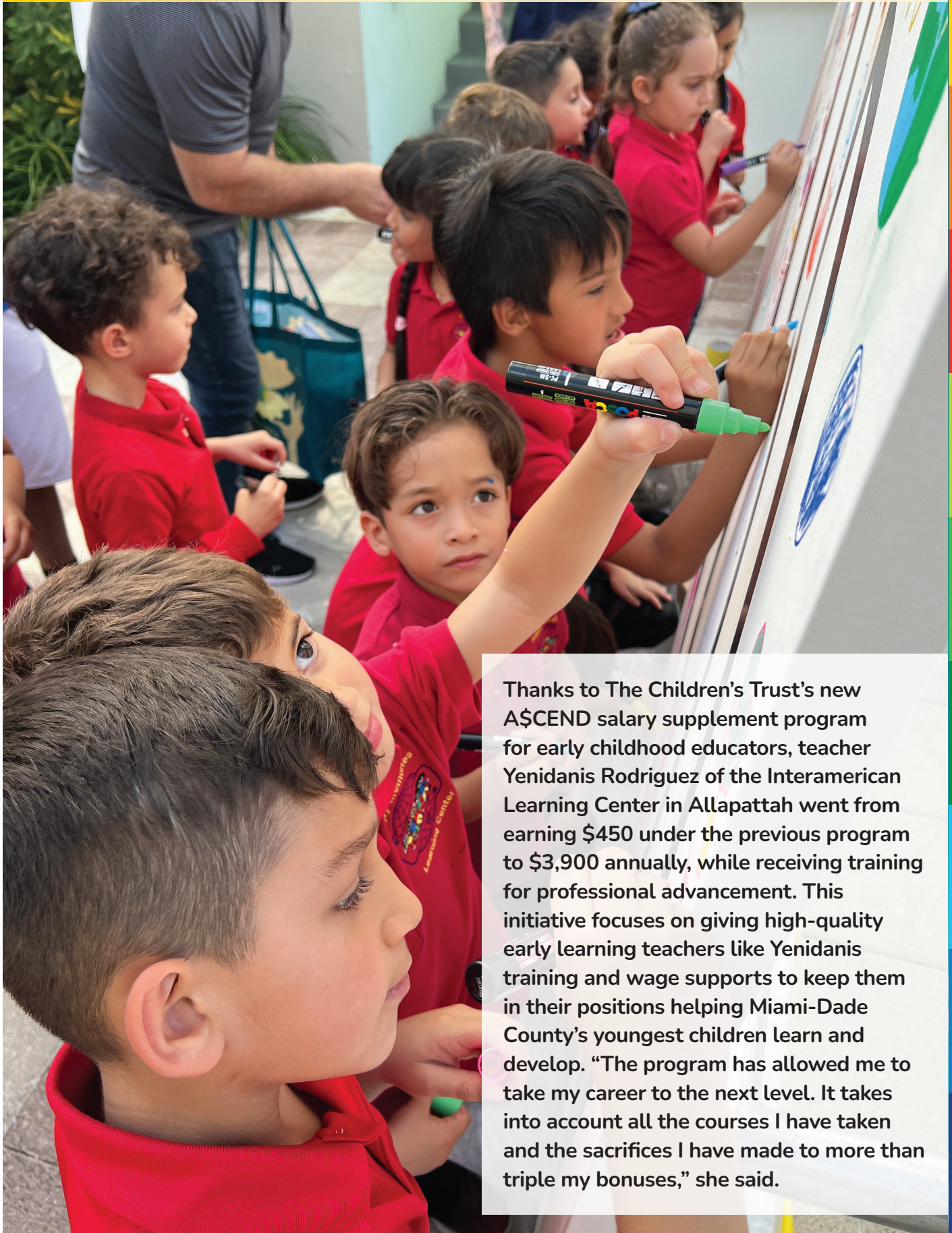
The rate of births (per 1,000) for teen mothers (aged 15 to 19) has dropped by 75% since 2002.



9-point decrease

in the percentage of teens who reported binge drinking alcohol between 2003-2017. In the latest year, 8% of teens reported this dangerous behavior.

THRIVE BY 5: EARLY CHILDHOOD DEVELOPMENT



Thanks to The Children's Trust's new A\$CEND salary supplement program for early childhood educators, teacher Yenidanis Rodriguez of the Interamerican Learning Center in Allapattah went from earning \$450 under the previous program to \$3,900 annually, while receiving training for professional advancement. This initiative focuses on giving high-quality early learning teachers like Yenidanis training and wage supports to keep them in their positions helping Miami-Dade County's youngest children learn and develop. "The program has allowed me to take my career to the next level. It takes into account all the courses I have taken and the sacrifices I have made to more than triple my bonuses," she said.

THRIVE BY 5: EARLY CHILDHOOD DEVELOPMENT



49% of children in Miami-Dade County, more than 9,500, arrive at kindergarten without the skills needed to succeed.

Figure 1

School readiness is about children, families, early learning environments, schools and communities. It involves children's developmental across domains such as health, physical, cognitive, social-emotional and approaches to learning. Families must be ready to support their children's learning, and communities must be ready to meet the needs of all children.



90% of a child's brain is formed by age 5.

Figure 2

The Children's Trust invests more than \$49.4 million in a continuum of supports for early childhood development and school readiness. It does so because of the urgency and importance of early brain development and its impact on later life success.

Our Thrive by 5 strategies focus on improving the quality of early childhood education programs; increasing access to these programs for families with the greatest needs; and encouraging developmental screening, assessment, and when needed, early intervention. Some additional investments described in other sections of this report (like

parenting, home visiting, early literacy supports and early childhood health services) are also considered part of Thrive by 5's continuum of services.

For every **\$1** invested in quality early childhood education, there is a **\$7-17** return on investment.

Figure 3

EARLY CHILD CARE QUALITY IMPROVEMENT



The Children's Trust Thrive by 5 Early Learning Quality Improvement System (QIS) is an integrated system of supports for children, teachers and provider agencies that work together to bring value that is greater than the sum of its individual components. The QIS is grounded in equity principles to drive access to high-quality services that promote healthy development for children living in poverty. The work is guided by The Trust's board policy guidance, the Thrive by 5 Early Learning Provider Advisory Group, program evaluation and national expertise. The Federal Reserve Bank of Atlanta highlighted the QIS in late 2021, noting that it served to stabilize Miami-Dade's early child care market and high-quality early learning during the pandemic. The Trust also launched a partnership with the U.S. Department of Defense in August 2022, as part of their Military

Child Care in Your Neighborhood Plus, that enables high-quality QIS child care providers to serve military families and leverage an additional revenue stream.

Universal Workforce Supports

Median hourly wages for teachers in the QIS have improved but remain well below hourly living wages in Miami-Dade County.

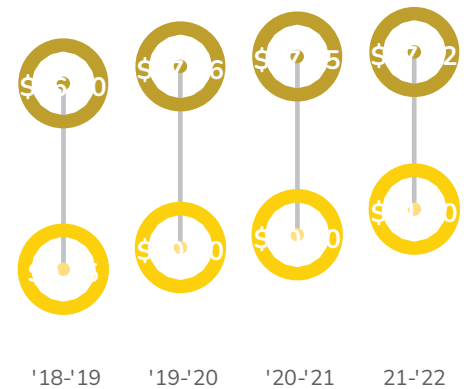


Figure 4

With continuing low hourly wages, the salary supplement program is crucial to supporting the early learning workforce. Teachers from nearly 1,100 Miami-Dade licensed child care providers have access to wage supplements through the Early Childhood Educator INCENTIVE\$ Florida Project. In 2021-2022, the median educator award was \$1,500, an annual increase of \$375 over the past two years. Turnover among recipients was only 12 percent, compared with national average annual turnover rates for child care staff of 30 percent.

Starting in October 2022, A\$CEND replaces INCENTIVE\$ as the Thrive by 5 QIS salary supplement program. A\$CEND was designed to recognize formal educational progress, as well as participation in professional development, quality teacher-child interactions, and longevity as demonstrated pathways of competency. This new model was

THRIVE BY 5: EARLY CHILDHOOD DEVELOPMENT



presented by Trust staff at the National Association for the Education of Young Children's 2022 Annual Conference in Washington, DC, titled "Out with the old and in with the new: Equitable strategies for workforce compensation."

37% of practitioners using professional development supports have an **associate degree or higher** a **7% increase since 2018**.

Early child care directors and teaching staff can also access career advising services, professional development trainings and formal educational scholarships. There are a wide range of bilingual opportunities available, including college credit-earning courses and continuing education unit (CEU) trainings. As of August 2022, there were 3,303 educators across the county who benefited from these professional development supports.

Quality Improvement System Provider Supports

 **294** programs participated,  serving an estimated **25,159** children.

For the 2021-2022 fiscal year, 294 licensed child care programs

participated in the QIS. Providers must meet all the following criteria:

- 1. 30%+ children under 6 receive FL school readiness subsidies.**
- 2. In or adjacent to a high poverty census tract.**
- 3. Serve infants and toddlers.**

Tiered Payment Differentials: With tight budgets, many early learning programs find investment in program quality improvements difficult. Thrive by 5 QIS adds financial incentives to support high-quality services. Programs are categorized into quality tiers, from two to five (lowest to highest quality), based on the Classroom Assessment Scoring System (CLASS®) measuring teacher-child interactions.

Programs at tiers two and above receive payment differentials for all children ages birth to 5 years attending their program (not only those receiving school readiness subsidies). Tiered payments range from three to 15 percent to incentivize programs to reach and sustain higher levels of quality.

Mental Health Consultation: The QIS strives to support child social and emotional development by improving early care providers' capacity to address challenging behaviors and support healthy social and emotional classroom environments. Infant and early childhood mental health consultation, administered through the Jump Start Early Childhood Consultation program, is based on the nationally recognized Georgetown University model for providing support in school-based settings. Services are tailored to the needs of early learning program directors, teaching staff and children. In fiscal year 2021-2022, 365 programs were served with an average of 32 consultation hours per classroom, and there were 876 sessions held with

children and families. In May 2022, a peer-reviewed article on the program's efficacy was published in the *Infant Mental Health Journal*.

Teaching Strategies Gold®: Supports are critical to ensure the appropriate use of formative child assessment to individualize learning environments, a key element of high quality learning environments. Technical assistance for educators and administrators connects standards with curriculum to facilitate and document children's learning. Participants learn to collect, analyze and use the industry-standard GOLD® assessment system to evaluate child knowledge, skills and dispositions through coaching, mentoring and communities of practice. Child care staff communicate with families through a feedback loop to demonstrate child progress and kindergarten readiness. In fiscal year 2021-2022, 63 programs participated, including 608 educators and administrators serving 3,615 children.

EARLY CHILD CARE ACCESS FOR THOSE IN NEED



\$4.3 million from The Children's Trust leverages

\$28.8 million in federal funding for

3,544 added high-quality child care slots for economically disadvantaged infants and toddlers.

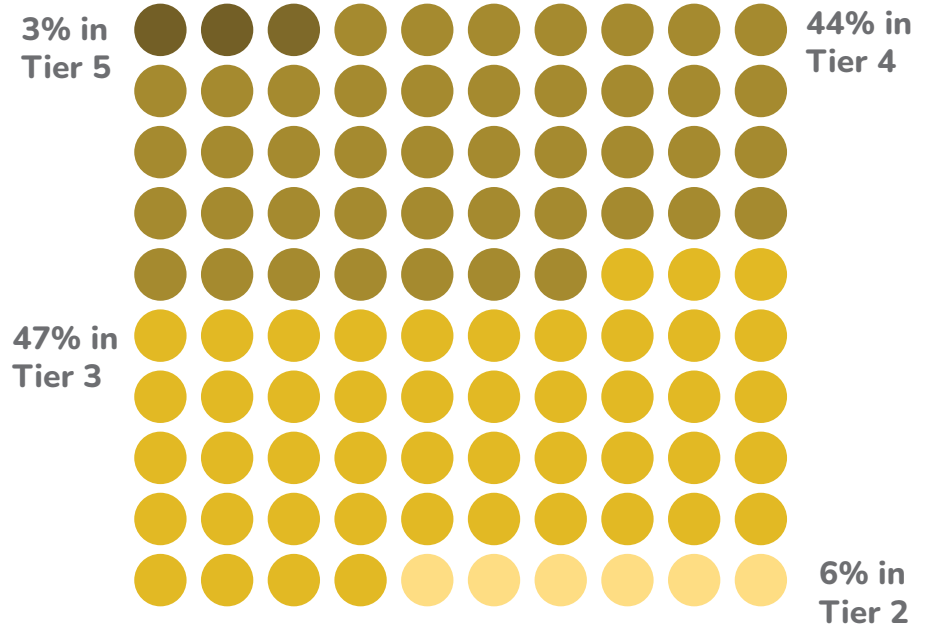
THRIVE BY 5: EARLY CHILDHOOD DEVELOPMENT

In addition to improving child care quality, there is a great need in Miami-Dade to increase the number of available high-quality early learning slots. To support this goal, The Children's Trust matches funding through community partners for the federal Early Head Start Child Care Partnership (EHS-CCP) and Florida's School Readiness Program Match. These child care program slots are filled by children living within or near the federal poverty level, children with disabilities, children of farm workers and children at risk of neglect and abuse. Programs also support labor force participation among parents. When families are financially secure, this improves childhood experiences at home and promotes school readiness.

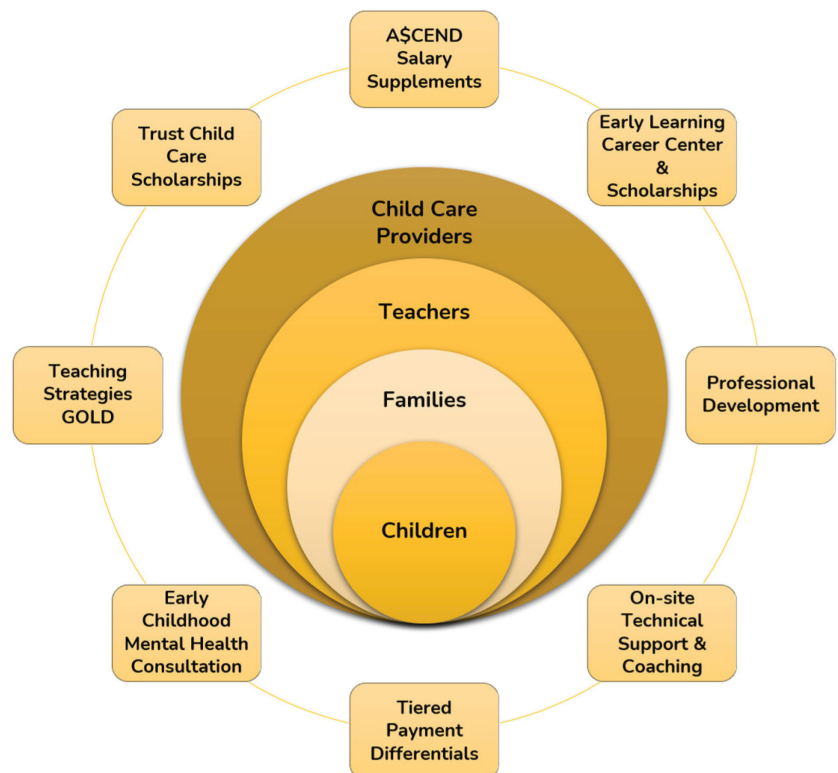
Through a Robert Wood Johnson Foundation grant to the Miami IDEAS Consortium for equity-focused policy research, the University of Miami and University of Florida are examining the intersection of families' use of cross-sector support programs for early child care (school readiness, Thrive by 5 child care scholarships), nutrition (SNAP), family income (TANF) and housing benefits. This work aligns with The Children's Trust's two generational approaches to ensure socio-economically disadvantaged families' financial stability and security and children's positive development.

In addition, Thrive by 5 offers child care scholarships for families who exceed federal school readiness subsidy eligibility (which is up to 150 percent of federal poverty levels) but still cannot afford the high cost of quality child care, for families up to 300 percent of federal poverty levels. Scholarships must be utilized at high-quality, tier four or five Thrive by 5 programs. In turn, these programs benefit from increased enrollment and are encouraged to sustain their high levels of quality.

294 QIS programs by quality tiers for 2021-22



Thrive by 5 QIS Model



THRIVE BY 5: EARLY CHILDHOOD DEVELOPMENT



served with an average of nine sessions, and 90 percent of surveyed participants who later enrolled in public schools did not need special education placement.

Early Intervention Summer Camps

Many young children who qualify for intensive early intervention programming through IDEA are only provided with school-year services. Young children are especially at risk of losing progress during the summer. Specialized summer camps use evidence-based curricula to develop motor, cognitive, language, literacy, social, emotional, physical and self-care skills. The aim is for children to maintain or improve their developmental skills, achieve school readiness and develop their full potential. Eight programs served 561 children, for an average of 25 summer camp sessions per child, offering a combination of in-person and virtual services.

COMMUNITY RESEARCH PARTNERSHIPS

Community-based organizations and researchers partner to implement and evaluate evidence-based and promising early childhood interventions for high-need children and their families. Demonstration project results



The Children's Trust 2022 Annual Report



1,136

Thrive by 5 child care scholarships paid last year.

DEVELOPMENTAL SCREENING, ASSESSMENT & EARLY INTERVENTION

According to the National Survey of Children's Health, nearly 11 percent of children under 5 in Florida have special health care needs, nearly 17,000 young children in Miami-Dade. However, The Trust's 2022 early childhood systems mapping survey found that federally funded state early intervention programs can currently only serve about 10,000 children annually. Early detection and intervention are critical to put young children on their best developmental trajectory to reach their full potential.

Universal Screening

Developmental screening and referral (as needed) are available through child care programs and in all Trust-funded early childhood parenting programs. These complement the screening systems in place through the Early Learning Coalition Warm Line, Early

Steps, and the Florida Diagnostic & Learning Resources System (FDLRS). During fiscal year 2021-2022, Trust parenting and home visitation programs serving young children conducted 5,325 developmental screenings of 1,795 children, and 25 percent identified a follow-up need. They also conducted more than 600 maternal depression screenings.

Autism Assessment

Diagnostic evaluations are conducted by specialized clinicians for children who present behaviors suggestive of an autism spectrum disorder (ASD). Results support school placement, interventions and/or specialized learning environments. In fiscal year 2021-2022, 91 percent of the 84 children assessed were diagnosed with ASD.

Early Discovery

This program fills the gap in providing care coordination and early intervention services for children with mild developmental delays who do not meet state-defined criteria to receive early intervention services through the Individuals with Disabilities Education Act (IDEA), part B or C. During fiscal year 2021-2022, 595 children were

THRIVE BY 5: EARLY CHILDHOOD DEVELOPMENT

contribute to the field of learning about what works within the diverse Miami-Dade community, as well as inform other funders about successful services that warrant continuation or scaling. Six projects began a new funding cycle in October 2021 and included evaluation of early child care social-emotional learning supports for teachers and children; maternal and infant health; early literacy and school readiness supports in Pre-K classrooms; early childhood inclusion care for children

with visual impairment; and therapeutic parent-child interventions for families experiencing homelessness. They served 1,824 children, 101 teachers, and screened 255 parents across 35 sites.

Research results across projects have been presented at various national professional conferences and are disseminated through peer-reviewed publications. For example, in June 2022, Lotus House published “Addressing

Mental Health and Trauma-Related Needs of Sheltered Children and Families with Trauma-Focused Cognitive-Behavioral Therapy” in the *Administration and Policy in Mental Health and Mental Health Services Research*. The article focuses on the disproportionately high risk of exposure to potentially traumatic events that children experiencing homelessness face and which interventions could be effective for them.



YOUTH DEVELOPMENT



Part of Overtown Youth Center OYC's College and Career Programming for High Schoolers includes workshops on financial literacy with a focus on budgeting, saving, understanding credit and establishing bank accounts. Sheyla C., an 11th grader at Booker T. Washington Senior High, joined OYC in elementary school and has attended after-school and summer programs and worked in the OYC's youth employment program. She saved \$500 her first summer, and by the summer of 2022, she had saved \$2,000. "Each work experience, I decided to increase my savings goal to see if I could meet or exceed the amount. Attending sessions taught me how to budget and have money for emergencies," said Sheyla.

YOUTH DEVELOPMENT

The Children’s Trust makes its largest investment, more than \$62 million, in youth development programs for school-age children and youth to have enriching after-school and summer experiences that are accessible, affordable and inclusive. Quality youth programs can increase school attendance, improve academic performance, decrease risky behaviors, prevent summer learning loss and support working families.¹ Children who participate in after-school programs are more likely to report confidence and school pride, handle anger in appropriate ways, have better school attendance and performance, and develop more positive social identities.²

K-5TH GRADE AFTER-SCHOOL PROGRAMS & SUMMER CAMPS

Elementary school children need high-quality after-school and summer programs, especially when parents work outside the home. Programs provide academic supports, facilitate social skills development, complement school and family supports, and offer safe and supervised environments.


These protective factors have long-term effects on children’s quality of life. For example, after-school attendance can improve academic success, homework completion and prevent absenteeism. Summer camps can protect against learning loss (especially in reading) while school is out. This loss is often more significant for students living in lower income households and tends to accumulate over time, widening achievement gaps.³

Trust-funded programs for grades K-5 use evidence-based practices in reading, fitness, homework completion, and social and emotional learning skills, as well as provide nutritious food and family involvement activities. Differentiated literacy instruction supports children who are reading below grade level by providing individualized, small-group instruction. Some programs also specialize in STEM (science, technology, engineering, math), arts and/or specialized programming for children with disabilities.


K-5 Programs	21-22 School Year	Summer 2022	Annual Total*
Programs	82	89	94
Sites	181	189	228
Children	11,171	13,157	19,576

*Annual totals represent unduplicated counts across timeframes. Some programs, sites and children are in one or both timeframes, so the numbers cannot be added.

The number of 2021-2022 after-school participants increased by more than 2,000 (23%) from the 2020-2021 school year, and by about 1,800 (16%) from the summer of 2021 to 2022, as programs continue to reestablish pre-pandemic enrollment levels.

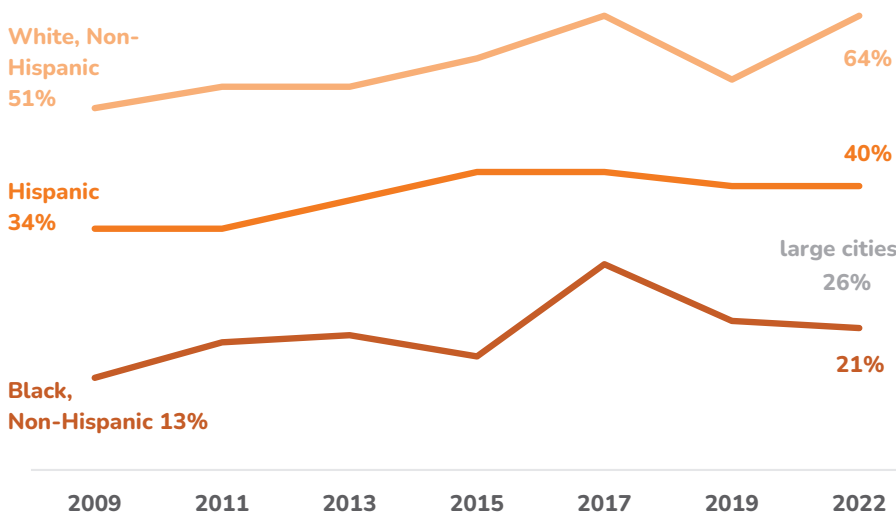


75% of children improved literacy skills.



71% of children improved physical fitness.

There are significant racial disparities among Miami-Dade 4th graders who are proficient or above on NAEP reading.



Child outcomes are continuing to recover from the drops seen during the COVID-19 pandemic. Literacy skills improved for 75 percent of children in 2021-2022, compared with a low of 68 percent in 2019-2020, and with 2018-2019 pre-pandemic levels when 80 percent of children improved literacy skills. Physical fitness skills improved for 71 percent of children in 2021-2022, after a drop from 79 percent in 2018-2019 to only 50 percent in 2019-2020.

Battle of the Books: This fourth annual literary challenge included six weeks of activities and featured special guests who prompted kids to read three books by local authors in a quest to be crowned the ultimate “Book Battle Warrior.” Trust-funded summer camp participants received 900 books, and approximately 900 children across 14 sites participated in the finale.

YOUTH DEVELOPMENT



Summer Reading Explorers: In 2022, the program assessed 1,424 children during the summer before they entered kindergarten, first and second grade at 70 sites. They identified 899 as struggling readers, who then received small-group intervention for an average of 17 sessions over the summer. Children demonstrated meaningful growth, with 74 percent increasing reading levels or performing at instructional level or higher. Parents of participating children and camp program staff were highly satisfied with the services, and parents would recommend the program to others.

6-12TH GRADE AFTER-SCHOOL PROGRAMS & SUMMER CAMPS

After-school programs for older youth have the potential to support healthy development in many ways, including increasing school attendance, improving academic performance, preventing summer learning loss, supporting mental health and decreasing risky behaviors.⁴ Teens who are supervised when not in school will be less likely to take risks that might get them into trouble. Summer months pose similar risks for disengaged youth. In 2019, 2.3 million youth used alcohol for the first time, half a million smoked cigarettes for the first time, and more than 1.3 million used marijuana for the first time, according to the National Survey on Drug Use and Health.⁵ The hours youth are not supervised or participating in structured activities are not only

times of risk, but also times of lost opportunity to develop competencies and skills to succeed in school and life. Youth's constructive use of out-of-school time has been associated with higher grades, interest in furthering education, positive social development, enhanced self-image, reduced risk-taking behavior and absences from school, and better behavior in school.

2021 public school high school graduation rates reached a high of 90.1%, but significant racial disparities persist.

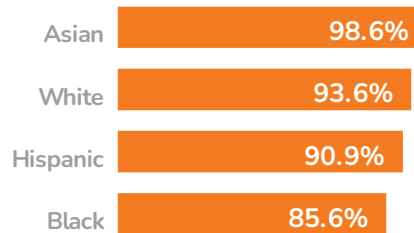


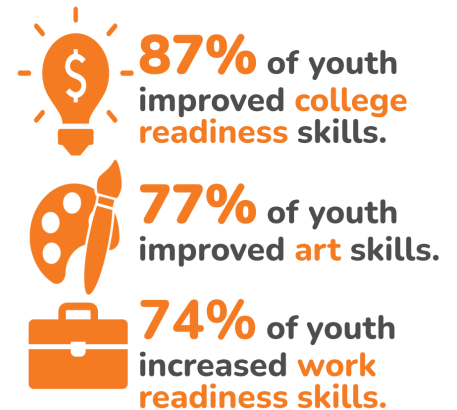
Figure 6

Through the youth development 6-12 initiative, a variety of after-school and summer enrichment opportunities are offered focusing on academic success (during the school year), social and emotional learning, and at least one specific additional skill-building opportunity to help youth explore careers and topics of interest as they grow towards adulthood. Specialized programming includes arts, STEM, civic engagement, sports, entrepreneurship and college readiness. In addition, programs offer job training and job coaching during the school year to help interested youth meet the enrollment criteria to participate in various existing paid summer work and internship programs in Miami-Dade County. After-school programs engage youth for a minimum of 50 days and at least 150 hours of participation in the school year. Summer programs engage youth for a minimum of 15 days and at least 90 hours of participation.

6-12 Programs	21-22 School Year	Summer 2022	Annual Total*
Programs	56	56	73
Sites	108	111	156
Youth	3,902	3,988	6,617

*Annual totals represent unduplicated counts across timeframes. Some programs, sites and children are in one or both timeframes, so the numbers cannot be added.

The number of 2021-2022 after-school participants increased by almost 900 (28%) from the 2020-2021 school year, and by about 760 (24%) from the summer of 2021 to 2022, as programs continue to reestablish pre-pandemic enrollment levels.



YOUTH DEVELOPMENT

FUNDER COLLABORATION

Summer Youth Internship Program (SYIP)

This five-week, work-based learning experience is sponsored by The Children's Trust, Miami-Dade County, CareerSource South Florida, EdFed and the Foundation for New Education Initiatives. Managed by the Department of Career and Technical Education at Miami-Dade County Public Schools (M-DCPS), SYIP provides meaningful paid summer internships (150 work hours) for high school students (entering 10th to 12th grade) that offer real-life experience in practical settings with professionals in the community.

In summer 2022, a total of 2,729 students successfully completed internships at 695 companies and organizations, both increases from the prior summer. Student placements are across the county and are supported by teachers who monitor progress over the summer through visits and student assignments. All interns open a credit union savings account where they are paid by direct deposit. Those who complete the internship receive high school credit, and 341 students earned college credit through the dual-enrollment program. SYIP has an intentional focus on engaging high-need youth. In summer 2022, 13 percent of student participants were identified as living with disabilities and 78 percent qualified for free or reduced-price lunch. Nearly 100 percent of youth, employers and instructors were satisfied with SYIP.

SYIP's success in transitioning to a virtual format during the COVID-19 pandemic was highlighted at the National Academy Foundation (NAF) NEXT conference. That work was featured in a national resource, "Connecting Every Learner: A Framework for States to Increase Access to and Success in Work-Based Learning."

New in the summer of 2022, The Children's Trust funded the CareerSource South Florida Summer Youth Employment Program as part

of a pilot initiative to provide paid summer work experience for a small cohort of charter school students. Funding partners continue to explore additional opportunities for paid work and internship experiences for students who do not attend traditional public schools.



Miami-Dade County Department Of Cultural Affairs

A partnership that began in 2006 to increase access to the arts, The Children's Trust annually matches \$1.5 million to the county's \$3.4 million to fund nearly 100 nonprofit organizations that engage children and youth in cultural arts education and enrichment. Programs include youth arts enrichment, All Kids Included accessible arts experiences, and summer arts and science camps. During fiscal year 2021-2022, 42,487 children and youth were engaged overall, with 2,237 attending intensive arts or science programs.

Miami-Dade County Public Library System (MDPLS)

The Children's Trust supports STEAM (science, technology, engineering, arts, math) programming and academic tutoring by MDPLS. The Technobus brings instruction and digital services into the community, providing access to high-tech programming, tools and projects in a nurturing environment. During fiscal year 2021-2022, the

bus visited 81 stops and engaged 663 children and youth. In addition, MDPLS employed 105 part-time tutors (certified teachers) for small groups of students (K-12) to offer free in-person and virtual tutoring in reading, math and science at 26 library sites across the county, with a total of 43,365 tutoring sessions provided.

Summer 305

For the second consecutive year, The Children's Trust collaborated with M-DCPS to partner on the Summer 305 initiative that brings certified teachers into Trust-funded summer camps to provide instruction in reading and math.

Soccer For Success

U.S. Soccer Foundation is a leading expert in utilizing soccer as a vehicle to improve health and social outcomes of children in underserved communities. Local partners deliver the Soccer for Success curriculum at 35 sites throughout Miami-Dade County. The foundation provides funding, materials, equipment, program curriculum and training. The program offers structured physical activity, nutrition education and mentoring. During the 2021-2022 school year, a total of 2,353 participants were served. More than 90 percent reported better attitudes toward school and homework, relationships with peers and teachers, and self-efficacy following program participation.



HEALTH & WELLNESS



The Children's Trust invests more than \$16 million a year to staff 145 school-based clinics as part of its HealthConnect initiative. At its HealthConnect conference in August 2022, teachers, administrators, mental health counselors, social workers and nurses received updates and training in person for the first time since the COVID-19 pandemic started. "We're starting to expand (student) services throughout the community, especially for kids that really need the help because sometimes they don't have doctors, they don't have access to any sort of medical professional and we are the ones that are here as a resource," said Eduardo Barrios, a school nurse who works with Nicklaus Children's Hospital, a Trust-funded provider.

HEALTH & WELLNESS

The Children’s Trust health and wellness investments include nearly \$20 million in support of multiple strategies: school-based health, vision follow-up services, oral health training and preventive services, food and nutrition services, benefits enrollment, and injury prevention education. A child’s health and wellness significantly impact learning, behavior and overall quality of life. The Trust’s strategies take into consideration the powerful influence of social determinants and the interdependent nature of health, well-being and education. Those with higher educational attainment generally have better health outcomes across their lifespan, and access to health care and resources improve school attendance, learning and educational attainment. Trust investments aim to increase access to services for all children in participating schools, including those who lack health resources and are underinsured or uninsured.

The Children’s Trust has long supported the deployment of various mobile community health units, investing approximately \$1.4 million per year to partner with the University of Miami Department of Pediatrics, Miami Lighthouse for the Blind, Community Health of South Florida, the Florida Department of Health in Miami-Dade County (FLDOH-MD) and the Injury Free Coalition for Kids of Miami. This modality increases access to health, vision, dental and injury prevention services for high-need children and

youth, serving more than 11,000 during fiscal year 2021-2022.

SCHOOL-BASED HEALTH

School-based health centers are one of the most effective ways to deliver preventive services to school-aged children and youth. Through this initiative, The Children’s Trust aims to equalize access to care for all children. Families who lack health insurance or are underinsured, low income or have children with special needs can especially benefit from school-based health centers.

A collaborative partnership between The Children’s Trust, Miami-Dade County Public Schools and the FLDOH-MD enables six health care agencies to provide nursing, social work and mental health services in about half of all public elementary, K-8, middle and senior high schools (145 sites) serving nearly 108,000 students in the 2021-2022 school year. The overarching goal is to improve access to quality health care through delivery of basic services in schools and community referrals. Services promote a healthy school environment that identifies, prevents and remedies student health problems. School health providers are required to bring at least a 10 percent match to The Children’s Trust funding. In addition, Trust funds for Miami-Dade’s four Federally Qualified Health Centers, community-based health care providers

funded to provide primary care services in underserved areas, were utilized to leverage \$2.2 million from the state and federal Agency for Healthcare Administration’s Low-Income Pool (LIP) program for the provision of health care services for uninsured and underinsured populations in Miami-Dade.

In the 2021-2022 school year, 70,085 students were served with 235,885 health visits, including nursing, social work and mental health encounters. Nearly 57,000 screenings were conducted for vision, oral health and body mass index (BMI). Additionally, staff dedicate efforts to preparation for and follow-up on student services, which include calls with students, parents, teachers or other providers, as well as review and preparation of documentation. Follow-ups are critical to ensure students receive necessary care. Nursing visits and follow-up increased to 179,827 and include early detection, disease prevention and health promotion. Nearly 12,000 students served in Trust-funded school health clinics have a chronic health condition. Of the 62 different conditions tracked, the most common were asthma, ADD/ADHD, diabetes and allergies. Nurses and health professionals working for Trust-funded agencies also conducted nearly 2,600 educational sessions for 45,000 students and 4,000 faculty members. The most frequent educational session topics included mental health, nutrition, illness prevention, dental health and bullying prevention.

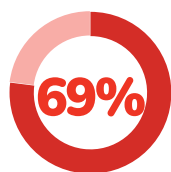
Equally important to physical health, behavioral health services are critical to ensure social and emotional well-being and to support student academic achievement and attendance. Social workers and other school-based mental health professionals are often a primary source of mental health support received by students. Services include screening, assessment,

Service	Visits	Prep/ Follow-up	Students Served*	# Staff Funded
Nursing	157,885	21,942	52,948	200
Mental Health	21,165	14,021	5,224	54
BMI, Vision & Dental Screenings	56,835	2,344	33,985	<i>Nursing staff conducts screenings.</i>
Annual Total	235,885	38,307	70,085	254

*Some students received more than one service, so these numbers cannot be added across services.

HEALTH & WELLNESS

prevention programming, psychosocial counseling and family consultation. Mental health visits in the 2021-2022 school year increased to 21,165. The 17 social workers at agencies funded by The Children's Trust conducted more than 4,000 group counseling sessions on psychosocial problems; the most frequent topics addressed were academic issues, attendance, bullying and anxiety. The City of Miami Beach and neighboring municipalities continue to commit \$192,600 per year to ensure behavioral health enhancements in all eight Miami Beach public schools, as they have for the past six years.



69% of school health visits resulted in students returning to class.

In school year 2021-2022, the Florida Department of Health (FLDOH) only required 25 percent of enrolled students to receive mandated school health screenings in consideration of continued pandemic conditions (as was the case in 2020-2021). Trust-funded school health providers exceeded these health screening expectations, with 33,985 students receiving 56,835 health screenings. Multiple routine screenings are indicators of child well-being and positive long-term development. Results provide the opportunity for school health staff to identify students in need of follow-up services or interventions. As such, 27,452 referrals were made during the 2021-2022 school year, with more than half for nursing follow-up, and nearly a quarter for mental health follow-up.

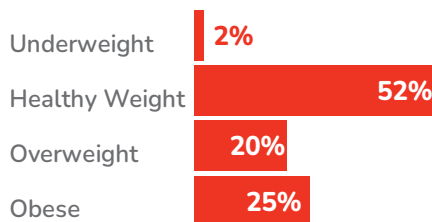
BMI is an indicator of cardiovascular disease risk. As such, the FLDOH requires BMI screenings for students in grades 1, 3 and 6. School health sites funded by The Children's Trust conduct additional BMI screenings in

Last year, more than **27,000** school health referrals were made for community follow-up services related to:



grade 9, based on its importance. Of the 27,437 students who received a growth screening, more than one in four needed weight follow-up services.

Almost half of students screened were overweight or obese.



VISION FOLLOW-UP SERVICES

Vision impacts a child's physical, cognitive and social development, and good vision is a predictor of academic achievement for school-age children.⁷ Early identification of vision problems is critical to a child's health and school outcomes. School-based health programming includes regular vision screenings to identify potential deficits, conducted in alignment with

15% of 25,392 students screened for vision needed follow-up services.

the FLDOH requirements for vision screenings for students in grades K, 1, 3 and 6.


The Miami Lighthouse for the Blind administers the Florida Heiken Children's Vision Program. This comprehensive vision follow-up program offers free eye examinations and prescription eyeglasses for preschool and school-age children who are financially disadvantaged. The primary goals are early detection of vision impairments, facilitation of access to vision care, and promotion of optimal visual functioning to ensure students succeed academically and socially.

4,793 comprehensive eye exams, resulting in **2,792** corrective eyeglasses for students who lack vision care resources.

ORAL HEALTH TRAINING & PREVENTIVE SERVICES


Tooth decay is one of the most common chronic diseases of childhood. If left untreated, it can lead to severe infection and complex treatments with negative implications for routine behaviors like eating, speaking and school performance. According to the Centers for Disease Control and Prevention's (CDC) 2019 Oral Health Surveillance report, the prevalence of tooth decay was 17 percent among 6 to 11-year-olds and 57 percent among 12 to 19-year-olds.⁸ One study found children with poor oral health status are nearly three times more likely to miss school as a result of dental pain, and absences caused by pain were associated with poorer school performance.⁹ School-based health programming includes regular oral health screenings to identify risk factors for oral disease. In the 2021-2022 school year, 134 school nurses received training and coaching to conduct oral health screening, prevention and referrals.



 **2,883** children received oral health services, including fluoride varnish and **1,130** sealants for **374** children.

Healthy foods and nutrition are especially important for growth and development during childhood and adolescence. All Trust-funded after-school and summer youth development programs provide nutritious snacks, meals and beverages that meet U.S. Department of Agriculture requirements. The focus is to improve children's health by offering healthy and satisfying snacks and meals that are nutrient-dense and low in fat, utilizing the federal Afterschool Meals Program.

Food and nutrition-related supports for programs include monitoring, food acquisition and distribution, meal planning, and facilitation of applications to FLDOH for the federally subsidized program. Providing nutritious sustenance in structured after-school settings is critical to learning and engagement, and for some children, this may also be their best opportunity for a hot meal in the evening.

 **1 in 5** of 3,302 students screened for oral health needed follow-up services.

Oral health education and preventive services are also offered in the community for uninsured or under-insured preschool and elementary children attending Trust-affiliated early child care and Trust-funded after-school and summer programs. Services include oral health education and counseling, screening for oral diseases, fluoride varnish application, dental sealants and referrals for connection to a primary dental care provider for comprehensive continuity of care and any needed restorative services.

FOOD & NUTRITION SERVICES



 **Afterschool Meals Program return on investment was \$1.5 million for a Trust investment of \$600,000.**



476,858 snacks and suppers were distributed last year.

HEALTH & WELLNESS

BENEFITS ENROLLMENT

Based upon the critical impact of social determinants on child health and well-being, The Children's Trust invests in supports to assist families with public benefits enrollment. With the significant economic impact of inflation and the lingering impact of the COVID-19 pandemic in Miami-Dade, where many families already have incomes below the federal poverty threshold, these benefits are needed more than ever.

Priority benefits programs supported include family-relevant, federal means-tested programs, and other entitlement and assistance programs, including but not limited to Special Supplemental Nutrition Program to Women, Infants, and Children (WIC), Supplemental Nutrition Assistance Program (SNAP), Medicaid and KidCare (Florida's Children's Health Insurance Program), and Earned Income Tax Credit and Child Tax Credit.

Nearly \$800,000
in earned income/child tax credit, home energy assistance, disability, SNAP and unemployment benefits were obtained for **1,478** children & parents.

No single strategy can increase enrollment in public benefit programs; it takes strong community partnerships, broad and focused outreach strategies, and one-on-one enrollment assistance to increase enrollment rates. Services aim to maximize economic benefits for socioeconomically disadvantaged children and their families, ultimately contributing to the broader local economy and child well-being. In addition to reducing children's poverty and hunger, public nutrition benefits and food assistance during childhood



are associated with health, school success, graduation and adult economic success.¹⁰

In the past year, 2,394 families were served, with 91 percent successfully enrolled in at least one benefit program. Many families are assisted with multiple benefits for several family members. In total, 6,069 benefits were approved, resulting in support for 4,435 individual children, youth and adult caregivers.

INJURY PREVENTION EDUCATION

Unintentional injuries are a leading cause of emergency room visits, hospitalizations and death among children in the United States.¹¹ In Miami-Dade County, there were 32,622 emergency room visits by children and youth, ages 0-19 years, due to unintentional injuries in 2020.¹² In that same year, there were 653 hospitalizations and 47 deaths of children due to unintentional injuries.¹³

Injuries can lead to physical, cognitive and emotional trauma, school absences, performance impairment, and family and financial stress. While

they vary by age, the primary causes of fatal child injuries are firearms, traffic accidents, poisoning, suffocation and drowning.^{14,15} Trust funding supports Miami's Injury Free Coalition for Kids, which provides multilingual, interactive education for parents, caregivers and youth focused specifically on home safety, child passenger safety and teen driving safety. Education must be responsive and ongoing to address the growing community and its evolving needs.

The coalition also certifies child passenger safety technicians and promotes media-assisted awareness-raising on injury prevention topics. With the launching of a new mobile unit and the lifting of pandemic requirements, the coalition offered more in-person trainings while continuing virtual trainings to meet the interests of participants during fiscal year 2021-2022, providing 432 trainings for 1,749 individuals.

PARENTING



The Alegre Family participates in enFAMILIA Inc.'s Nurturing Parenting Program (NPP), which promotes healthy family relationships by improving communication to build a happier, healthier home life for children. enFAMILIA has been part of the mother's life since she was a teenager, and she says that the parenting program has also helped her learn parenting skills that she had never been exposed to. "enFAMILIA has given me so much. They taught me what it really means to be a parent – how to help my children develop morally, educationally and socially," said the mother. "I wouldn't have learned that with anyone else if they were not there for me."

PARENTING

Effective, consistent and supportive parenting prepares children for a lifetime of success. Specifically, nurturing and involved parenting and family supports strengthen positive child outcomes related to emotional, behavioral, social and cognitive competence, and physical health and safety. This stability typically results in an increase in academic success, a decrease in youth violence and disruptive behavior, and positive mental health outcomes for both children and parents.^{16, 17}

By investing more than \$22 million in various promising and evidence-based parenting programs, The Children's Trust provides Miami-Dade's diverse families with a continuum of care from which they can choose a program that suits their needs and preferences from a range of options. High-quality information can make a difference for all caregivers,¹⁸ while some families benefit from more intensive supports. The services aim to support parents, caregivers and children of all ages, from the prenatal period through the transition to adulthood, and to improve the overall well-being of families.

18,318 child abuse investigations last

year yielded **1,206** findings of child maltreatment in Miami-Dade County.



Figure 7

All parents have questions and concerns about their children, but not everyone has trusted sources for answers and support. Some families experience obstacles related to health and natural disasters, lack of economic opportunity and other setbacks, which may lead to stressors like job loss, health concerns and child care

1,302 children in Miami-Dade are currently placed in the child welfare system. Children birth through 5 years of age are overrepresented, comprising **42%** of all children in care while they only make up **32%** of the total child population.

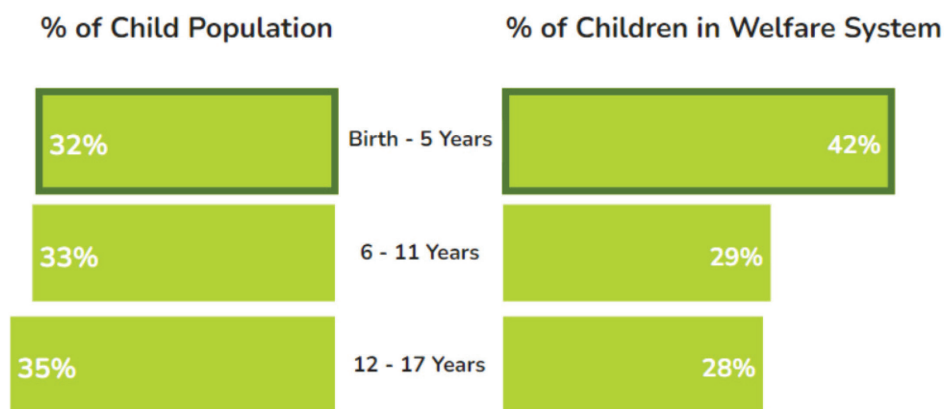


Figure 8

challenges. The anxiety and struggles resulting from such adversity contribute to an increased risk of children entering the dependency system due to abandonment, abuse or neglect.

While the child maltreatment rate has been declining, as noted in the community results and indicators section later in this report, communities with higher immigrant populations may not report abuse due to fear of contact with authorities linked to deportation and other cultural, economic and legal barriers, placing immigrant children at an increased risk. Currently, 53 percent of people living in Miami-Dade County are immigrants or foreign-born.¹⁹

Over the past two years during the COVID-19 pandemic, child maltreatment reporting was reduced as fewer children attended in-person school where personnel are mandatory reporters.²⁰ With the return of more students to in-person school, the rate of child maltreatment reporting is increasing.²¹

Children under 5 years of age are most vulnerable, but all families involved with the child welfare system can benefit from parenting supports.

These intensive services work closely with families to prevent out-of-home placement or work toward reunification.

Reports identify 264,361 youth who are at risk for juvenile delinquency living in Miami-Dade County. Most of these youth are between the ages of 10 to 17 years, with 1,387 youth arrests in this age group.²² While youth arrests have seen a downward trend in the past few years, as noted in the community results and indicators section later in this report, parenting programming is essential in further reducing problem behaviors and youth violence.

Parenting providers leveraged their experiences over recent years to inform virtual and hybrid approaches to service provision during fiscal year 2021-2022. By adapting to the broad spectrum of needs and preferences expressed by children and families, parenting providers aim to engage the highest possible number of families.

UNIVERSAL SERVICES

Parenting Our Children Newsletter

The Parenting Our Children newsletter offers a brief, informative resource, produced in English, Spanish and Haitian

CONTINUUM OF CARE

UNIVERSAL

Brief, generally relevant services offer effective, low-cost strategies to reach large, diverse groups interested in promoting positive parenting practices that support child development. Services include one-time workshops and informational resources.

SELECTIVE

Designed for families more likely to face parenting challenges like health or behavior problems related to social, educational, economic or environmental factors. Services include group and individual sessions or home visiting, typically with multiple contacts over several months.

INDICATED

Therapeutic services for families with challenges related to child/youth behavior, parent-child relationships, and/or consequences of violence, mental health or substance abuse. Services are more intensive and frequent, delivered by trained clinicians, in home or clinic environments.

Figure 9

Creole, to address timely and engaging parenting topics. The newsletter is distributed digitally on a monthly basis, and topics include current challenges, parenting techniques, healthy recipes and information on resources relevant to parents and caregivers from The Children's Trust and others.



55,200
subscribers to the
digital Parenting
Our Children
Newsletter.

Parent Club

The Children's Trust Parent Club is operated by local parenting experts with support from Miami-Dade County Public Schools. It provides workshops in English, Spanish and Haitian Creole to enhance awareness and knowledge for thousands of parents and caregivers with children in Miami-Dade. Sessions aim to strengthen social supports by connecting parents with one another and linking families to additional resources when needed. With more than 30 different workshop topics offered throughout the county in person and online, caregivers are encouraged

to attend multiple sessions. In fiscal year 2021-2022, 10,061 parents attended 1,627 workshops (a 41 percent increase from the prior year). About three-quarters of workshops took place virtually.

Book Club

The Children's Trust Book Club expanded in 2019 to enroll young children and their families from birth until their fifth birthday. In 2021-2022, The Trust exceeded its goal to grow membership to 40,000 children, adding 4,549 new members for a total of 43,799 active members by September 2022. With children receiving a book by mail every month, a total of 479,372 books were distributed, along with family reading guides to support parent interactions with children around sharing books. Though available to all Miami-Dade children under 5, there is a focus on enrollment in areas with high rates of child poverty and low levels of language development, school readiness and third grade reading scores. In 2022, the Book Club received Pacesetter Honors from the National Campaign for Grade-Level Reading. The award is given to communities, organizations and programs that advance early school

success and accelerate equitable learning recovery.



Books For Free

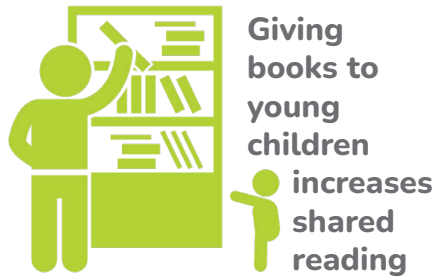
The Children's Trust Books for Free program utilizes community collection bins and book drives to collect new and gently used books that are then strategically placed in 77 bookshelves at select community sites for children ages birth to 8 years to take home and keep at no cost. Distribution sites include public places where parents and children frequent, such as Women, Infants and Children (WIC) offices, barbershops, laundromats and other community

PARENTING

organizations in under-resourced neighborhoods throughout the county.

Reach Out & Read

This national model, endorsed by the American Academy of Pediatrics, champions the positive effects of reading daily and engaging in other language-rich activities with young children. The program provides families with children 6 months to 5 years of age with developmentally appropriate books in English, Spanish and Haitian Creole, accompanied by pediatrician guidance about reading aloud. The program is available in 67 pediatric clinics across the county where at least half of the patients are uninsured or publicly insured.



Children who begin reading routines early develop more advanced language and literacy skills.

Figure 10

SELECTIVE SERVICES

Parenting Education

Short-term group and individual parenting services offer parents of children from birth to 18 years of age an opportunity to connect with and support each other as they learn and practice parenting skills through weekly structured activities. Session content includes strategies for effective



communication, age-appropriate child development, behavior management, child safety and injury prevention. Services are offered in varied locations across the county, including community agencies, schools and child care centers. In fiscal year 2021-2022, 27 percent of services were provided virtually.

Home Visiting

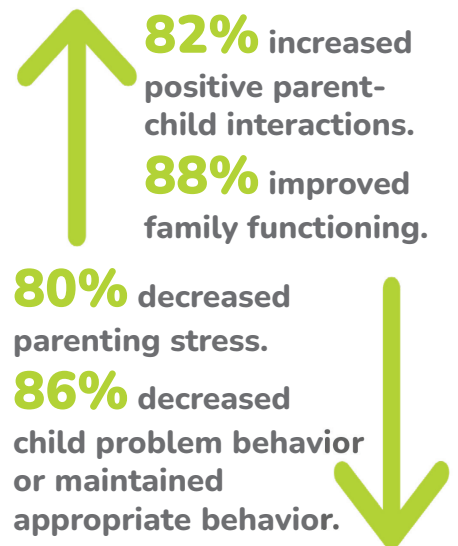
Home visiting programs serve families who face parenting challenges and would like support throughout their child's early development. Multi-year programs offer education and skill-building for parents of children ages birth to 5 years. Providers offer evidence-based programs mainly in homes, with some sessions in pediatric offices and other therapeutic or virtual settings. Programs focus on child health, development and school readiness through encouraging nurturing parent-child relationships and safe homes. Additionally, developmental screenings help parents understand important milestones and connect them with resources and further assessment when needed.

INDICATED SERVICES

Family Behavioral Health

Clinical interventions are implemented individually in homes and other therapeutic and virtual settings with families and their children ages 2 to 18 years. Services include psychoeducation, parenting consultation, behavioral health and family therapy, with the goals of improving the parent-child relationship, while reducing parent stress and child/youth disruptive behavior. A few programs enhance their models with natural helper supports that encourage treatment engagement and follow-through on needed behavioral health, substance abuse and other parenting services.

Parenting throughout the pandemic has been especially stressful. However, in fiscal year 2021-2022, more program participants reported decreased parenting stress compared to the prior year (80 percent versus 77 percent), with results more similar to years prior to the pandemic.



PARENTING

INDICATED

9 contracts

955 families of **1,968** children.

8 individual sessions attended per family, on average, ranging from 1 to 32 sessions.

Average duration is 3 to 6 months, based on model and needs.

SELECTIVE

38 contracts

5,853 families of **10,061** children.

10 education group sessions attended per family, on average, over 3 to 6-month timeframe.

Home visiting and individual services vary from 18 months to 5 years, with weekly to monthly visits based on needs.

UNIVERSAL

6 contracts

603,750 books distributed through Book Club, Reach Out & Read, Books for Free, Reading Explorers, and the Summer Battle of the Books.

43,799 active Book Club members.

10,061 parents and caregivers attended Parent Club workshops.



FAMILY & NEIGHBORHOOD SUPPORTS



When children and families are going through difficult times, The Children's Trust's Family and Neighborhood Support Partnerships initiative is there to support them with care coordination and wraparound services. "I was really struggling and needed some outreach," said Joanyah Saintus, 26, mother of 3-year-old Asterio Duvalon. "I received services from the Opa-locka Community Development Corporation that helped me with everything from housing to yoga and breathing techniques. They were there for me," she said.

FAMILY & NEIGHBORHOOD SUPPORTS

Children and youth growing up in neighborhoods with fewer economic opportunities are less likely to have access to quality schools, other public services and safe places to live and play that can help them thrive.²³ A range of positive childhood experiences and supports can promote good mental health, resilience and success as adults.²⁴ Work in this area follows the Center for the Study of Social Policy's Family Strengthening framework, which engages families by focusing on five protective factors:

1. Parental resilience
2. Social connections
3. Knowledge of parenting and child development
4. Social and emotional competence of children
5. Concrete support in times of need

Figure 11

With a new and expanded Family and Neighborhood Support Partnerships (FNSP) funding cycle that began in October 2022, The Children's Trust now invests 32 percent more in this area than in 2021-2022, reaching nearly \$16 million. FNSP programs provide an array of participant-centered services that engage caregivers and youth as partners to build on their strengths, address life challenges and provide individualized supports for families in need during these difficult times, including an affordable housing crisis, mental health challenges, soaring costs of child care and inflation on the prices of goods and services. The overarching goal is to connect families and youth with community resources, such as health, human and social service networks to further support them as they pursue their individual goals. This is accomplished through investments in system of care partnerships that serve

residents of vulnerable neighborhoods and populations with specific needs and challenging life experiences and a 211 helpline and web-based community services directory.

FAMILY & NEIGHBORHOOD SUPPORT PARTNERSHIPS

Partnerships offer comprehensive and individualized supports for children, youth and their families who are experiencing life challenges that limit them from realizing their full health, social, educational and economic potential. Supports aim to amplify strengths and build resilience to counter the effects of adverse childhood experiences (ACEs), such as child abuse/neglect, exposure to family/community trauma or violence, family mental health or legal issues, and extreme poverty. The basic assumption is that if The Trust promotes positive

childhood experiences, builds family and youth strengths and relationships, and supports basic needs, children and families will achieve better outcomes.

Partnerships include community-based health and social service organizations, governmental agencies, educational entities, private sector businesses, nonprofit organizations, law enforcement and justice agencies, faith-based organizations, and other funding agencies that work together to strengthen the system of care. All FNSP providers bring at least a 10 percent match to Trust funding. In fiscal year 2021-2022, \$500,000 in family stabilization funding was used to address family emergencies, such as food insecurity, job loss, eviction, termination of utilities and child endangerment related to family stressors and lack of basic necessities.

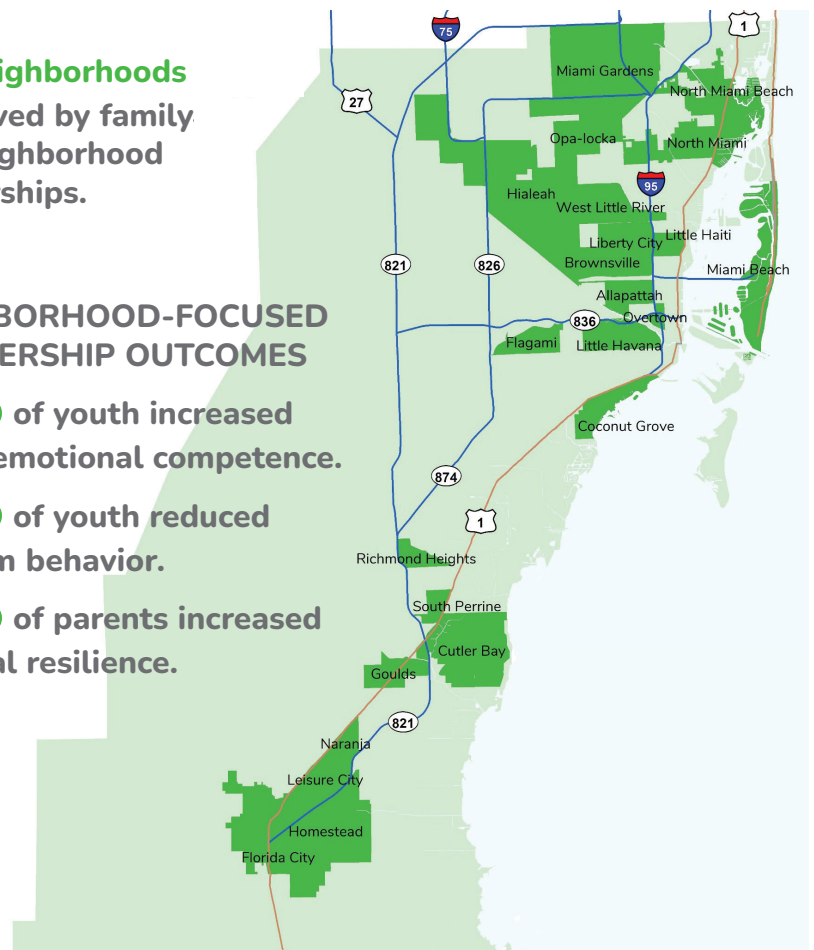
23 neighborhoods are served by family and neighborhood partnerships.

NEIGHBORHOOD-FOCUSED PARTNERSHIP OUTCOMES

94% of youth increased social-emotional competence.

73% of youth reduced problem behavior.

93% of parents increased parental resilience.



FAMILY & NEIGHBORHOOD SUPPORTS

One of the primary goals of this initiative is to provide high-quality care coordination and wraparound supports for high-need families and youth to ensure that their needs and strengths are properly assessed, appropriate referrals are identified, and warm-handoff procedures connect those in need with services and resources. Jointly developed, individualized success plan goals increase the likelihood that families and youth pursue referrals and actively engage in services. To support FNSP, The Children's Trust deployed a new care coordination and referral system to ensure the standard of care. This includes the use of a standardized assessment of strengths and needs, individualized levels of service delivery, tracking progress toward success plan goals, and managing pooled funding requests for family stabilization.

In fiscal year 2021-2022, eight partnerships located in the 23 highlighted neighborhoods served 1,569 families caring for 3,437 children and youth. In total, across all 14 partnerships, 2,356 families experiencing significant life challenges, caring for 4,343 children and youth, received individualized care.

Children Exposed to Family Conflict & Domestic Violence

Family conflict and domestic violence often cause children to exhibit a host of behavioral and emotional problems. For most, a strong relationship with a parent or primary caregiver is a key factor in helping a child heal from the effects of domestic violence.²⁵ In fiscal year 2021-2022, this partnership provided behavioral health interventions and parental supports for 78 families experiencing conflict and domestic violence.

100% of caregivers reduced risk associated with child abuse or neglect.

Children of Incarcerated Parents

Loss of a parent to incarceration reduces the opportunity to maintain strong parent-child bonds. The trauma of being separated from a parent, along with a lack of sympathy or support from others, can increase children's mental health issues and hamper educational achievement.²⁶ In fiscal year 2021-2022, this partnership supported parent-child relationships for 80 families with an incarcerated parent.

62% of families with an incarcerated parent improved the stability of their family environment.

Families Living with Disabilities

Families served by this FNSP may have children with disabilities that significantly impact functioning and/or may be headed by a parent with an intellectual disability. They often interact with multiple service systems and providers, and thus high-quality care coordination can help reduce family stress and increase resilience. In fiscal year 2021-2022, this partnership helped 88 families living with disabilities navigate the service system.

100% of caregivers living with disabilities in their families reduced levels of parental distress.

Youth Involved in the Child Welfare System

In general, youth involved in the child welfare system face life "on their own" and often confront harsh realities as a young adult without family relationships and resources to support them. Youth living in foster care must be aware of their rights and learn basic critical life skills to successfully transition into adulthood.²⁷ In fiscal year 2021-2022,

this partnership prepared 224 youth for successful transition into adulthood.

100% of youth increased positive attitude towards academic success.

Unaccompanied Immigrant Minors

Children in this circumstance are not provided with legal representation unless voluntarily provided by social service agencies. Without legal representation, unaccompanied minors can spend months to years in detention, face a judge alone or be unjustly deported.²⁸ In fiscal year 2021-2022, this partnership provided legal education and representation for 266 undocumented children living without their parents in Miami-Dade County. An additional 78 youth immigrants received legal services through one of The Trust's neighborhood-based partnerships.

98% of immigrant youth increased knowledge of their legal rights.

Lesbian, Gay, Bisexual, Transgender or Questioning (LGBTQ) Youth

LGBTQ youth whose parents are supportive have better overall mental health and self-esteem, and are less likely to experience depression, use illegal drugs or contemplate or attempt suicide.²⁹ Unfortunately, many young people do not experience such parental acceptance. In fiscal year 2021-2022, this partnership supported 120 LGBTQ



FAMILY & NEIGHBORHOOD SUPPORTS

youth through care coordination and mental health supports.

75% of LGBTQ youth increased overall mental health functioning.

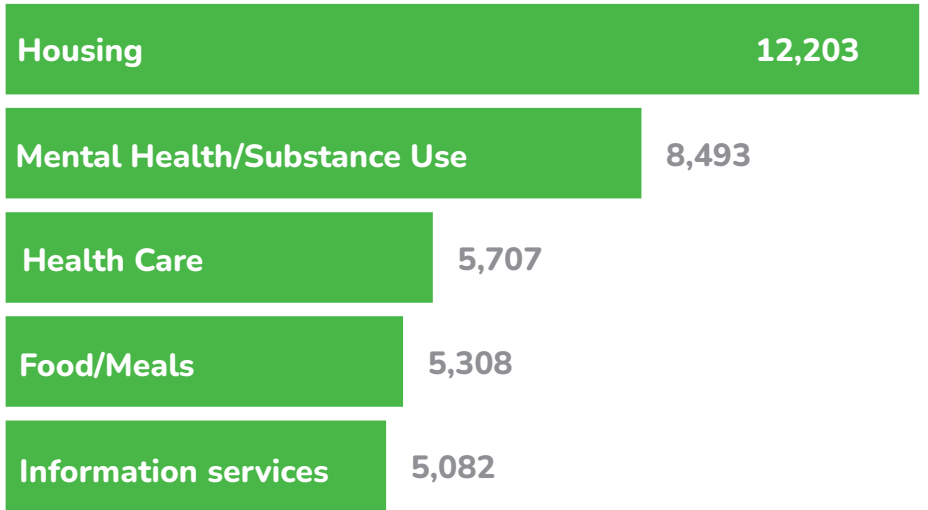
211 HELPLINE

The 211 Helpline is a centralized point of coordination for information and referral for health and human services in Miami-Dade County. The service aims to provide up-to-date information for children and families to get the right services, at the right time and place. Telephone and text messaging assistance are offered in English, Spanish or Haitian Creole, 24 hours a day, every day of the year, including crisis counseling. Trained counselors use an online, publicly available resource directory containing 4,251 resources provided by 1,166 agencies. There are details on programs, service sites, eligibility criteria and other specifications for a variety of needs such as food, housing, employment, health care, mental health and more. More than 3,000 individuals made more than 13,200 searches for services during fiscal year 2021-2022.

36,304 callers were assisted with **47,408** needs. **97%** satisfied with the completeness of the information provided.

Jewish Community Services, as the 211 Helpline implementing agency, provides enhanced advocacy services for callers with chronic needs who are unable to address their needs on their own due to various impeding factors. In fiscal year 2021-2022, nearly 2,800 enhanced

Top 5 Needs of 211 Callers



advocacy calls were completed, with more than 200 callers receiving individualized follow-up. Overall, the top needs of callers remain similar to those in previous years, relating to various basic and health needs.

FAMILY & NEIGHBORHOOD COLLABORATIONS

Together for Children is a neighborhood-driven community coalition of governmental, public, private and nonprofit entities in Miami-Dade working to address the root causes of youth violence by strengthening families and empowering and protecting youth. The Trust is a member of each of six neighborhood coalitions (in Homestead/Florida City/Naranja, Perrine/Goulds/Richmond Heights, Northeast Corridor, Overtown, Miami Gardens/Opa-locka, Liberty City/Brownsville) that follow local community action plans resulting from comprehensive community engagement efforts.

The HERO (Here Everyday Ready and On-time) Truancy Prevention Program is an initiative funded by The Children's Trust, in partnership with Miami-Dade County and Miami-Dade County Public Schools, to aid in the prevention of youth violence. The HERO

Program identifies elementary and K-8 students most at risk and provides them with the necessary prevention and intervention services to increase school attendance and reduce risk related to youth violence. During the 2021-2022 school year, 9,652 students were engaged in intervention and prevention activities, and there were 2,174 home visits and 1,639 referrals for additional community-based services. Of the 1,392 families who participated in Truancy Child Study Team meetings, 42 percent of students increased their school attendance. More than 83 percent of participants had passing grades in core content courses.



SPECIAL POPULATIONS



Jeremy “JJ” Matthews was diagnosed with bilateral retinoblastoma when he was 15 months old and lost his vision. At The Trust-funded Miami Lighthouse for the Blind, JJ was introduced to braille instruction, orientation and mobility services, and various adaptive technologies from a very young age. Equally as important, he was accepted into a community of his peers that understood him and accepted him with open arms. One of JJ’s proudest moments came when he made it to the finals of the Braille Challenge, an international competition of reading comprehension, reading fluency and braille accuracy.

SPECIAL POPULATIONS

The Children’s Trust maintains a commitment to supporting special populations within all funded initiatives. All Trust-funded programs are expected to include children and youth with disabilities, children and youth in the dependency and delinquency systems, those experiencing homelessness, and those living in high-poverty neighborhoods. In fiscal year 2021-2022, The Trust documented services to 831 children in the dependency system and 286 in the delinquency system.

CHILDREN WITH DISABILITIES

Families of children with a disability often experience high levels of stress and significant economic costs related to child care, reduced work hours or labor force participation, health care, and other psychosocial programs. Family burdens vary by type and severity of childhood disability, with learning and communicative difficulties specifically linked to more financial burden and work changes.³⁰ For example, accounting for the costs of special services and lost wages, autism costs an estimated \$60,000 a year through childhood. Additional costs are incurred that are related to raising a child with an intellectual disability.³¹

\$39.2 million

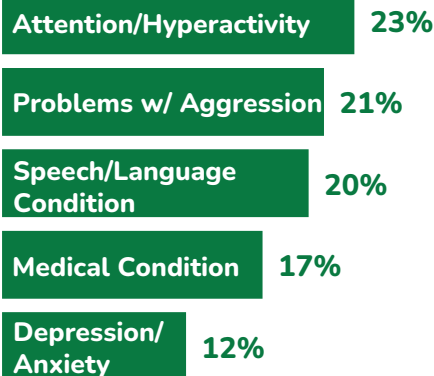
invested across service areas in support of children and youth with disabilities.

Disability types reported include autism spectrum disorder, developmental delay, intellectual disability, hearing impairment, learning disability, medical condition, physical disability, problems with aggression, problems with attention or hyperactivity,

problems with depression or anxiety, speech/ language condition, and visual impairment. Attention/hyperactivity challenges are reported by nearly one-fourth of the children and youth describing conditions expected to last a year or more.

The Children’s Trust has funded Florida International University’s (FIU) Summer Treatment Program (STP) since 2012. In 2022, groundbreaking research published by FIU’s Center for Children and Families indicated that children with ADHD who received the specialized and structured behavioral interventions in the program, including proper classroom instruction, were able to achieve the same learning gains regardless of the use of stimulant medication. This opens up many considerations and options for children and their families facing these challenges.

Top 5 Challenges Reported



In fiscal year 2021-2022, The Children’s Trust invested \$200,000 to directly fund youth program inclusion and in-home respite care supports for children with significant disabilities and accommodation needs. To

increase participation in Trust-funded youth development programs, this fund supports children’s individualized needs in several ways, such as:

- supporting field trip participation,
- providing adaptive equipment,
- hiring additional direct service staff to lower ratios,
- engaging specialized professionals, and
- equipping spaces to meet individual child needs.

Funds also pay for respite, in-home supports tailored to each family’s needs for children and youth with significant and multiple challenges. For example, those related to activities of daily living (e.g., using the bathroom, eating or moving); verbal or nonverbal communication; medication administration or assistance related to medical conditions; and/or aggressive or self-injurious behaviors. This assistance for parents and caregivers was a commonly unmet need prior to 2020, which was only exacerbated by multiple health and educational stressors over the course of the COVID-19 pandemic since that time.

In fiscal year 2021-2022, eight youth were served for inclusion supports, many consisting of therapeutic and individual staffing supports. Another 12 children and youth received 2,409 hours of in-home supports. All available funds were fully expended.



SPECIAL POPULATIONS

Child/youth-serving programs report 25,187 (17%) children/youth living with a disability. Family-serving programs report 3,203 (37%) families having a child with a disability.

Initiative	Total Participants	Participants w/ Disabilities	% Reporting Disability
Early Intervention Summer Programs	561	561	100%
Family Inclusion Supports	168	168	100%
Early Discovery	595	595	100%
Family & Neighborhood Support Partnerships Family Services*	1,815	769	42%
Parenting Programs*	6,808	2,434	36%
Family & Neighborhood Support Partnerships Youth Services	606	205	34%
Cultural Affairs	2,237	565	25%
6-12 Youth Development Programs	6,617	1,589	24%
K-5 Youth Development Programs	19,576	3,848	20%
School Health	107,746	16,833	15%
Summer Youth Internship	2,729	346	13%
Oral Health Education and Prevention Services	3,075	408	13%
Benefits Enrollment	2,337	69	3%
Total Direct Children/Youth Served	146,247	25,187	17%
Total Families Served	8,623	3,203	37%

*These initiatives serve adults and are tracked as the number and percentage of families served with one or more child with a disability in the family.

CHILDREN IMPACTED BY POVERTY

Children growing up experiencing the impacts of high poverty households and neighborhoods are more likely to exhibit poor physical and mental health, cognitive delays, risky sexual behavior, and delinquency.³²

Nearly half of children live in impoverished or low-income households.

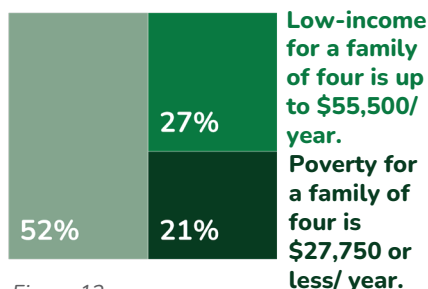


Figure 12

Low-income households are between 100%-200% of the Federal Poverty Level

Across Trust initiatives, programs reach more than 127,485 children and families living in high-poverty areas.

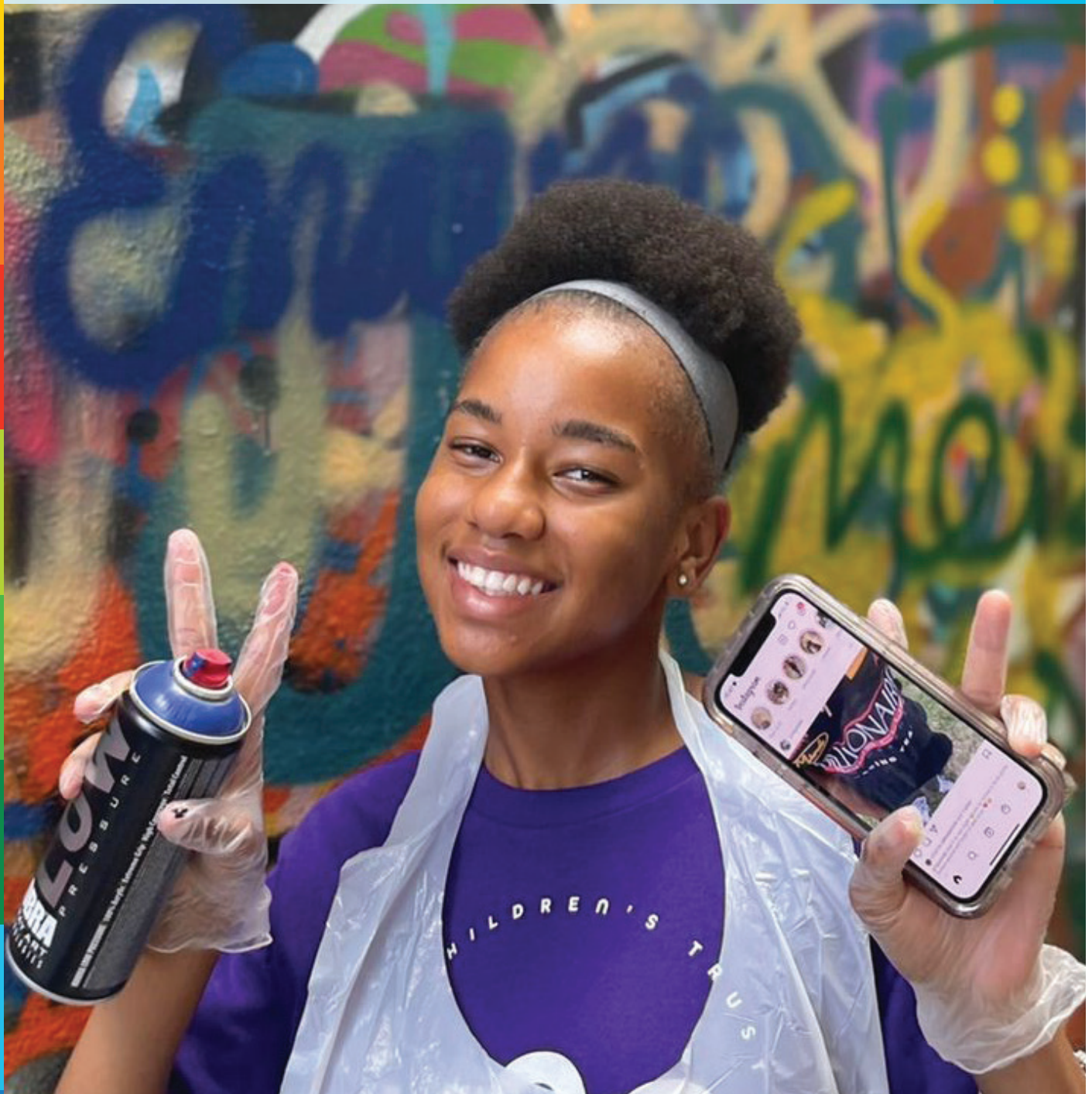
Initiative	% Participants Living in High Poverty Areas
Family & Neighborhood Support Partnerships Family Services	84%
Comprehensive School Health**	81%
Oral Health Education and Prevention Services	80%
Thrive by 5 Quality Improvement System*	78%
Early Child Care & Education Slots*	78%
Summer Youth Internship**	77%
Benefits Enrollment	76%
K-5 Youth Development Programs	73%
6-12 Youth Development Programs	72%
Family Inclusion Supports	69%
Parenting Programs	69%
Early Intervention Summer Program	63%
Early Discovery	45%

High poverty areas are those where 30% or more children live in households with income less than 150% of the Federal Poverty Level.

*These initiative percentages are based on the percentage of child care programs located in high poverty areas.

** These initiative percentages are based on the percentage of children eligible for free and reduced lunch.

COMMUNITY AWARENESS & ADVOCACY



Exposing youth to all the richness of Miami-Dade is an important form of local leadership development. The Children's Trust YAC member E'maria Merchant, a Miami Southridge Senior High sophomore and member of The Trust's YAC South Chapter, toured Wynwood with her fellow YACers and created a street art mural. "The YAC exposes me to a lot of opportunities I wouldn't ordinarily have," Merchant said. "I used to not like talking to people but everyone in YAC is so nice, you are surrounded with good people - students and YAC leaders - they make you become more of an extrovert. There are all kinds of people and situations you can learn from."

COMMUNITY AWARENESS & ADVOCACY

PROMOTE PUBLIC POLICY, ADVOCACY & LEGISLATIVE AGENDA

Miami-Dade County has great needs and disparities, with many families living in lower socioeconomic conditions and experiencing associated challenges. Laws and public policies that improve the lives of children by addressing these needs are of paramount importance. To achieve this, efforts are necessary to further engage and educate legislators. Legislative policy focus areas include two-generational strategies to improve the lives of children and families through high-quality early learning programs, out-of-school programs, a focus on healthy development, supports for children with disabilities, and child protection and juvenile justice initiatives.

The Children's Trust plays a leading role in advocating on behalf of Miami-Dade's children and families. In addition to continued education and engagement of elected officials and municipal leaders, The Trust's weekly Capitol Connection newsletter keeps the wider community informed about legislative progress and actions that may be taken on behalf of children during the state legislative session. In 2022, 29 editions were published. These leadership efforts are realized in partnership with several statewide organizations and coalitions, including those listed below.

- Florida Association of Children's Councils and Trusts (FACCT)
- Florida Early Learning Childhood Consortium
- First 1,000 Days Coalition
- Florida Afterschool Network (FAN)
- Florida Covering Kids and Families
- Florida Grade-Level Reading Campaign
- Florida Healthy Kids Corporation



- Florida Juvenile Justice Association (FJJA)
- Florida KidCare Coalition of Miami-Dade County
- Florida's Children First
- The Association of Early Learning Coalitions
- The Children's Movement of Florida
- United Way of Florida

The Children's Trust's 2021-2022 advocacy, policy and legislative highlights include:

- Continued promotion of strategic statewide two-generational approaches to ensure socioeconomically disadvantaged families' financial stability and security and children's positive development.
- Collaboration with legislative bill sponsors and stakeholders for policies that improve the quality and accountability of the state's early learning programs.
- Successful advocacy to increase funding for early childhood education and K-12, including increased

funding for teacher salaries, school safety measures, child welfare programs, and mental health and substance abuse treatments.

- Successful advocacy for the passing of a Juvenile Diversion Expunction Program, giving minors a second chance for those who successfully complete a diversion program for specified felony offenses.
- The Trust was humbled to receive a County proclamation from Miami-Dade County Mayor Daniella Levine Cava and the Board of County Commissioners proclaiming September 10 as "The Children's Trust Day" in honor of The Trust's 20th Anniversary. The milestone was also acknowledged by the Miami-Dade County League of Cities during its annual Best Practices Conference.
- The Trust was proud to nominate a Youth Advisory Committee (YAC) member, Lauren Page, who received the inaugural Florida Youth Advocacy Award during Florida Children's Week in Tallahassee for the literacy program she started

COMMUNITY AWARENESS & ADVOCACY

while a member of the YAC. The YMCA selected another YAC member, Mia Hernandez, as the Dave W. Cash Youth Leadership Award winner.

- The Trust plays a pivotal role in the Steering Committee of Mayor Levine Cava's Blue Ribbon Children's Commission. Trust staff also helped lead the inaugural Mayor's Children's Summit in 2022 to ensure alignment of community efforts to support and serve Miami-Dade's youngest children.
- The Trust serves as an advisory member of the Miami-Dade County Benefits Cliffs Policy Discussion Workgroup to shape local policy and community planning and advance local and statewide policy.
- The Trust leads the Miami-Dade County Grade-Level Reading (GLR) Campaign, which regularly engages more than 50 community partners actively interested in elevating literacy. The campaign held six summits that included collaboration to implement the READy, Set, Go Miami! early literacy initiative and the fourth annual Summer Battle of the Books, including the development of six weeks of activities, the distribution of 900 books written by local authors and participation of more than 900 children in an effort to mitigate summer learning loss.



PUBLIC AWARENESS & PROGRAM PROMOTION

Communication and outreach efforts support awareness and understanding of The Trust's many programs and services, all geared toward building stronger families and helping children reach their full potential. The end of fiscal year 2021-2022 was special to The Trust as it celebrated its 20th Anniversary on September 10, 2022.

Community awareness efforts during the 2021-2022 fiscal year included the following:

- As one facet of the celebration of The Children's Trust's 20th Anniversary, a partnership with HistoryMiami Museum led to the launch of an exhibition highlighting The Trust's accomplishments in its first 20 years. The free exhibition was open to the community for three months.
- Staff produced a widespread anniversary marketing campaign highlighting essential data points that demonstrate The Trust's direct impact on the community, while also featuring stories of children and youth whose lives have been greatly enhanced thanks to the support of The Trust.

- Trust campaigns included TV, radio, billboards, digital and print advertising, and media appearances in TV, radio and online.
- Staff produced family-focused editorial pieces published in local newspapers.
- In an effort to directly inform a variety of audiences, staff produced and distributed 51 weekly Provider Bulletin digital newsletters, reaching 19,500 subscribers, and 10 Parenting Our Children digital newsletters in English, Spanish and Haitian Creole, reaching 55,200 subscribers.



- Through the 2022 Family Expo, The Trust continued to demonstrate its commitment to the community by providing three in-neighborhood community events throughout the county. Areas included Cutler Bay,

COMMUNITY AWARENESS & ADVOCACY



Miami Gardens and Downtown Miami. Combined across all three events, the Family Expos supported over 3,500 attendees, 174 exhibitors, and staff distributed over 1,500 backpacks and water bottles to children to prepare them for the new school year.

- The Champions for Children Award Ceremony returned to its traditional in-person format, and over 800 people attended the event. Honorees included President & CEO of Big Brothers Big Sisters of Miami Gale Nelson; Chief of Education, Outreach and Access for the Miami-Dade County Department of Cultural Affairs Francine Andersen; and State Representative Vance Aloupis. Overtown Youth Center, Mexican American Council and The Advocacy Network on Disabilities received Program of the Year awards.
- The Trust also supported community initiatives through sponsorship of multiple events, including Dr. Martin Luther King, Jr. Day festivities, Spooky Symphony, National Adoption Day, the Miami Herald's Silver Knights awards and Spelling Bee, and the Miami Book Fair.
- The Young Talent Big Dreams talent competition returned to its traditional in-person format in 2022 with 174 participants and 143 acts in total.
- Trust staff distributed over 4,400 book bags to the community in preparation for going back to school.
- Trust staff led communication and outreach efforts for the expanded

Book Club, exceeding its target goal of 40,000 members.

- The Trust was recognized as “Partner of the Game” at the Miami Dolphins’ nationally televised game on the night of Sunday, October 23. Before the game, Silvio Plata, one of the 20th Anniversary campaign stars, sang the National Anthem.

The TheChildrensTrust.org website accumulated nearly 1.9 million page views during fiscal year 2021-2022. The Trust’s email marketing list grows weekly, and The Trust has a strong social media presence, increasing to more than 76,500 total followers on Facebook, Instagram, Twitter and LinkedIn. These and other platforms and awareness mechanisms advance The Children’s Trust’s position as a recognized leader in planning, advocating for and funding quality services that improve the lives of children and families.

PROMOTE CITIZEN ENGAGEMENT & LEADERSHIP

Community engagement is a catalyst to unleash and support the capacity of communities to find solutions to problems. The Children’s Trust understands that no amount of funding will be enough if residents and organizations do not drive improvement efforts through collaborative decision-making and initiatives. It is also imperative that community members are engaged to inform Trust processes and strategic planning. Trust team members work across the county – listening, connecting and engaging, while supporting participatory decision-making and helping reveal and mobilize community assets, strengths and resources. Using a collective impact model, community groups lead the way, supported by The Children’s Trust as a backbone organization that convenes and coordinates partners.

Trust-building, community empowerment and collaboration are by nature more challenging to quantify than direct services. That said, The Children’s Trust continued making significant inroads and progress in these endeavors. Staff participated in regularly scheduled meetings of 63 community collaboratives, boards, task forces and associations.

Trust staff led efforts to engage a wider cross-section of community partners, strategized and implemented action to expand participation in The Trust’s solicitation and funding processes. This was demonstrated through community information sessions, focus groups, widespread surveys and Trust solicitation information sessions, which were attended by a record high number of attendees. In total, 1,357 attendees took part in information sessions for the three solicitations released in fiscal year 2021-2022 and those prepared for release in early fiscal year 2022-2023.

Relatedly, staff led efforts to inform and support ways to improve and expand services for disengaged, justice-involved and dependency system-involved youth. This included organizing small and large group listening sessions and directly engaging dozens of community stakeholders, including leaders of faith-based institutions and grassroots organizations, to ensure disengaged youth are prioritized. Together with the Florida Department of Juvenile Justice and the Miami-Dade County Juvenile Services Department, The Trust began the process of better aligning data-sharing systems and referrals for services, which help to close gaps for families by better utilizing Trust-funded programs and initiatives across funding priorities.

The Trust accomplished its goal of establishing 12 Literacy Corners

COMMUNITY AWARENESS & ADVOCACY



throughout the county. The initiative is a partnership with Kiwanis Club of Northeast Miami-Dade and The Children's Trust Books for Free program to set up bookshelves with free books that children can take home in places that are easily accessed and regularly visited by children and families. These include resource centers, laundromats and barbershops.

Trust staff continued its focus on Haitian American community-based strategies in the Northeast Corridor and South Miami-Dade County. It also co-hosted the sixth annual 10 Days of Connection initiative, which engaged 210 organizations with over 80 community connection experiences, resulting in more than 25,000 local connections.

Considering the widespread need for water safety education, The Trust worked in partnership with the City of Miami Parks and Recreation Department and the Progressive Firefighters Association to host a water safety and swim instruction program. More than 400 children were served throughout six Miami parks.

The Trust's Youth Advisory Committee (YAC), open to all Miami-Dade County high school students, has served as the youth voice of The Children's Trust since 2006. It is a leadership development program with a focus on service and advocacy, especially relating to children and families. During the 2021-2022 school year, the YAC had 260 active members across six meeting sites and seven Instagram accounts throughout the county to facilitate participant communication. Students represented 56 high schools and dedicated 4,065 hours of service in collaboration with more than 12 community partners.

The Trust's Community Engagement Fund builds upon existing community assets, encourages collaboration and supports the sustainability of grassroots and innovative programs and projects. In fiscal year 2021-2022, The Children's Trust provided small grants to 88 local organizations serving children and families. More than 50 of these agencies were supported through program enhancement grants serving a total of 7,522

children countywide. An additional 33 organizations were awarded advocacy grants to connect to 54,485 children.

FUNDER COLLABORATION INITIATIVES

Collaborating with other funders on shared goals, strategies and resources involves multiple funders working as one to align purposes and interests, pool resources and knowledge, and fund organizations to address complex issues. These strategic collective efforts result in much more than can be accomplished by any one entity alone. These investments offer local match dollars to leverage additional funds in support of children and families. This enables the partnering funders to learn from others' experiences and make more effective investments; scale efforts efficiently; strengthen their presence regionally and nationally; and share responsibility for local organizational capacity-building.

In fiscal year 2021-2022, 19 funder collaborations reached nearly 120,080 people. About half were funded from the funder collaboration budget, while the others were funded within other direct service lines. Funder collaborations are detailed in the table below, and several are described further in other sections of this report.

\$ 9.4 million in
Trust funding
leveraged
\$ 50.7 million
in funder collaborations, for
a **\$5.39** return on each
Trust dollar invested.

COMMUNITY AWARENESS & ADVOCACY

PARTNERSHIP DESCRIPTION & FUNDERS	TRUST \$	MATCH \$	ROI	People Served
<p>Catalyst Miami: Future Bound Miami</p> <p>Funds children's savings accounts for kindergarteners attending select elementary schools that feed into 12 high schools within Miami-Dade County Public Schools, in partnership with Miami-Dade County, the City of Miami, Perez Family Foundation, United Way of Miami-Dade County, The Children's Movement of Florida, Miami-Dade County Public Schools, Sant La Haitian Neighborhood Center, The Miami Foundation, the Health Foundation of South Florida, Junior Achievement, and EdFed (formerly South Florida Educational Federal Credit Union).</p>	135,000	1,325,000	\$9.81	1,360 Children
<p>Early Learning Coalition of Miami-Dade: Early Head Start (EHS)</p> <p>Funds the EHS Child Care Partnership for high-quality early learning slots for infants and toddlers, including comprehensive health, mental health, nutrition and family self-sufficiency services, in partnership with the U.S. Department of Health and Human Services.</p>	758,333	8,877,841	\$11.71	750 Child Care Slots
<p>Early Learning Coalition of Miami-Dade: School Readiness Match Program</p> <p>Funds child care subsidies for low-to-moderate wage working parents earning up to 200 percent of the federal poverty level, in partnership with the Florida Office of Early Learning.</p>	1,537,500	1,537,500	\$1.00	881 Child Care Slots
<p>Key Biscayne Community Foundation: Evidence2Success</p> <p>Funds planning that involves the Liberty City community in assessing and improving the well-being of children and youth through smart investments in evidence-based programs, in partnership with the Annie E. Casey Foundation, Miami Children's Initiative, Together for Children's Liberty City coalition, Himan Brown Charitable Trust and other Liberty City collaborators. In this final year of funding from The Trust, Strong African American Families evidence-based curriculum was implemented and is a model that is well-aligned for expansion and sustainable funding through partnerships with child welfare and juvenile justice systems.</p>	60,000	135,000	\$2.25	Community Planning Project
<p>Key Biscayne Community Foundation: Fab Lab for Liberty City</p> <p>Funds STEM education for the children at Belafonte TACOLCY Center and through mobile services where youth learn about design and engineering processes and receive college prep supports, in partnership with the Himan Brown Charitable Trust, Collective Empowerment Group of South Florida, Liberty City Optimist Club and Teen Outreach Program. Fab Lab offers mobile and on-site programming and has developed partnerships with KIPP Liberty Academy, TRU Prep Academy, and iTech@Thomas Edison Educational Center to also offer services at these locations. Additional sites are being explored. Fab Lab has partnered with community-based organizations to provide programming, including Girl Power, Liberty City Optimist Club and Overtown Optimist Club.</p>	100,000	364,320	\$3.64	144 Students
<p>Kristi House: Project GOLD (Girls Owning their Lives and Dreams)</p> <p>Funds supports for sexually exploited girls in a healing environment, including case management, therapy, advocacy, educational and recreational enrichment, and community prevention education through community outreach and training programs for children, youth, adults and service providers who might encounter commercially sexually-exploited children, in partnership with the U.S. Department of Justice-Office for Victims of Crime, U.S. Department of Health and Human Services-Substance Abuse and Mental Health Services Administration (SAMHSA), the State Attorney's Office, Florida Department of Children and Families, University of Miami Child Protection Team, Jackson Hospital Rape Treatment Center, City of Miami, Miami-Dade Police and Guardian ad Litem Program.</p>	180,300	598,927	\$3.32	68 Girls & 3,421 Community Members
<p>Miami-Dade County: Community Action & Human Services Dept EHS</p> <p>Funds the Early Head Start Child Care Partnership for high-quality early learning slots for infants and toddlers, including comprehensive health, mental health, nutrition and family self-sufficiency services, in partnership with the U.S. Department of Health and Human Services.</p>	991,667	7,967,936	\$8.03	552 Child Care Slots
<p>Miami-Dade County: Department of Cultural Affairs</p> <p>Funds 86 nonprofit organizations to expand cultural arts programs to over 40,000 children and youth, with a focus on including children with disabilities, and 2,237 children and youth engaged in ongoing, intensive arts or science programs, in partnership with the County's Department of Cultural Affairs.</p>	1,500,000	3,428,294	\$2.29	42,487 Children & Youth
<p>Miami-Dade County: Summer Youth Internship Program</p> <p>Funds a five-week, paid summer internship for high school students at several hundred companies and organizations, with teachers who support their progress, in partnership with CareerSource South Florida, EdFed (formerly South Florida Educational Federal Credit Union), Miami-Dade County Public Schools and The Foundation for New Education Initiatives.</p>	1,500,000	4,700,000	\$3.13	2,729 Youth
<p>Miami-Dade County: HERO Truancy Prevention</p> <p>Funds countywide efforts to reduce youth violence by identifying children who are most at risk and providing them with prevention and intervention services to increase school attendance in partnership with Miami-Dade County Public Schools and The Foundation for New Education Initiatives.</p>	880,000	1,224,051	\$1.39	9,652 Children
<p>Miami-Dade County: Public Library System STEAM Program & Tutoring</p> <p>Funds a Technobus for STEAM-based instruction and digital services that reached 663 children and youth, and tens of thousands of small group K-12 academic tutoring sessions at 26 libraries.</p>	175,000	784,000	\$4.48	663 Children & 43,365 Tutoring Sessions

COMMUNITY AWARENESS & ADVOCACY

PARTNERSHIP DESCRIPTION & FUNDERS	TRUST \$	MATCH \$	ROI	People Served
Miami-Dade State Attorney's Office: Human Trafficking Unit Funds a trauma-informed law enforcement model for the investigation and prosecution of human trafficking cases that operates a 24/7 call center and emergency assistance, in partnership with The Women's Fund Miami-Dade.	125,677	1,472,715	\$11.78	314 Women & Girls
Miami Homes for All: HOMY (Helping Our Miami-Dade Youth) Collective Funds a collective of more than 100 agencies working together to ensure that all Miami-Dade youth have safe and stable housing. HOMY placed 106 youth in shelters; 289 in permanent housing; 44 in training, education, or employment; and 16 in behavioral health services, in partnership with The Homeless Trust, Educate Tomorrow, Pridelines, Miami Bridge Youth and Family Services, Citrus Health Network, CareerSource South Florida, University of Miami, Alliance for GLBTQ youth, Casa Valentina, Thriving Mind South Florida, Carrfour Supportive Housing and Project UP-START.	100,000	360,000	\$3.60	455 Youth
Redlands Christian Migrant Association Funds child care subsidies for federally designated working poor farmworker families, in partnership with the Florida Office of Early Learning.	127,500	2,040,000	\$16.00	841 Child Care Slots
The Miami Foundation: Miami Connected Funds a community-wide collaboration, which seeks to ensure all students and families are set up for success in a digital world by providing access to free broadband internet at home, digital skills training and career opportunities in technology. This initiative is funded in partnership with Ken Griffin, Leslie Miller Saiontz, Samvid Ventures, Helios Education Foundation, Blackstone, eMerge Americas, City of Miami, TD Bank & Miami HEAT, Terra Group, Simkins Family Foundation and the City of Miami.	150,000	6,267,972	\$41.79	53,000 Families
United Way Miami: Community-Based Care Alliance Funds infrastructure support for a CEO position for the state-mandated collective that guides the provision of Miami-Dade's child welfare services, in partnership with the Florida Department of Children and Families, One Voice IMPAACT, The Ware Foundation, Voices for Children Foundation and Domestic Violence Initiative.	64,000	50,310	\$0.79	Infrastructure Supports
United Way Miami: Early Head Start (EHS) Funds the EHS Child Care Partnership for high-quality early learning slots for infants and toddlers, including comprehensive health, mental health, nutrition and family self-sufficiency services, in partnership with the U.S. Department of Health and Human Services.	408,333	4,770,453	\$11.68	320 Child Care Slots
United Way Miami: Early Head Start Expansion Funds an expansion of the EHS Child Care Partnership for high-quality early learning slots for infants and toddlers, including comprehensive health, mental health, nutrition and family self-sufficiency services, in partnership with the U.S. Department of Health and Human Services.	490,000	3,603,155	\$7.35	200 Child Care Slots
U.S. Soccer Foundation: Soccer for Success Funds soccer as a vehicle to improve health and social outcomes of children in underserved communities, including nutrition education and mentoring, at 35 sites. Established in partnership with Anthem Inc., City of Miami, City of North Miami, Health Foundation of South Florida, The Miami Foundation and Target Forward (Corporate Social Responsibility Office).	125,000	1,160,000	\$9.28	2,353 Children



PROGRAM & PROFESSIONAL DEVELOPMENT



Trinity Church's Peacemakers Family Center received a Trust Innovation Grant for its Ethnobotany and the Expressive Arts for Change Program, a hands-on, outdoor, science education curriculum. "It's about culture and history and how people utilize plants for so many diverse things. Science needs to connect with arts and culture in order for it to make sense for the community it serves," said Linda Freeman, Executive Director of the Peacemakers Family Center. "After going through the program, the kids are not the same people. They think differently, talk differently and act differently because they've had a learning experience that they won't forget."

PROGRAM & PROFESSIONAL DEVELOPMENT

TRUST ACADEMY: SUPPORTS FOR QUALITY PROGRAM IMPLEMENTATION

Key organizational supports and staff competencies are essential to delivering high-quality programs. In fiscal year 2021-2022, seven agencies funded as Trust Academy Partners served Trust-funded providers' direct service and management staff. Virtual programming continued for both health reasons and to meet the interests of participants, while most in-person supports also resumed. Supports offered include online courses, live trainings, coaching, content consultation, peer learning and access to resources that aid in continuous learning and quality improvement. The aim is to strengthen organizations, build service staff's knowledge and skills for effectively delivering best practices, and ultimately achieve meaningful outcomes for children and families.

The Trust Academy's learning management system (LMS) provides an easily accessible platform to post live training, house online courses, and display discussion boards and resources for its current 7,972 registered users. In total last fiscal year, 6,141 staff took part in at least one professional development activity. This

included a total of 10,567 completions of online courses in Trust Academy LMS by staff from 230 agencies. Of those course completions, 6,970 were from the 45 Trust Academy Partner-created courses.

As a transition back to in-person gatherings, Trust Academy Partners hosted live trainings at agencies with staff who already worked together regularly and offered a few community-wide trainings. Many Trust-funded providers expressed appreciation for virtual learning opportunities and events. In fiscal year 2021-2022, 5,439 staff received training through 204 virtual live training events and 30 in-person training events. Ninety-eight percent of training participants met their learning goals and were satisfied with the trainings.

Peer learning opportunities among staff from The Trust's youth development, parenting and family and neighborhood support partnerships initiatives, and related to program inclusion, led to 263 staff from 101 agencies participating in 67 events.

Staff can benefit from individualized coaching that builds skills based on identified strengths and needs. Supports offered include real-time

observation, feedback and practice, methods that have been shown in general to improve implementation and increase job satisfaction.³³ As small groups were able to meet and coaches were able to return to provider sites, implementation of traditional in-person coaching increased, with 54 percent of sessions taking place in-person. Also notable, 57 percent of staff attended three or more coaching sessions, and 100 percent reported attaining their goals.

428 provider staff from
110 programs received
1,956 coaching sessions
totaling
2,011 hours.



Through an Invitation to Negotiate (ITN) issued and awarded in 2022, there are now 10 funded Trust Academy Partners in the funding cycle that started in October 2022, representing the six content areas below. There was a pause between Small Community-Based Organization (CBO) Capacity Building two-year cohorts to allow for the selection of a Trust Academy Partner to implement the initiative through this ITN. The prior cohort ended in March 2021, and the next is planned to begin in October 2023.

- Family Services
- K-12 Youth Development
- School-based Oral Health
- Inclusion Supports for Serving Children and Youth with Disabilities
- Social and Emotional Wellness (SEW)/Racial Equity, Diversity and Inclusion (REDI)
- Organizational Capacity and Leadership Development



PROGRAM & PROFESSIONAL DEVELOPMENT

Many additional professional development supports were provided in fiscal year 2021-2022, as noted below.

- Provider open labs early in 2022 offered individualized supports regarding updated Trust Central participants and fiscal contract reporting and data entry requirements, including how to access and use data for continuous quality improvement. Programmatic sessions were attended by 495 provider staff members, and fiscal sessions by 395 staff.
- The first semi-annual Trust provider meeting, held virtually in April 2022, had over 425 participants. Miami-Dade Mayor Daniella Levine Cava welcomed participants, there was discussion on Social and Emotional Wellness (SEW) and Racial Equity, Diversity and Inclusion (REDI) implementation plans, guidance on contracting, invoicing and service delivery expectations, and invaluable provider sharing about their adapted programming successes and lessons learned.
- In anticipation of a busy summer, The Trust also held a virtual youth development onboarding meeting with its summer-only providers, which empowered 206 participants with information and guidance for summer services, including data entry expectations, summer visits and programmatic reminders and requirements.
- In August 2022, The Trust's annual HealthConnect conference took place in person for one day and virtually for two days, with an emphasis on school safety, violence prevention, social and emotional wellness, and public health, along with special breakout sessions for nursing and mental health staff. More than 340 school nurses, social workers and mental health

professionals attended. This conference ensures that school-based clinical staff members have the most current training and are prepared for the opening of schools.



- The September semi-annual provider meeting had nearly 500 in attendance, which served to highlight The Trust's 20th Anniversary to providers and give updates from various departments. Founding Board Chair David Lawrence, Jr. gave the keynote address and spoke about The Trust's history and impact. The Miami-Dade County Juvenile Services Department also presented about county initiatives to curb community violence.
- Once Family and Neighborhood Support Partnership (FNSP) funding recommendations were approved by the board in June 2022, there were significant training efforts in advance of the new funding cycle that started in October 2022. A series of four trainings on the Child and Adolescent Needs and Strengths (CANS) Assessment, conducted by the Praed Foundation, resulted in 125 FNSP staff being certified to use the assessment and 26 trained as qualified CANS trainers. Four trainings on the newly developed Care Coordination and Referral System (CCRS) were attended by 858 people, and six open labs offering individual provider supports were attended by 559 FNSP staff members.

- Injury prevention education and resources were offered to Trust-funded providers and others across the community.

Social and Emotional Wellness (SEW)/Racial Equity, Diversity and Inclusion (REDI):

In addition to the release of the ITN, continued planning and implementation took place in support of SEW/REDI over the past year.

- Through University of Miami's (UM) Project SEW, there was progress in mapping available SEW online courses, live trainings and other supports for Trust and provider staff and the community. The project also assisted with a collaborative draft of a framework to guide and evaluate Trust investments in accordance with the broader SEW/REDI implementation plan.
- In November 2021, a thought leadership committee launched, meeting monthly with representatives from Trust leadership, staff and Trust Academy Partners to offer guidance throughout The Trust's ecosystem.
- Trust staff had the option to participate in the YWCA's 21-Day Challenge for a second time in April 2022, which supported intentional reflection and learning related to equity and social justice topics.
- In June 2022, Trust and provider staff were invited to participate in voluntary listening sessions that contributed to the development of an organizational guide to promoting SEW.
- Additional voluntary staff activities celebrated Black History and Hispanic Heritage months, offered learning opportunities on black maternal/infant health, supports for LGBTQ youth, and men's mental health awareness.
- As of October 2022, SEW/REDI voluntary professional development

PROGRAM & PROFESSIONAL DEVELOPMENT

opportunities will be expanded to Trust board, staff and providers through the new Trust Academy SEW/REDI lead agency partner awarded through the ITN—the YWCA South Florida in partnership with the Aqua Foundation by and for LGBTQ Women, Community Learning Coalition, Florida Association for Infant Mental Health, GladED Leadership Solutions, National Alliance on Mental Illness (NAMI) Miami-Dade County, Trinity Church, Think Beyond Public Relations, and UM Mailman Center for Child Development.

PROGRAM EVALUATION & COMMUNITY RESEARCH

Knowing and understanding factors related to children’s well-being across Miami-Dade County’s diverse neighborhoods, from their strengths and assets to their challenges and needs, requires community research. Program evaluation helps The Trust understand and strengthen the performance of funded programs. As a steward of public dollars, it is critical to ensure effective processes and tools for performance assessment, growth planning, and connection to needed capacity development supports. The Children’s Trust’s success depends on the success of funded providers.

The Children’s Trust ensures the availability of key data and information to inform policy decisions in support of children and families in Miami-Dade County. Research and evaluation take place at multiple levels – from county and sub-county community research to cross-site initiative-level program evaluation and individual contract-level performance metrics review. There is an emphasis on applying lessons from the field to incorporate best practices in Trust-funded programming and on evaluating and continuously learning from efforts and sharing that

learning. Several Trust staff members and provider partners contributed to professional conferences and publications over the past year, as mentioned throughout other sections of this report.

There is a focus on supporting data-driven discussions and decisions that drive impact. Critical thinking and curiosity to examine evidence can lead to better judgments. Through these efforts, Trust staff and providers build the habits to identify assumptions, pose thoughtful questions, pursue deeper understanding and make informed decisions for action.



Core functions of The Trust’s evaluation and research work are to:

- PLAN** through strategic board sessions, community collaboration around results for children, and internal initiative reviews.
- COLLECT** program, operational and community information through user-friendly systems that are participant-centered, and yield timely, quality, accessible and actionable data.
- MAKE MEANING** through contract and initiative analyses, dashboards and reports, quantitative and qualitative methods, participatory input, interpretation and context, and content field knowledge.
- MAKE USE** with compelling dissemination products about what

works, specific to audience and purpose, to build the capacity of stakeholders for continuous learning and quality improvement actions.

Solicitation planning includes internal and external stakeholder reflection and input, analysis of current programs, and review of relevant literature. Starting in May 2022, The Children’s Trust partnered with Q-Q Research Associates to conduct parent and youth focus groups and collect a community parent survey, all focused on the input needed for the K-12 Youth Development, Parenting and Family Strengthening, and School Health initiatives. Funded providers and community partners hosted focus groups and recruited participants for the groups and survey. Highlights and key findings from this input are incorporated throughout relevant solicitations and other initiative planning and evaluation products. Input included the following:

- More than 500 community stakeholders participated in the Youth Development input and networking session in July 2022.
- From July to November 2022, more than 3,700 parents and caregivers completed The Trust’s online parent community survey.
- 27 youth development focus groups were conducted with 101 parents, including fathers, immigrant families and parents of children with disabilities (in English, Spanish and Haitian Creole), 61 children and youth (grades 4-12) attending summer camps, and 28 youth who were system-involved or disconnected from school and/or work.
- 16 parenting and family strengthening focus groups were conducted with approximately 100 parents, including fathers, mothers, alternative caregivers, teen parents, expecting parents, biological and

PROGRAM & PROFESSIONAL DEVELOPMENT

alternative caregivers involved in the dependency system, parents of youth involved in the juvenile justice system, parents of children with disabilities, and parents of LGBTQ youth (in English, Spanish and Haitian Creole).

- Several listening sessions were held by Trust staff with juvenile and dependency systems partners and community-based organizations serving system-involved or disconnected youth.
- Geographic Information Systems (GIS) analyses of the current after-school and summer programs distribution across the county relative to where school-aged children in high-poverty areas live helped identify areas in need of more services for expansion in the current solicitation. Interactive maps were available to applicants to explore these results.

Continued use of a digital work management platform for project management has helped Trust staff realize work efficiencies, document repeating processes, and track five-year cycles across initiatives with different timelines to ensure adequate

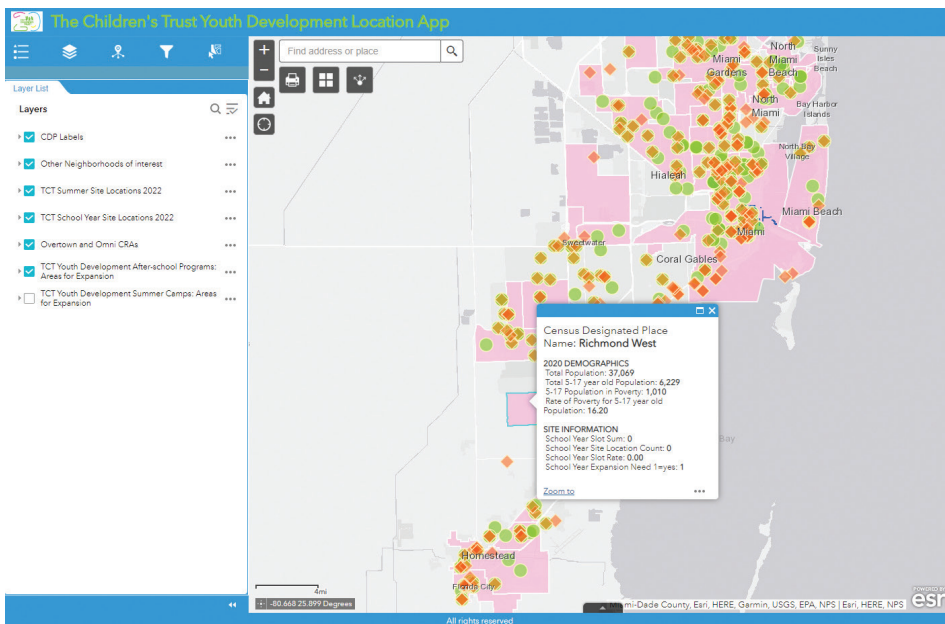
planning time for reflection, evaluation and implementation. All scheduled solicitations were released on time in fiscal year 2021-2022, including Family and Neighborhood Support Partnerships (FNSP), Trust Academy Program Quality Supports, and Innovation. K-12 Youth Development was also released on time in October 2022.

The Children's Trust is a key influencer within the SAMIS (Services and Activity Management Information System) Collaborative, driving new and innovative data collection functionality benefitting children's services councils and partners throughout the state. The most recent example of this is the development and deployment of the Care Coordination and Referral System designed for The Trust's FNSP initiative. A standard operating procedures manual was developed simultaneously to inform the system development for the funding cycle that began in October 2022. The system supports the fidelity to the FNSP strengths-based service model, including tracking standard screening and assessment tools, development and progress on individualized success

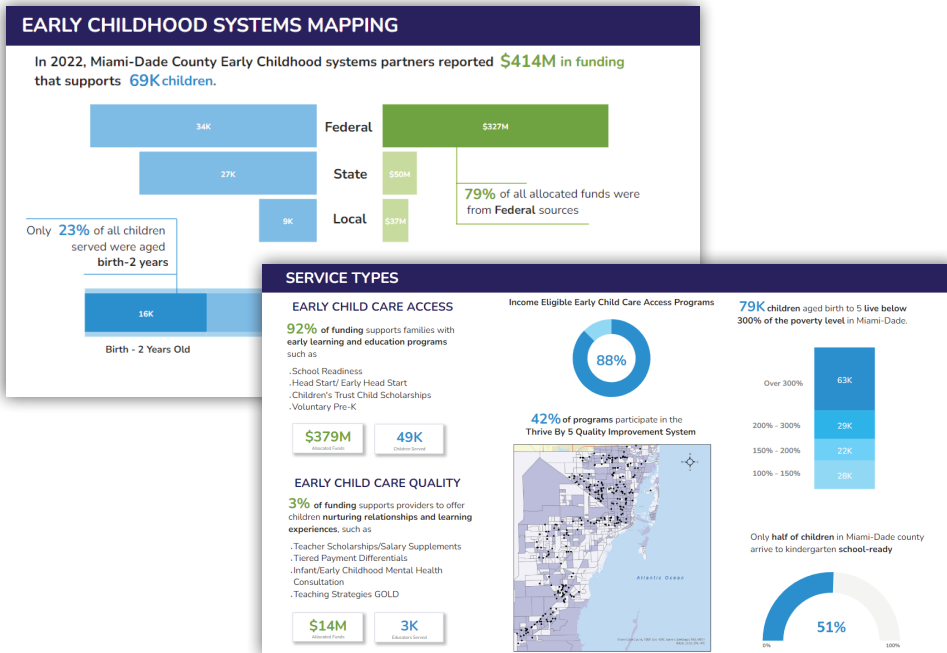


plan goals, ongoing care coordination and other special services, referrals for community services, requests for family stabilization funding, and participant satisfaction with services and other FNSP program metrics.

The Children's Trust Book Club continues with an ongoing, robust evaluation, with online parent surveys of members collected every six months. Parent surveys and key performance metrics from the Book Club data system help assess recruitment, implementation and impact. Results indicate that nearly 25 percent of members come from priority ZIP codes in the county, where only 18 percent of young children reside; thus, the goal of over-enrollment in these areas is progressing. In total since the expansion of the Book Club in 2019, four parent surveys have been collected, totaling 17,500 responses. There are 6,700 parents who completed the survey two or more times, allowing the opportunity to conduct longitudinal analyses moving forward. Initial trends indicate increasing reports of interactions and enthusiasm of children and parents. Consumer satisfaction metrics are high. In 2022, a group comprised of advisory members and a Trust staff member published an article in the *Journal of Early Childhood Literacy* titled, "How family needs informed an early literacy



PROGRAM & PROFESSIONAL DEVELOPMENT



family reading program in multilingual and multicultural Miami-Dade County,” based upon focus groups conducted with 92 parents to inform the design of the expanded Book Club.

As a follow-up to the board’s Ad Hoc Early Childhood Committee in November 2021, and with a goal to better align strategies and resources, Trust staff collected data about early childhood services in our county. This resulted in a snapshot of the early childhood systems funding landscape at the federal, state and local levels that helped to illuminate gaps between family needs and available resources. The information was presented at the Mayor’s Children’s Summit in October 2022 and will inform future policy and advocacy efforts.

The Miami-Dade IDEAS (Integrating Data for Effectiveness Across Systems) Consortium for Children includes several leading systems that impact early learning outcomes, including The Children’s Trust, the Early Learning Coalition of Miami-Dade/Monroe, the Miami-Dade County Community Action and Human Services Department’s Head

Start/ Early Head Start Program, Miami-Dade County Public Schools, and the University of Miami (UM). Collectively, partners provide early childhood services to more than 80 percent of young children residing in the county prior to kindergarten. This integrated data system aims to improve coordinated early childhood research, practice and policy, and to support school readiness and early school success for all young children, especially those most vulnerable to negative neighborhood and social determinants.

Over the past year, the consortium has been collaborating on analyses for a Robert Wood Johnson Foundation equity-focused policy research grant with UM and the University of Florida that examines how families in school readiness and Thrive by 5 scholarship programs are served by other economic security supports from the Department of Children and Families (DCF) related to nutrition (SNAP), family income (TANF) and housing assistance.

INNOVATION FUND

Innovation is a driver of growth and contributes to the development of

solutions to persistent economic and social challenges. While evidence-based programs yield proven results when implemented with fidelity, there is also a need for practice-based innovation to identify and address new or evolving social problems. The Children’s Trust Innovation Fund pilots new ideas, strategies, methods and partnerships not previously utilized in Miami-Dade’s diverse community to promote effective and equitable opportunities for vulnerable populations of children to thrive. By offering the opportunity to identify an issue, develop a potential solution and implement a strategy, The Children’s Trust hopes to build on existing community assets, encourage collaboration and promote the sustainability of successful projects.

In the first quarter of the 2021-2022 fiscal year, our last 12-month innovation cycle ended; it included 22 contracts totaling \$1,645,000. In that cycle, The Trust prioritized proposals that addressed racial inequity or social injustice impacting children and families and/or supported children and families in navigating the long-term effects of COVID-19. Some examples of funded projects are noted below. In June 2022, The Trust’s board approved 17 innovation contracts for total funding of \$1,230,000, for a new funding cycle that started October 2022.

- **Dream in Green’s** Recyclepedia App provides location-specific and up-to-date recycling information and education on waste management strategies for school-aged kids and connects Miami-Dade County residents to community-building events. The app is available on Google Play for download, and the full website was launched in December 2021. The project increased education among K through 12 youth on the benefits

PROGRAM & PROFESSIONAL DEVELOPMENT



and logistics of recycling in order to reduce recycling contamination. In the long term, the project aims to reduce greenhouse gas emissions, which contributes to the overall health of Miami-Dade County residents as well as the environment. By focusing on families first, the app integrates various strategies for broader community reach, first by starting with children and then engaging parents and strengthening parent-school connections.

- **Overtown Youth Center's** Family Vacation Initiative provided vacation experiences to families in historically under-resourced communities that are undergoing socio-economic transformation. During the vacations, families engaged in purposeful activities using the CASEL Social-Emotional Learning Model and a

Family Resilience Scale to create positive family history, build intergenerational reconnection, and leverage the experiences to ensure residents can confidently live, work and play in their rapidly changing communities in a post-COVID-19 society. The initiative served 20 families comprised of 100 individuals who were working-class residents in three predominantly African American and immigrant neighborhoods: Liberty City, Little Haiti and Overtown. Activities included family bonding/trust exercises, financial literacy workshops hosted by Chase Bank, civic engagement activities, an African storytelling activity focused on cultural diversity, family yoga/meditation, and an entrepreneurship workshop hosted by a volunteer

from the Small Business Association.

- **Trinity Church** implemented the GEN2050 Ethnobotany and Expressive Arts for Change program, which blended ethnobotany, expressive arts and environmental justice advocacy to provide hands-on, outdoor STEAM (Science, Technology, Engineering, Arts & Culture, and Mathematics) experiences for Trust-funded summer camps and after-school programs in half-day and full-day field trips and workshops, using in-person and virtual formats. Through this project, GEN2050 students participated in two National Geographic BioBlitz citizen science events, along with Zoo Miami staff, local National Geographic Explorers and videographers. These events focused on insects in the South Florida ecosystem and the interdependence of plants, insects and people.
- **University of Miami's** Single Session Interventions (SSIs) utilized self-administered SSIs hypothesized to improve factors linked to the development of anxiety and depression in youth. *Project BRAVE* is a caregiver-directed SSI designed to reduce youth anxiety via reductions in parental accommodation of child distress and avoidance behaviors among 4- to 10-year-olds. *A.B.C. Project* engages older youth (aged 11-17) in behavioral activation to reduce hopelessness and improve symptoms of depression. The SSI programs were translated and offered in English and, for the first time, in Spanish and Haitian Creole to target anxiety and depression in multilingual, diverse families in Miami-Dade. The brief SSIs led to significant reductions in anxiety, depression and hopelessness targets.

FUNDED SERVICE PROVIDERS

Agencies may be funded to provide multiple programs and may also fund additional agencies as subcontractors. For a complete list of funded programs, see (www.thechildrenstrust.org/HowWeFund).

1 World Learning Center	Arelys Orozco Family Day Care Home	Bumble Bee Daycare & Learning Center	City of Miami
93rd Street Community Development Corporation	Arias Large Family Child Care Home	Cabrera Large Family Child Care Home	City of Miami Beach
A Gift from Heaven Child Care	Armour Dance Theatre	Cannonball Youth Club	City of Miami Gardens
A Magical Learning Center	Arts for Learning	Carlmar	City of North Bay Village
A Mother's Care Learning Center	Artwalk Presents	Carmen Yesan Large Family Child Care Home	City of North Miami Beach
A Place of Refuge Ministry of Biblical Studies	Askcolestars	Carol City Early Learning Center	Claudia Aguilar Large Family Child Care Home
A Sunny Start Preschool	ASPIRE To	Carousel Learning Academy	CMB Visions Unlimited
Above and Beyond Learning	Avenues of Excellence	Carousel of Angels	Coalition of Florida Farmworker Organization
Abundant Living Citi Church	Ayuda	Casa Valentina	Coconut Grove Preparatory
ACE Impact	B & G Preschool	Catalyst Miami	Commonwealth Institute
Achieve Miami	Barry University	Catholic Charities	Community Coalition
Adults Mankind Organization	Be Strong International	Cayuga Centers	Community Health of South Florida
Advocate Program	Beacon Hill Preparatory School	Celebrity Kids Club of Miami Gardens	Concerned African Women
Agape 4 Orphans International	Beautiful Beginnings Preschool & Daycare	Center for Family and Child Enrichment	ConnectFamilias
Albert C Pierre Community Services	Bee Amaze	Center for Virtual & Community Advancement	Country Club Children's Education Center
Always Children Day Care	Belafonte TACOLCY (The Advisory Committee of Liberty City Youth)	Centro Campesino Farmworker Center	Countryside Early Learning Center
Amazing Learning Academy	Bell Large Family Child Care Home	Centro Mater	Dalia Fernandez Large Family Child Care Home
American Children's Orchestras for Peace	Bethany Child Development Center II	Charming Kids Preschool	Dance Center of Florida
Americans for Immigrant Justice	Bethel Apostolic Temple	Children of Destiny Learning Academy	Danish V. Williams Family Child Care Home
America's Little Leaders Christian Academy	Big Ideas Educational Services	Children of Inmates	Dave and Mary Alper JCC
Amigos Together for Kids	Bola Child Care & Learning	Children's Bereavement Center	Daysi Milo Family Child Care Home
Amplify Community Resources	Borinquen Health Care Center	Children's Forum	Discovery Years Child Care Centers
Ana M Gomez Family Child Care Home/Learn N Play Academy	Boys & Girls Club of Miami-Dade	Children's Home Society	Early Childhood Quality Consultant
Anderson Large Family Child Care Home	Branches	Children's Paradise Academy II	Early Learning Center
Andrew Toffoli Arts Foundation	Breakthrough Miami	Children's Paradise Learning Centers	Early Learning Coalition of Miami-Dade
Angels Love & Care	Bright Futures Preschool	Children's Village/The Resource Room	Easter Seals South Florida
Anolan Arias Large Family Child Care Home	Bright Star Academy Day Care	Cinderella Nursery	Educate Tomorrow
	Bright Steps Academy	Citrus Health Network	Einsteins Learning Center 1
	Building Tools Learning Center	City of Hialeah	Elite Scholars Learning Center
		City of Homestead	Empowering Youth

FUNDED SERVICE PROVIDERS

Encouraging Dreamers Breaking Barriers	Gandara Large Family Child Care Home	Health Information Project (HIP)	Kayleen's Learning Center
EnFamilia	Gang Alternative	Helping Individuals Succeed	Kerube's Korner PreK of Coral Gables
Evidence2Success & FabLab at Key Biscayne Community Foundation	Garden of Light Academy	Hernandez Large Family Child Care Home	Ket and Ray Friendly Christian Preschool
Evolutionary Arts Life Foundation	Gigi's Playhouse	His House Children's Home	Kiddie Corner Academy
Excel Kids Academy	Girl Scouts of Tropical Florida	Homestead Christian Academy	Kiddy Academy
Excelsior Prep Academy Preschool	Gloria Sanquintin Large Family Child Care Home	Honey Bee's Garden Daycare	Kids 4 Us Corp
Family & Children Faith Coalition	Golden Apple Academy	Honey Shine	Kids Club Academy
Family Action Network Movement (FANM)	Goulds Coalition of Ministers and Lay People	Hope Heart & Home	Kids Colors Learning Center
Family Central	Grace Christian Preparatory	Hosanna Community Foundation	Kids Day Care & Kindergarten
Family Christian Association of America	Grace United Learning Center	Iliana's Family Child Care	Kid's Haven Academy
Family Resource Center of South Florida	Great Expectations Learning Center	Interamerican Learning Center	Kids in Action Daycare Kindergarten
Federation of Families, Miami-Dade Chapter	Greater Goulds Optimist Club	International Bilingual Preschool	Kid's Land Daycare
First Serve Miami	Greater Love Daycare	International Children's Academy	Kid's Land Family Daycare
First Step Champions	Greater Love Primary Learning Center	Irena Rodriguez Family Child Care Home	Kids Learning Center of South Dade
Fit Kids of America	Greater Miami Youth for Christ	Ismary Capote Family Child Care Home	Kids N Touch Academy
Five Star Learning Center Corp	Greater Miami Youth Symphony	Ismary Hernandez Family Day Care Home	Kids Paradise Child Care & Learning Center
Fl Academy Corp	Greater St. Matthews Holiness Church	It's A Small World Academy	Kid's R Us Daycare Corp
FLIPANY	Grettel Carreno Large Family Child Care Home	It's A Small World Learning Centers	Kids Rainbow Learning Centers
Florida Department of Health in Miami-Dade County	Ground Game Training	Jean Piaget Academy	Kids Small World Learning Center
Florida Film Institute	Growing Angels	Jenny Pena Large Family Child Care Home	Kids Zone Day Care Center
Florida International University	Growing Treasures Learning Center	Jessie Trice Community Health Center	Kidsville Learning Center
Flota	Guitars Over Guns	Jewish Community Services of South Florida	Kidworks USA
FOCAL (Foundation of Community Assistance & Leadership)	Hanan's Academic Development Center	Jitta Bug Learning Center	KinderCare Learning Center
Friends of the Military Museum of South Florida	Happy Dreams Learning Center	Joann's A Place of Refuge	KinderKids Learning Center & Preschool
Frontline Education	Happy Garden Learning Daycare Center	Johnson & Johnson Infant/ Toddler Care	Kingdom Academy
Futbol Con Corazon USA (FCC USA)	Happy Hearts Daycare	Jordan Family Day Care Home	Kiwanis Foundation of North Dade
Future Leaders Academy	Happy Memories Learning Center Corp	Jordan Grove Missionary Baptist Church	KKL&B Learning Center
Future Leaders Academy of Kendall	Hard Knocks Foundation	Judah Christian Center Ministries	Knowledge Builders of Florida
	Harriett Holmes Large Family Child Care Home	Just Kids Centers	Kristi House
			La Casita Daycare & Learning Center
			La Petite Academy
			La Scala L'Enfant Learning Center

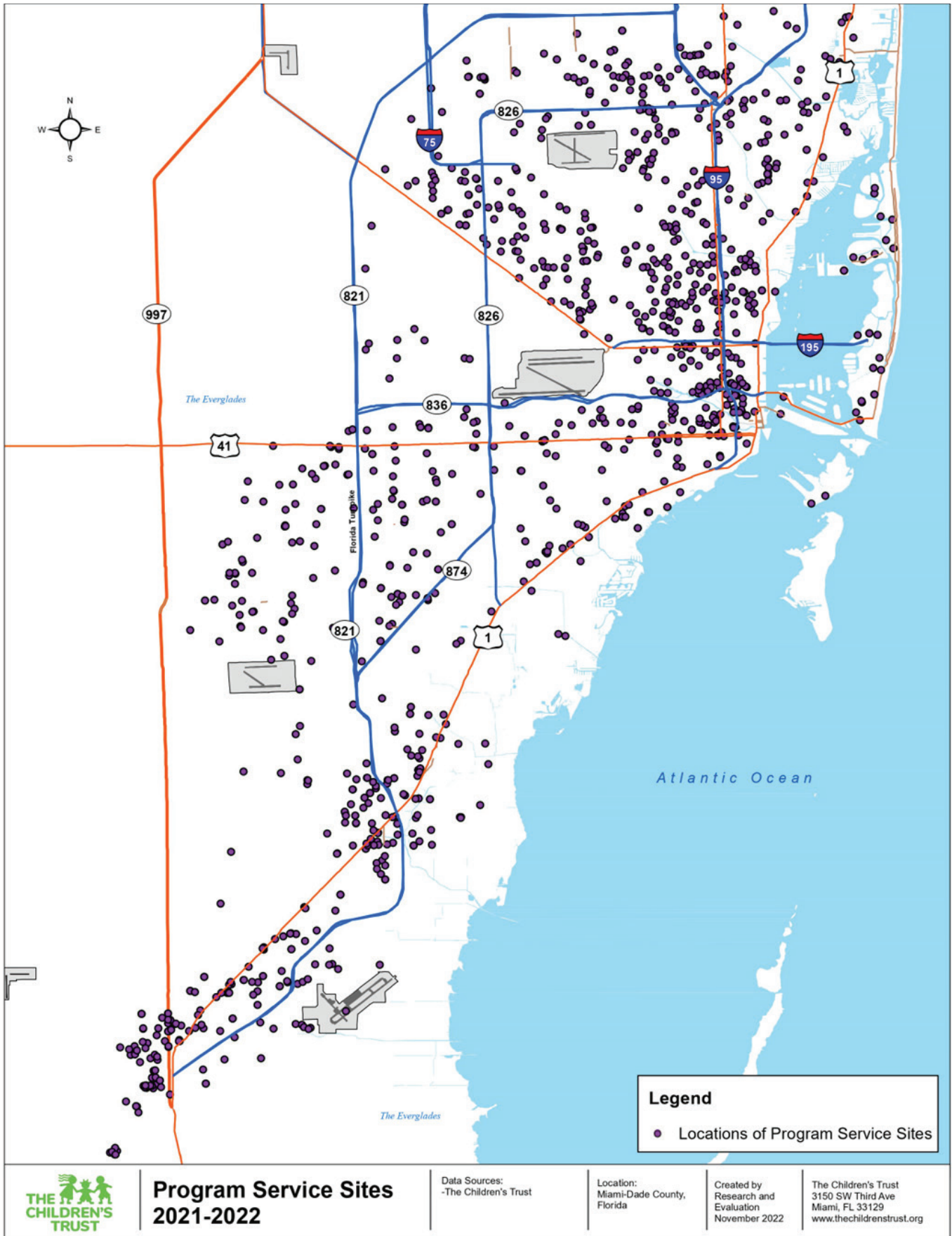
FUNDED SERVICE PROVIDERS

La Scala Musikids Learning Center	Little Steps Child Care & Preschool	Miami Youth Orchestra & Choir	New Jerusalem Community Development Corporation
La Viña Del Señor	Little Tigers of Miami Gardens	Miami-Dade County	New Wave Learning Centers
Lago Mar Preschools	Little Treasures of Homestead Daycare	Miami-Dade Family Learning Partnership	Nicklaus Children's Hospital
Lambert Family Day Care Home	Little Village Childcare & Learning Center	Miami-Dade State Attorney's Office	Norma Rodriguez Large Family Child Care Home
Le Jardin Head Start Program	Little Yvena's Garden Learning World Center	Michael-Ann Russell JCC	North Dade Regional Academy
Leadership Learning Center at St. John Bosco	Lorraine Abrahams Large Family Child Care Home	Mickey Mini Miracles Academy	Nova Southeastern University
Learn & Play Preschool	Los Pinos Nuevos Christian Schools Corp	Miladys Ortiz Family Child Care Home	Odalis Gonzalez Large Family Child Care Home
Les Ailes Du Desir Foundation	Love Thy Kids Academy	Mini Me Day Care Learning Centers	O'Farrill Learning Center
Level-Up Tutoring Service	Lovely Stars Child Care	MJ Hoops	OIC of South Florida
Liberty Academy Daycare and Preschool	Macedonia Community Outreach Ministries	Mothers Fighting For Justice	On the Horizon Learning Center & Dance Studio
Liberty City Optimist Club	Madelyn Learning Academy	Mourning Family Foundation	Opa-locka Community Development Corporation
Li'l Abner Foundation	Magic Kids Learning Center	Mrs. Alvarez's Family Day Care Home	Our Little Hands of Love
Lincoln-Marti Child Care Centers	Maldonado Large Family Child Care Home	Ms. Claudia's Village Academy	Our Mission Academy, Inc.
Liset Laurencio Family Child Care Home	Maranatha Child Development Center	Multi-Ethnic Youth Group Association (MEYGA)	Overtown Youth Center
Little Angel Academy	Margaritas 2 Child Care Home	Musical	Pamela Taylor Day Care Center
Little Angels Academy	Maria Paredes Large Family Child Care Home	My Child's Dreams	Parent to Parent of Miami
Little Beginners	Memorial Temple Early Childhood Education	My First School	Parks Foundation
Little Big Planet Learning Center	Merry Poppins Daycare Kindergarten	My Little Angels Day Care Center	Peace CDC
Little Children's Learning Academy	Mexican American Council	My Little World	Peter Pan Childcare & Learning Center
Little Dolphins Day Care Centers	Mi Mundo Feliz Child Care Home	My World Learning Center	PFA Charities
Little Genius Learn and Play	Miami Bridge Youth & Family Services	Naida Gonzalez Large Family Child Care Home	Phoebe's Fortress
Little Heroes Academy Corp	Miami Children's Initiative	Naranja Prep Academy Annex	Pink and Blue Children's Academy
Little Innovators Early Learning Academy	Miami Children's Museum	National Alliance on Mental Illness (NAMI) Miami-Dade County	Pinnocchio Day Care
Little Kids Learning Center	Miami Dade College	National Black Child Development Institute	Play ABC Academy
Little Kingdom Child Care Center	Miami Dance Project	Necessities For Children Foundation	Play and Learn Child Care Centers
Little Me Learning	Miami Homes For All	Network for Teaching Entrepreneurship	Play and Read Academy
Little Ones Academy Corp	Miami Lighthouse for the Blind and Visually Impaired	New Hope Development Center	Precious Little Angels Day Care Learning
Little Red School House of Homestead	Miami Music Project	New Horizons Community Mental Health Center	Precious Little Steps Learning Center
Little Star Daycare Homestead	Miami Youth Garden		Precious Smiles Preschool
Little Stars Learning Center			Preschool Curly Kids
			Principitos Learning Child Care

FUNDED SERVICE PROVIDERS

Prosperity Social Community Development Group	Sparks Day Care	The Learning Corner Academy	Village Learning Center
P-SWAP Mentoring and Swim Organization	Springview Academy	The Miami Foundation	Villar Family Day Care Home
Public Health Trust	Sprout Kids Academy	The Motivational Edge	Walk by Faith Educational Center
Radical Partners	St. Alban's Child Enrichment Center	The Pumpkin Share Centers	Watch Me Grow Learning Centers
Reading & Math's Florida Reading Corps	St. James Economic Development	The Resource Room Child Care and Learning Center	Waterston Large Family Child Care Home
Reagan Educational Academy	Star Student Success Academy	The START Program (Striving to Attain Remarkable Teens)	West Perrine Community Development Corporation
ReCapturing the Vision International	Stars Learning Day Care Centers	Thumbelina Learning Centers	Women of Worth
Redlands Christian Migrant Association (RCMA)	Step Above Academy	Thy Kingdom Kids Learning Academy Corp	Wonderland Day Care
RER Consulting Enterprise	Steps for Learning Preschool Center Corp	Tiger & Dragon Miami	World Literacy Crusade Girl Power Rocks
Resourceful Solutions of South Florida	Steve's Academy	Tiny Kingdom Learning Center	World To Grow Learning Center
Reyes Large Family Child Care Home	Sundari Foundation's Lotus Village	Tiny Steps Preschool	Wynwood Learning Centers
Richmond-Perrine Optimist Club	Sunflowers Academy	Tiny Town Daycare Center	Yasbel Lopez-Acevedo Large Family Child Care Home
Rigaudon Large Family Child Care Home	Super Kids Christian Day Care	Tiny Town Development Center	Yennys Perez Family Child Care Home
Rise Up 4 Change	Su's Creative Corner Preschool	Tiny Tykes Academy	Yin Yang Academy
Rodriguez Large Family Child Care Home	T5 Foundation	Tops Christian Academy	YMCA of South Florida
Rosalphanie Child Care 1	Teen Upward Bound	Tots R Us Christian Preschool	Young Excellent Scholars Academy
Rufo the Kangaroo Integral Center	Teeter Tots Childcare and Learning Center	Touching Miami with Love	Young Musicians Unite
RV Little Giant Day Care Center	The 2nd House Day Care & Preschool	Town Center Pre-school	YWCA South Florida
Sant La Haitian Neighborhood Center	The Advent School Academy	Town of Bay Harbor Islands	
SBC Community Development Corporation	The Advocacy Network on Disabilities	Town of Cutler Bay	
Shake-A-Leg Miami	The Alliance for LGBTQ Youth	Training & Implementation Associates	
Shane Learning Center	The Arc of South Florida	Trinity Church	
Shepherd of God Christian Academy	The Arc of South Florida Project Thrive	U Turn Youth Consulting	
Sheyes of Miami Learning Centers	The Bright Days Preschools	U.S. Soccer Foundation	
Shining Light Childcare Development Center	The Carter Academy Centers	United Community Options (UCO) of South Florida	
Siewnarine Large Family Child Care Home	The Christian Fellowship Community Development Corp	United Way Miami	
South Florida Autism Center	The Education Fund	University of Miami	
Sowing Hearts Academy	The Florida City Foundation	Urban Health Partnerships	
	The Home Team	Urban League of Greater Miami	
	The Kids Academy Preschool	Urgent	
	The Learning Center for Kids	Valrine Cato Family Child Care Home	
		Victoria's Playhouse Day Care & Pre-K	

FUNDED SERVICE PROVIDERS



COMMUNITY RESULTS & INDICATORS

	Miami-Dade Most Recent Value (Year)	Miami-Dade Previous Value (Year)	Change Between Years	State of Florida Most Recent Value	National (US) Most Recent Value
CHILDREN ATTEND QUALITY CHILD CARE					
Child care programs participating in Thrive by 5 QIS ¹	28% (2022) 302 programs	24% (2021) 292 programs	↑	not comparable	not comparable
Thrive by 5 QIS child care programs at the highest quality levels (tier 4/5) ¹	47% (2022)	39% (2021)	↑	not comparable	not comparable
Children attending Thrive by 5 QIS child care programs ¹	25,713 (2022)	24,842 (2021)	↑	not comparable	not comparable
Thrive by 5 QIS early care & education staff with 60 credits/associates or higher degree ²	1,120 staff (2022)	1,473 staff (2021)	↓	not comparable	not comparable
CHILDREN ARE SUPPORTED BY NURTURING AND INVOLVED PARENTS					
Families with children under 18 years in the labor force ³	72% (2020)	72% (2019)	—	71% (2020)	70% (2020)
Children in food insecure households ⁴	18% (2020)	14% (2019)	↑	16% (2020)	16% (2020)
Child maltreatment rate (per 1,000 children) ⁵	1.2 (2020)	2.2 (2019)	↓	5.8 (2020)	8.4 (2020)
Rate of unintentional child injuries resulting in hospitalization (per 100,000) ⁶	133 (2021)	115 (2020)	↓	124 (2021)	124 (2020)
Children living in safe neighborhoods ⁷	82% (2020)	81% (2018)	↑	not available	not available
CHILDREN ARE READY FOR KINDERGARTEN					
Kindergartners Ready for Kindergarten (Star Early Literacy Assessment) ⁸	51% (2021)	71% (2020)	↓	50% (2021)	not comparable
STUDENTS ARE SUCCEEDING ACADEMICALLY					
Elementary students attending school regularly (< 10% absences annually) ⁹	85% (2021)	78% (2020)	↑	not available	not available
Middle students attending school regularly (< 10% absences annually) ⁹	83% (2021)	74% (2020)	↑	not available	not available
High school students attending school regularly (< 10% absences annually) ⁹	72% (2021)	68% (2020)	↑	not available	not available
3rd grade students reading at a satisfactory or higher level (FSA ELA exam) ¹⁰	56% (2022)	57% (2021)	↓	53% (2022)	not comparable
4th grade students reading at or above the basic level (NAEP Reading exam) ¹¹	70% (2022)	71% (2019)	↓	71% (2022)	63% (2022)
8th grade students reading at or above basic level (NAEP Reading exam) ¹¹	72% (2022)	72% (2019)	—	69% (2022)	70% (2022)
8th grade students' math scores at or above basic level (NAEP Math exam) ¹¹	63% (2022)	72% (2019)	↓	58% (2022)	62% (2022)
CHILDREN REGULARLY ACCESS MEDICAL, DENTAL AND BEHAVIORAL HEALTH CARE SERVICES					
Children who regularly access medical services ¹²	76% (2020)	92% (2018)	↓	not available	77% (2020)
Children who regularly access dental services ¹²	69% (2020)	84% (2018)	↓	not available	72% (2020)
Children who needed mental health services in the past year ¹²	12% (2020)	17% (2018)	↓	not available	17% (2020)
Children who have health insurance ³	94% (2021)	93% (2019)	↑	93% (2021)	95% (2021)
Students screened by HealthConnect schools at a healthy weight ¹³	52% (2022)	58% (2021)	↓	not comparable	not comparable
Kindergartners with required immunizations ¹⁴	93% (2022)	100% (2021)	↓	93% (2022)	not available
YOUTH SUCCESSFULLY TRANSITIONING TO ADULTHOOD					
Connected youth (16–19-year-olds who are in school and/or employed) ³	94% (2021)	95% (2020)	↓	94% (2021)	95% (2021)
Students graduating within four years of entering 9th grade ⁹	91% (2020-21)	90% (2019-20)	↑	90% (2019-20)	86% (2018-19)
Teen birth rate (per 1,000 15–19-year-old females) ¹⁵	10 (2020)	11 (2019)	↓	15 (2020)	22 (2020)
Youth who vape ¹⁶	11% (2022)	15% (2020)	↓	11% (2022)	9% (2022)
Youth arrested for crimes (per 1,000 youth ages 10 to 17 years) ¹⁷	3 (2021)	5 (2020)	↓	10 (2020-21)	not available
Youth homicides by firearms ¹⁷	29 (2020)	15 (2019)	↑	150 (2020)	not available

COMMUNITY RESULTS & INDICATORS

CROSSCUTTING FACTORS (2021-2022)

	Miami-Dade Most Recent Value (Year)	Miami-Dade Previous Value (Year)	Change Between Years	State of Florida Most Recent Value	National (US) Most Recent Value
CHILD POPULATION (BIRTH TO 17 YEARS)	546,391	548,008		4,145,349	72,065,774
Annual births ³	27,851	27,663	↑	216,394	3,664,292
Under 6 years ³	34%	34%	—	32%	32%
6-11 years ³	33%	32%	↑	33%	34%
12-17 years ³	34%	34%	—	35%	34%
DIVERSITY OF CHILDREN BY RACE / ETHNICITY					
Hispanic ³	62%	64%	↓	31%	26%
White, non-Hispanic ³	17%	14%	↑	42%	51%
Black ³	21%	20%	↑	21%	14%
All other ³	1%	2%	↓	3%	6%
CHILDREN WHO ARE FOREIGN BORN AND/OR WITH FOREIGN-BORN PARENT(S)					
Child is foreign born ³	27%	13%	↑	11%	6%
Child has one or two foreign-born parent ³	65%	69%	↓	33%	25%
PRIMARY HOME LANGUAGE COMPETENCIES*					
Children (ages 5-17) speak only English at home ³	25%	25%	—	71%	79%
Children (ages 5-17) speak Spanish at home ³	66%	66%	—	22%	13%
*9% speak a primary language at home other than English or Spanish (i.e., 41 other Indo-European, Asian and Pacific Island, and other languages).					
FAMILY TYPE					
Children in married-couple families ³	53%	57%	↓	58%	62%
Children in female householder families ³	25%	32%	↓	23%	20%
Children in male householder families ³	7%	11%	↓	7%	6%
FAMILY POVERTY STATUS					
Children in families with income less than 100% poverty level ³	21%	22%	↓	18%	17%
Children in families with income between 100-199% of poverty level ³	27%	28%	↓	25%	21%
Children in families with income greater than 200% of poverty level ³	52%	50%	↑	57%	62%
CHILDREN WITH SPECIAL HEALTH CARE NEEDS/ CHILDREN WITH DISABILITIES					
Public school students with disabilities ⁹	18%	12%	↑		

LEGEND

- ↓ ↑ Positive or Neutral Change
- No Significant Change
- ↓ ↑ Negative Change

END NOTES

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